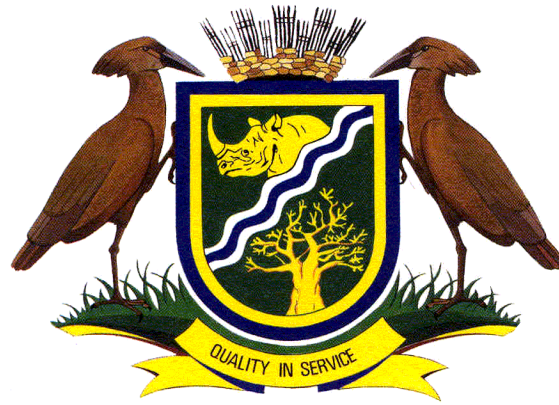




VHEMBE DISTRICT MUNICIPALITY
DRAFT ANNUAL REPORT 2022/2023



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LIST OF ACRONYMS

ACDP	: African Christian Democratic Party
AL	: Able Leadership
AG	: Auditor General
AFS	: Annual Financial Statements
ANC	: African National Congress
ASGISA	: Accelerated and Shared Growth Initiative for South Africa
CDW	: Community development worker
CFO	: Chief Financial Officer
CLLR	: Councilor
CCLM	: Collins Chabane Local municipality
COGHSTA	: Department of Corporative Governance, Human Settlement and Traditional Affairs
COGTA	: Department of Corporative Governance and Traditional Affairs
COPE	: Congress of the People
CPMD	: Certificate Programme in Management Development
CWP	: Community Works Programme
MKLM	: Makhado Local municipality
MLM	: Musina Local Municipality
DA	: Democratic Alliance
EFF	: Economic Freedom Fighter
EPWP	: Expanded Public Works Programme
ESS	: Employee Self Service
EXCO	: Executive Committee
FBS	: Free Basic Services
FBW	: Free Basic Water
FY	: Financial Year
GIS	: Geographic Information System
GRAP	: General Recognized Accounting Practice
HR	: Human Resources
ICT	: Information Communication Technology
IDP	: Integrated Development Plan
LEGDP	: Limpopo Employment, Growth and Development Plan
LGSETA	: Local Government Sector Education Training Authority
LEDA	: Limpopo Economic Development Agency
LED	: Local Economic Development
LLF	: Local Labour Forum

MIG	: Municipal Infrastructure Grant
MPAC	: Municipal Public Account Committee
MFMA	: Municipal Finance Management Act
MFMP	: Municipal Finance Management Programme
MSA	: Municipal Systems Act
MSCOA	: Municipal Standard Charts of Accounts
N/A	: Not applicable
NSDP	: National Spatial Development Perspective
OHS	: Occupational Health and Safety
PAC	: Pan Africanist Congress of Azania
PMS	: Performance Management System
OPMS	: Organisational Performance Management System
SCM	: Supply Chain Management
SDBIP	: Service Delivery and Budget Implementation Plan
VDM	: Vhembe District Municipality

1. Introduction

The Annual Report (AR) is a legislative requirement which prescribes that every municipality must prepare an annual report, the annual report of the municipality must include annual statement of the municipality, the Auditor General's audit report, annual performance report, be submitted to the Auditor General. The annual report, amongst other documents, will form part of the consolidated annual report of the municipality which must be submitted to Council by the end of January on an annual basis. The annual performance report 2022/2023 of the Vhembe district Municipality is compiled as guided by Section 46 of Municipal Systems Act of 2000.

- 2.** In 2022/2023 financial year, Vhembe District Municipality continued to implement a process for reporting on the SDBIP which is a process for reporting against pre-determined objectives and Key Performance Indicators (KPI's) that are contained in the approved Service Delivery and Budget Implementation Plan (SDBIP). This report process based on a color-coded dashboard that serves as an early-warning indicator of under or zero performance. monthly and quarterly reports, based on the color-coded dashboard were submitted to Council with applicable recommendations that were adopted. These reports and Council resolutions are available for inspection on request.
- 3.** In the 2022/2023 financial year Vhembe District Municipality had one (1) vacant post at the senior management level, which is General Manager: Community Services. The interview has been conducted and the municipality is awaiting Council to appoint. All 57 managers signed performance agreements for the financial year under review. The Individual Performance Management System (IPMS) was cascaded to lower levels in the municipality particularly employees transfer from water and sanitation department.
- 4.** In the 2022/2023 financial year institutional arrangements have been put in place to ensure the implementation of an organisational performance management system (OPMS) as per legislative requirements and to enable meaningful and informed monitoring and evaluation. It is hoped that as OPMS becomes institutionalized within the municipality and part of our everyday business, that managers, Councilors, and the community alike will use it as tool to monitor the services that are being delivered by the municipality, thereby increasing the accountability and transparent role of local government. As per the previous financial year, a management decision was taken to differentiate between service delivery indicators that have

a direct impact on the community. In this regard, for the 2022/2023 financial year the Service Delivery & Budget Implementation Plan (SDBIP) has been developed to focus on the service delivery indicators. The SDBIP 2022/2023 contains key performance indicators in line with municipal powers and functions.

The report reflects actual performance of the Municipality as measured against the performance indicators and targets in its Integrated Development Plan (IDP) and Service Delivery and Budget Implementation Plan (SDBIP) for 2022/2023. The format of the report will reflect the Municipality's Key Performance Indicators (KPI) per Municipal Key Performance Area. Each Key Municipal KPA have number of Municipal Key Performance Indicators (KPI's) which was deliberately designed by the Vhembe district municipality to focus its development initiatives in a more coherent and organized manner. This report will also endeavor to report to Council the Municipality's performance in terms of the five (5) National Government's Strategic Key Performance Areas for local government, which are (1) Basic Service Delivery; (2) Local Economic Development; (3) Spatial planning management (4) Municipal Institutional Transformation and Development; (5) Municipal Financial Viability and Management and (6) Good Governance and Public Participation.

5. Legislative Background

This Annual Performance Report has been compiled in compliance with the requirements of section 46 (1) of the Local Government: Municipal Systems Act, 2000; which stipulates as follows: (1) A municipality must prepare for each financial year a performance report reflecting:- a) the performance of the Municipality and each external service provider during that financial year; b) a comparison of the performance referred to in paragraph (a) with targets set for performance in the previous financial year; and c) measures taken to improve performance.

In addition, Regulation 7 (1) of the Local Government: Municipal Planning and Performance Management Regulations, 2001 states that "A Municipality's Performance Management System entails a framework that describes and represents how the municipality's cycle and processes of performance planning, monitoring, measurement, review, reporting and improvement will be conducted, organized and managed, including determining the roles of the different role players." Performance management is not only relevant to the organisation as a whole, but also to the individuals employed in the organisation as well as the external service providers and the Municipal Entities where applicable. This framework, inter alia, reflects the linkage between the IDP, Budget, SDBIP and individual and service provider performance.

6. Executive Summary: Performance Management and Reporting

The organisational performance is evaluated by means of a municipal scorecard (Top Layer SDBIP) at organisational level and through the Service Delivery Budget Implementation Plan (SDBIP) at Directorate levels. The SDBIP is a plan that converts the IDP and budget into measurable criteria on how, where and when the strategies, objectives and normal business process of the municipality is implemented. It also allocates responsibility to directorates to deliver the services in terms of the IDP and Budget. MFMA Circular No.13 prescribes that: The IDP and budget must be aligned; and the budget must address the strategic priorities; The SDBIP should indicate what the municipality is going to do during next twelve months; and The SDBIP should form the basis for measuring the performance against goals set during the budget /IDP processes. The SDBIP were prepared as described in the paragraphs below and approved by the Executive Mayor. The overall assessment of actual performance against targets set for the Key Performance Indicators as documented in the SDBIP is illustrated in terms of the KPIs achieved against KPIs not achieved in a table format

Technical Indicator Descriptions were developed for the Top Layer service delivery targets of the SDBIP for the 2022/2023 financial year and enhanced at mid-year and approved by Council on 31 March 2023 as part of the continued implementation process. The Annual Performance Report (Tables - Top Layer of Service Delivery Targets set in the Service Delivery Budget Implementation Plan) should be read in conjunction with the Vhembe District Municipality Annual Report, including the Annual Financial Statements as well as Auditor General Report on the Annual Financial Statements and Performance on Predetermined Objectives Information for the 2022/2023 financial year. Analysis of reported achievements On 30 June 2023, 75.55% (180/136) of organisational performance targets (Top Layer of Service Delivery Targets set in Service Delivery Budget Implementation Plan for 2022/2023) have been met with an improvement when compared with the 2021/2022 financial year where 67,19% (170/253) of the targets were met.

Summary of the reasons for variance or failure to achieved targets and measures to improve performance on the non-achieved targets		
	Reasons for variance or failure to achieved target	Measures to improve performance
1.	Slow progress on non performing service provider	Service provider warn in line with GCC and develop acceleration plan
2.	None adherence to procurement plan implementation	To engagement management of the adherence to internal control system
3.	Community unrest due to general workers, and sub construction appointment processes	Engagement of community structures and embark workshop project steering committee members before project implementation resume

Summary of the reasons for variance or failure to achieved targets and measures to improve performance on the non-achieved targets		
	Reasons for variance or failure to achieved target	Measures to improve performance
4.	Delay by the third parties e.g ESKOM on implementation of services	Engage third parties on the implementation of the requested services on time

CHAPTER 1: EXECUTIVE MAYOR`S FOREWORD AND SUMMARY



Executive Mayor

CLLR Nenguda Dowelani

1.1. Executive Mayor`s Foreword and summary

The Executive Mayor on behalf of the Vhembe District Municipality Council and officials, hereby presents this Annual Report for the financial Year 2022/2023. This report will outline our performance regarding the targets set by the municipality to do over this period. The report will give our stakeholders and communities an insight into the performance and achievements of the council. The 2022/2023 Annual report which in many ways reflect our service delivery and developmental achievements and challenges, is presented in recognition of our legislative obligation to be an accountable and transparent organisation.

The report also outlines the implementation and achievement of these objectives conform to the various pieces of legislation such as the section 46 of the Local Government: Municipal Systems Act No.32 of 2000 and sections 121 and 127(2) of the Local Government: Municipal Finance Management Act No.56 of 2003. The Municipality progressed significantly in achieving objectives regarding the five key performance areas applicable to local government and which is outlined in this Annual Report:

- **Basic Service delivery and infrastructure development**
- **Municipal transformation and development**
- **Local Economic Development**
- **Municipal Financial viability and management**
- **Good Governance and Public Participation**

It is a law-making authorization that as a Municipality, is obligated to prepare an Annual report which its main objective is to reflect on the performance of the Municipality for each financial year, which is prepared in terms of the provisions of section 121(1) of the Municipal Finance Management Act as well as section 46(1) of the Municipal Systems Act of 2000.

The Office of the Auditor General South Africa (AGSA) announced that the Vhembe District Municipality has achieved a qualified Audit outcome for the financial year 2022/2023. In line with

section 131 of MFMA, a corrective audit action plan was developed to address the matters of concern as raised by the Auditor General which included water losses, unauthorized, irregular as well as fruitless and wasteful expenditure.

The audit action plan included the root causes, planned corrective measures to address the findings, target dates/timeframes and progress to date.

The municipality also assured the AG Office that the council will work diligently with the senior managers to improve on the view expressed by the findings. Service delivery is the core mandate of this organization therefore it shall remain our priority.

The municipality in rolling out effective service delivery, there is a need to guarantee that the balance among these three following tiers namely people, processes and systems be maintained. As a priority to this administration, will have to prioritize the filling vacant posts that are critical in dealing with service delivery challenges such as water and sanitation.

The municipality will continue to reengineer processes that inform service delivery challenges and attention such as the call center management, revenue collections and rapid response. Inevitably, the new approach to local government must be developmental and aims to overcome the poor planning of the past, therefore Integrated Development Planning is by far the most effective approach to planning that involves the entire municipality and its citizens in finding the best solutions to achieve good long-term development. Vhembe District Municipality continues to seek a clearly articulated of District development model (DDM). A growth path directive and a planning instrument, that will help realize a developmental and sustainable Vhembe District Municipality and its local as well as globally competitive on development.

Vhembe District Municipality values the opinions of the public in ensuring that the municipality delivers services to its citizenry. Therefore, the municipality has various platforms to get inputs on how to enhance service delivery, and to engage various stakeholders via public participation processes. The district is committed in ensuring that there is consistent improvement in our processes and systems to achieve the vision of the organization.

I thank you

THE HONOURABLE EXECUTIVE MAYOR
COUNCILLOR NENGUDA D.A

1.1.1. Methods used / implemented to improve public participation and accountability

The following are the official methods used/ implemented by the municipality to improve public participation and accountability:

- a) IDP Representative Forum Meetings
- b) Imbizos
- c) IDP and Budget public consultation meetings
- d) Municipal Official Website
- e) Municipal Newsletter

1.1.2. Statement of corrective actions whereby service delivery can be improved

The following corrective actions were undertaken to improve service delivery:

- a) After realization that revenue collection by the municipality was supported by DBSA appointed a service provider through Finance Department to improve on revenue collection.
- b) Proper setting of annual targets in line with provided budget
- c) Budget annual target adjustment in line with half yearly performance
- d) Accurate budgeting and improvement in cash-flow management.
- e) Creation of records keeping storage available to progress record keeping
- f) Appointment of staff in critical posts to improve human capacity.

1.2. MUNICIPAL MANAGER'S FOREWORD



Mrs. Ndou T.S

1.2.1. INTRODUCTION

Management worked hard to entrench the principles of good governance and dedication within our organisation. Vhembe District Municipality is reporting on the financial and key performance indicators knowing that the standard of the previous more than three years of qualified audit opinion create huge expectations strengthening of the governance structures and internal controls of Vhembe District Municipality

The municipality strives to achieve exceptional performance under very difficult circumstances. Vhembe District Municipality, due to the change in the environment of local government and lessons learnt, has realised that in future, will have to become more efficient in our use of natural resources. The municipality is in the process to engage with relevant stakeholders for a Public Private Partnership (PPP), for the management and operation and the maintenance of the water and sanitation infrastructure to ensure that the municipality will be able to provide sustainable services to our ever-increasing number of households.

Vhembe District Municipality also had the pressure to move to the new Municipal Standard Chart of Accounts (mSCOA), reporting framework of National Treasury.

1.2.2. MUNICIPAL OVERVIEW

1.2.2.1. AUDIT AND RISK MANAGEMENT

Enterprise-wide risk management is a priority of the municipality and as such it is a standing item on the weekly management agenda. This creates the opportunity for the early identification and mitigation of risks. The Risk Management Policy of Vhembe District Municipality is reviewed on an annual basis and was approved on 25 August 2021.

The Strategic Risk Register is aligned to the objectives of the Integrated Development Plan (IDP) and the Service Delivery & Budget Implementation Plan (SDBIP) of the municipality. The Chief Risk Officer submits progress reports to the Ethics and Risk Management Committee (oversight) on a quarterly basis, indicating progress made to mitigate the identified risks.

A member of the Performance and Audit Committee is appointed as the Chairperson of the Ethics & Risk Management Committee and reports back to the Performance & Audit Committee on Risk Management. Quarterly progress reports are submitted to the Council on the mitigation of Strategic and Operational Risks.

Risk Management is audited by the internal auditors for completeness and effectiveness on a quarterly basis.

The five top strategic risks identified were:

1. Dilapidated infrastructure
2. Community protests
3. Increased UIF
4. Low revenue collection (Water)
5. Loss of critical business information

1.2.2.2.FINANCIAL SUSTAINABILITY

The municipality continues to monitor its financial status and as such is showing improved financial results on an annual basis. During the financial year under review, various initiatives were embarked upon to improve financial management.

These include:

Implementation of MFMA Circular 82 dealing with cost curtailment. The municipality has adopted its own cost curtailment policy and has now further strengthened policies in support of cost curtailment in line with the amended regulations. Cost curtailment is now an entrenched principle and is no longer seen as a short-term intervention, but rather part of the organisational culture.

2. Ongoing cash management: Cash balances increased from R451 m at 30 Jun 2021 to R487 m at 30 Jun 2023. An amount of R294 m was generated from operations against the R226 m (restated) in the previous financial year. A current ratio of 2.80 (2021: 3.06) and a cost coverage ratio of 4.33 months (2020: 4.36 months) was achieved for the year.

This indicates the municipality's ability to settle all current liabilities from current assets.

3. Improvement in the completeness of revenue reconciliations as standard operating procedure, MFMA Circular 64, describes revenue management as a "routine financial management function" and in municipal terms, effective revenue management means that all consumers are billed correctly for all services received. Property owners are levied the correct property rates in accordance with the Local Government Municipal Systems Act, Act 32 of 2000 and Municipal Property Rates Act, 2004, respectively.

Revenue, as a product of service delivery and the municipal valuation roll, is dependent on the extent and use of land and services provided, as well as on the municipality's ability to identify, record and

manage all its revenue sources accurately and comprehensively.

Quarterly reconciliations are performed between the valuation roll and the billing system, as well as regular data verification tests to ensure consumption charges are within acceptable norms. In addition, the process of performing completeness of revenue tests for billed services has also been introduced during the year and these reconciliations will also be performed on an annual basis as from the coming financial year.

1.2.2.3. ANALYSIS OF FINANCIAL RESULTS FOR THE YEAR

Statement of Financial Performance for the year ended 30 Jun 2023

The Municipality had a surplus of R375 690 386 m for the year under review (an increase from the previous year's R312 376 976). During the year, the total revenue increased by 19.07%. Expenditure has increased by 18.89% during the year. Statement of Financial Position as at 30 Jun 2023 The growth in total assets was 8.68% with total assets of R6,445 billion at the close of the financial year. Current assets have increased by 5.89% from the 2022/2023-financial year, mainly as a result of increased in Vat receivables as well as receivables from exchange and non-exchange transactions. The cash on hand for the year has decreased by 0.91% as compared with previous financial year. Non-current assets have increased by 8.89% from the previous year. Intangible assets (servitudes) increased by R814,708. The condition of the assets is still such that a good level of services is rendered. Increased investment in infrastructure, particularly sanitation infrastructure, will be required in the next three years. The repairs and maintenance budget of the municipality slightly exceeds the National Treasury norm of 8.00% of the total budget.

The actual amount spent on repairs and maintenance was 8.55% of the total budget which is slightly the National Treasury norm. The protection of the municipality's asset base is regarded as a high priority, as it is both the core of our service delivery mandate and underpins our revenue base. Current liabilities have increased by 6.61% due to an increase on unspent conditional grants and other financial liabilities such as (Mopani and DWS).

The municipality is not up to date with both its department of water and sanitation and Lepelle Northern water accounts at year-end.

1.2.2.4. VISION, MISSION AND VALUES

Our vision as developed through our strategic planning sessions and adopted by council is as follows:

Vision

“A Developmental Municipality Focusing on Sustainable Service Delivery and Socio-Economic Development Towards an Equal Society”

Mission

“To be an accountable and community driven municipality in addressing poverty and unemployment through sustainable socio-economic development and service delivery”

Municipal Values

Responsibility, Accountability, Development, Ownership, Responsiveness, Democratic, Transparency, Respect, Economic prosperity, Hospitality, Caring, Opportunity, Pride and Visionary

2. THE MUNICIPAL POWERS AND FUNCTIONS

Functions and Powers of the municipality / entity in relation to Section 155/156 of the Constitution and Chapter 3 of the MSA

The Vhembe District Municipality has the following powers and functions assigned to it in terms of the provisions of Section 84 (1) of the Municipal Structures Act, no 117 of 1998:

- a) Integrated development planning for the district municipality, including a framework for integrated development plans of all municipalities in the area of the district municipality
- b) Bulk supply of electricity that affects a significant proportion of municipalities in the district. This function is currently being rendered by ESKOM whilst the district is subsidizing free basic electricity and reticulations within four local municipalities
- c) Domestic waste – water and sewage disposal system
- d) Solid waste disposal sites serving the area of the district municipality as a whole
- e) Municipal roads which form an integral part of a transport system for the area of the district municipality as a whole
- f) Regulation of passenger transport services
- g) Municipal airports serving the area of the district municipality as a whole
- h) Municipal health services serving the area of the district municipality as a whole
- i) Fire-fighting services serving the area of the district municipality as a whole
- j) The establishment, conduct and control of fresh produce markets and abattoirs serving the area of a major proportion of the municipalities in the district
- k) The establishment, conduct and control of cemeteries and crematoria serving the area of a major proportion of the municipalities in the district
- l) Promotion of local tourism for the area of the district municipality
- m) Municipal public works relating to any of the above functions, or any other functions assigned to the district municipality
- n) The receipt, allocation and, if applicable, the distribution of grants made to the district municipality
- o) The imposition and collection of taxes, levies and duties as related to the above functions or as may be assigned to the district municipality in terms of national legislation.
- p) Water Services.

3. POPULATION DETAILS

i. Population Growth Trends in Vhembe District Municipality

This is in comparison with census 2001, census 2011 and the community survey of 2016 by the Stats S.A.

	Vhembe
Census 2001	1 198 056
Census 2011	1 294 722
Community survey 2016	1 393 949

ii. Households Growth Trends in Vhembe District Municipality

This is also in comparison with census 2001, census 2011 and the community survey of 2016 by the Stats S.A.

Area	Vhembe
Census 2001	264 505
Census 2011	335 276
Households Rise	70 771
Community survey 2016	382 386

The population and households' growth trends are very important tools of service delivery planning and budgeting for the municipality.

iii. Geographic location of Vhembe District Municipality

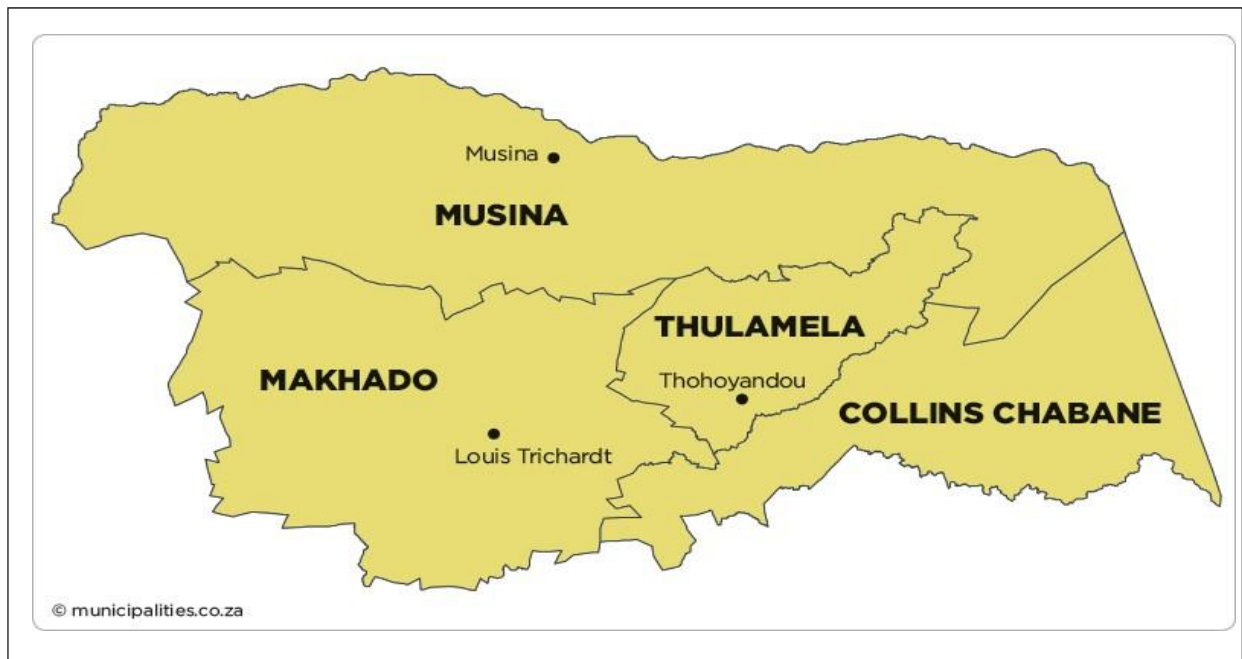
The district located in the northern part of Limpopo Province and shares borders with Capricorn, Mopani District Municipalities in the eastern and western directions respectively.

It also shares borders with Zimbabwe and Botswana in the North-Western side and Mozambique in the southeast through the Kruger National Park.

iv. Surface area of the district

The district covers 21 407km² of land. It has a total population of 1 393 949 people according to Stats SA, 2016 Community Survey. Makhado Municipality covers 8 310 586km² which translate into 831 058, 64 hectares. Thulamela Municipality covers 2 893 936 km² which translate to 289 393 hectares. Collins Chabane Municipality covers 5 467 216km² translating into 546 721 572 hectares. Musina Municipality covers 11 297 41 km², 1 129 740 773 translated into hectares.

MAP OF VHEMBE DISTRICT MUNICIPALITY



4. ORGANISATIONAL DEVELOPMENT OVERVIEW

During the period under review the municipality managed to compile and submit the 2022/2023 organogram to council for approval on the 31st of May 2021. The municipality has cascaded individual performance management to all levels and signing of performance agreements by all employees in the year under review. It is also worth noting that the performance assessments are currently not done to Section 57 managers but done on the employees transferred from the Department of Water and Sanitation.

4.1. AUDITOR GENERAL OVERVIEW

For the three consecutive year, Vhembe District Municipality received qualified audit opinion. The audit opinions for the last three years clearly indicate that the municipality must focus on leadership and control issues on the other matters that the Auditor-General focusses on during its audits.

4.2. STATUTORY ANNUAL REPORT PROCESS

Section 46 (1) and (2) of the Local Government: Municipal Systems Act, Act 32 of 2000 requires municipalities to prepare for each year a performance report reflecting, the performance of the municipality and each service provider during the financial year.

The annual performance report must reflect a comparison of performance with targets set for the year under review and performances in the previous financial year. Section 121 (2) (c) of the Local Government: Municipal Finance Management Act further states that the annual

performance report should form part of the municipal's annual report.

Vhembe District Municipality's 2021/2022 Annual Performance Report has been prepared in line with the provisions of the Municipal Systems Act 32 of 2000 and the Municipal Finance Management Act 56 of 2003.

The 2021/2022 Service Delivery and Budget Implementation Plan that was approved by the Executive Mayor, Cllr. D.A Nenguda on 21 July 2021, captured the performance targets of the municipality for the 2020/2021 financial year. The 2021/2022 approved SDBIP translated the 2021/2022 Integrated Development Plan's objectives and performance targets and reported on quarterly basis.

The municipal tabled IDP/Budget is monitored through Service Delivery and Budget Implementation Plan in which on quarterly basis performance report are generated and used as monitoring tool to measure the performance of the municipality. The 2020/2021 adjusted SDBIP was approved by Executive Mayor on the 09 March 2022.

The Service Delivery and Budget Implementation Plan (SDBIP) is a tool that enables both the political and administrative components of the municipality to monitor, evaluate and report institutional performance. The SDBIP enables the municipality to compile quarterly institutional performance reports, mid-year performance reports and annual performance report.

4.3. VHEMBE DISTRICT MUNICIPALITY PERFORMANCE MANAGEMENT PROCESS

Section 38 (a) of the Local Government: Municipal Systems Act 32 of 2000 requires municipalities to establish a performance management system (PMS) that is commensurate with their resources and best suit their circumstances.

Vhembe District Municipality adopted a PMS Framework in 2008 which may be reviewed only when needs arise. The Framework guides how performance management system is undertaken and prescribes the development of the PMS policy to ensure the implementation of the Framework. The PMS Policy was developed and adopted by Council in June 2018 and is subjected to review only when needs arise.

The following are the reporting cycles of the municipality:

- Quarterly reporting
- Mid-Year reporting
- Annual reporting

The 2021/2022 Report issued by the office of the Auditor-General highlighted issues in relation to Annual performance report and Annual financial statements that need to be corrected by management of Vhembe District Municipality. The issues included compliance to legislation, internal controls and governance related issues.

The Management of Vhembe District Municipality developed an Audit Action Plan to address the issues raised in the Auditor-General South Africa's Report. The Audit Action Plan was submitted to the Auditor-General South Africa (AGSA) for their comments. The AGSA did make comments which were received by the municipality. This was done to ensure that management measures are adequate to correct the issues raised.

The Management was responsible for the implementation of the 2021/2022 AG Action Plan while the coordination and the monitoring for the implementation of the Action Plan was done through the office of the Chief Financial Officer and Internal Audit.

The report is compiled in line with Section 46 of the Municipal Systems Act which requires the following regarding the Annual Performance Report:

2. A municipality must prepare for each financial year a performance report reflecting –
 - a) The performance of the municipality and of each external service provider during that financial year
 - b) A comparison of the performances referred to in paragraph (a) with targets set for and performances in the previous financial year; and
 - c) Measures taken to improve performance

An annual performance report must form part of the municipality's annual report in terms of Chapter 12 of the Municipal Finance Management Act, 2003 (Act 56 of 2003)

4.4. Corrective actions taken to ensure that strategic objectives as stipulated in the IDP were achieved

The quarterly organisational performance assessments were conducted consistently throughout the performance cycle. During the quarterly sittings the following corrective measures were recommended to improve performance during 2022/2023: -

- a) None submission of performance information especially supporting documents for achieved targets - Affected Departments should be exposed during management meetings and written explanations should be submitted to the Accounting Officer and consequence management should take place.
- b) Poor performance by service providers - Underperforming contractors should be identified and reflected on the report. Action should be taken to redress the situation.
- c) Submission of portfolio of irrelevant evidence - Targets reported as achieved without portfolio of evidence should not be considered until POE is submitted. The departments must ensure that the portfolio of evidence for issues reported done

are properly kept for audit purposes.

- d) Financial implications - The Departments should indicate the financial implications for targets which have been exceeded by higher margins.
- e) Finance (Delays in appointing service providers) - Establish bid committees which will sit according to schedules
- f) Failure to meet targets - Proper reasons should be provided for service delivery targets not met and adequate measures to improve performance

CHAPTER: 2 COMPONENT A: GOVERNANCE STRUCTURES

5. Component A: Governance Structures

5.1. POLITICAL GOVERNANCE STRUCTURE

Legislative frameworks assign policymaking to politicians while the administration section of local government is tasked with implementation. The Vhembe District Municipality is comprised of 24 directly elected and 35 councilors representing its local municipalities. The Council conducts its affairs through a portfolio committee system.

5.2. Council

The current council came into office after the Local Government Elections 01 November 2021. The legislative authority of the municipality resides in council headed by the Speaker while the executive authority resides with the Mayoral Committee headed by the Executive Mayor. In the year under review the Council was headed by Councillor Nkondo T.F as the Speaker. Council was composed of 59 Councilors. 24 Councilors are directly elected and 35 are representatives of the 4 local municipalities within the district. The Council must consist of Traditional leaders; however, the municipality is still waiting for a government gazette for traditional leaders who will participate in the municipal council.

5.3. Vhembe District Municipal Councilors

NO:	SURNAME AND NAMES	MUNICIPALITY	PARTY	CONTACT
1.	CLLR DAU FREDERICK THINAMAANO	VDM	ANC	082 909 2424
2.	CLLR KOTANE ANDREW VONGI	VDM	ANC	079 590 3986
3.	CLLR MACHETHE MAHLOMOLA SYLVIA	VDM	ANC	0825962018/082 0501980
4.	CLLR MADZUNYA EDZISANI	VDM	PAC	072 372 0398
5.	CLLR MAKUMBANE THIVHULAWI NORMAN	VDM	ANC	076 757 5235
6.	CLLR MAMEDZI AVHAPFANI MARIA	VDM	ANC	082 417 4354
7.	CLLR MATHUKHA NTSUNDENI ROSE	VDM	ANC	072 473 5148
8.	CLLR MUAVHA SAMSON	VDM	DA	066 549 7132
9.	CLLR MUHLOPE MIHLOTI ETHEL	VDM	ANC	079 521 1357
10.	CLLR MUKHAHA AZWIHANGWISI JULIA	VDM	ANC	082 523 5265
11.	CLLR MUKWEVHO NNDITSHENI JOSEPHINAH	VDM	ANC	072 992 3197

NO:	SURNAME AND NAMES	MUNICIPALITY	PARTY	CONTACT
12.	CLLR MUNDALAMO RENDANI PORTIA	VDM	ANC	064 863 9738
13.	CLLR MUNDALAMO TAKALANI	VDM	ANC	065 686 3752/079 789 1574
14.	CLLR MUNYAI RENDANI	VDM	EFF	066 368 3703
15.	CLLR NENGUDA DOWELANI ALTON	VDM	ANC	082 963 8468
16.	CLLR NKANYANE RHULANI GRACE	VDM	ANC	079 893 0960
17.	CLLR NKONDO TSAKANI FRED A	VDM	ANC	079 751 3648
18.	CLLR NKUNA MAGEZI JOHANNES	VDM	EFF	082 678 4951
19.	CLLR RAMABULANI RUDZANI GRACE	VDM	ANC	0832801483/079 063 6830
20.	CLLR RAMBUWANA LUTANANI RAPSON	VDM	ANC	082 680 4606
21.	CLLR RIKHOTSO FALAZA JOSEPH	VDM	ANC	0792188434
22.	CLLR RIVOMBO TINTSWALO PERSEVERANCE	VDM	ANC	0609009977 073 073 6035
23.	CLLR SINYOSI SHONISANI MILDRED	VDM	ANC	076 410 6085
24.	CLLR MTILENI HLEKANI	VDM	ANC	072 122 9490

MUSINA LOCAL MUNICIPALITY

NO:	SURNAME AND NAMES	MUNICIPALITY	PARTY	CONTACT
1.	CLLR NDHLOVU SIMON FREDDY LUTENDO	MUSINA	ANC	082 621 5533
2.	CLLR RABAMBUKWA RABELANI	MUSINA	ANC	076 954 1493

COLLINS CHABANE LOCAL MUNICIPALITY

NO:	SURNAME AND NAMES	MUNICIPALITY	PARTY	CONTACT
1.	CLLR BILA TINTSWALO JOYCE	COLLINS CHABANE	ANC	079 891 9340
2.	CLLR CHAUKE MIYELANI GLADSTONE	COLLINS CHABANE	ANC	082 070 4030

NO:	SURNAME AND NAMES	MUNICIPALITY	PARTY	CONTACT
3.	CLLR DAVHANA LAWRENCE TSHOTELI	COLLINS CHABANE	ANC	061 303 8264
4.	CLLR HLABANGWANI THEMBANI LUCIA	COLLINS CHABANE	EFF	076 1174369
5.	CLLR MABUNDA MZAMANI CALVIN	COLLINS CHABANE	ANC	072 672 7198
6.	CLLR MASANGU GEZANI DANIEL	COLLINS CHABANE	ANC	079 890 7018/073 082 4258
7.	CLLR MATAMELA MUYANALO SOPHY	COLLINS CHABANE	ANC	072 688 3559
8.	CLLR MHANGWANI CATHERINE	COLLINS CHABANE	ANC	083 511 3711
9.	CLLR YINGWANI TSHEMBANI	COLLINS CHABANE	AL	0766010504

MAKHADO LOCAL MUNICIPALITY

NO:	SURNAME AND NAMES	MUNICIPALITY	PARTY	CONTACT
1.	CLLR MABUDU HULISANI GERSHWIN	MAKHADO	ANC	072 134 9496
2.	CLLR MAKWALA MUHALI	MAKHADO	ANC	081 825 0068
3.	CLLR MATHALISE MARGARET LUFUNO	MAKHADO	ANC	072 363 8495/079 527 9623
4.	CLLR MPASHE MASILO JOHANNES	MAKHADO	DA	082 212 6648/082 493 8413
5.	CLLR ADV MUDUNUNGU NKHUMELENI ANDERSON	MAKHADO	ANC	083 409 4467
6.	CLLR MUKHUBA RUDZANI	MAKHADO	ANC	076 662 2050
7.	CLLR MUKOSI MPHO	MAKHADO	ANC	065 946 7549
8.	CLLR MULAUDZI MASIA	MAKHADO	ANC	072 886 9967
9.	CLLR SELAPYANA MAANO.	MAKHADO	EFF	076 188 9222
10.	CLLR SIMANGWE JOYCEN NTSAKO	MAKHADO	ANC	0832061364/079 058 1423
11.	CLLR TSHIDAVHU ITANI ALBERTHINA	MAKHADO	ANC	079 722 6602

THULAMELA LOCAL MUNICIPALITY

NO:	SURNAME AND NAMES	MUNICIPALITY	PARTY	CONTACT
1.	CLLR BEGWA FHATUWANI MILTON	THULAMELA	EFF	082 296 9314
2.	CLLR DAVHANA AZWIFANELI JOYCE	THULAMELA	ANC	082 724 1895
3.	CLLR MAHOSI NDIVHUHO GRACE	THULAMELA	ANC	082 200 5768
4.	CLLR MAROLE MAFUNZWAINI REMBULUWANI THELMA	THULAMELA	DA	0835415417/072 753 4852
5.	CLLR MATSHOMO TINNY THIFHELIBILU	THULAMELA	ANC	079 647 5366
6.	CLLR MUEDI ESTHER TSHIFHUMULO	THULAMELA	ANC	076 050 5092
7.	CLLR MULIGWE MASHUDU	THULAMELA	ANC	076 328 6453
8.	CLLR MULOVHEDZI HUMBULANI PATRICIA	THULAMELA	ANC	066 459 3373
9.	CLLR NEKHUNGUNI AZWIHANGWISI EUNICE	THULAMELA	ANC	072 578 5747
10.	CLLR NEMARANZHE KHUMELENI	THULAMELA	ANC	076 558 7405
11.	CLLR PADELANE THINAWANGA STEVEN	THULAMELA	ANC	064 525 6446
12.	CLLR RAMULIFHO HUMBULANI BALDWIN	THULAMELA	ACDP	071 278 7409
13.	CLLR TSHIFHANGO AVHASHONI STEPHEN	THULAMELA	ANC	072 584 2213

5.4. Political Management Team (PMT)

The executive component of the municipality resides with the Executive Mayor assisted by the Mayoral Committee. The current Executive Mayor is Councilor Nenguda D.A. who was elected by council on 02 December 2021.

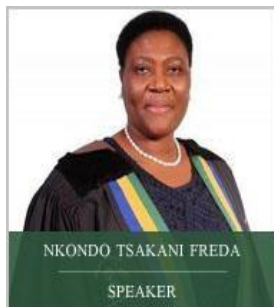
The Executive Mayor was assisted by 9 Members of the Mayoral Committee. There were also five Portfolio Committees which were functional and held meetings on a regular basis

5.4.1. Political Management Team (PMT)

Position and Name



Executive Mayor
Cllr. Nenguda D.A



Speaker
Cllr. Nkondo F



Chief Whip
Cllr. Ludere R

The executive component of the municipality resides with the Executive Mayor assisted by the Mayoral Committee. The current Executive Mayor is Councilor Nenguda D.A. who was elected by council on 02 December 2021.

The Executive Mayor was assisted by 9 Members of the Mayoral Committee. There were also five Portfolio Committees which were functional and held meetings on a regular basis

5.4.2. MAYORAL COMMITTEE MEMBERS

N o	SURNAME AND NAMES	Designation	Contact no	Email address
1.	Cllr Nenguda D.A	His worship Executive Mayor	0829638468	nenguda29@gmail.com
2.	Cllr Mudunungu N.A	Portfolio Head: Finance	0834094467	amudunungu@gmail.com
3.	Cllr Chauke M.G	Portfolio Head: Technical Services	0820704030	miyelanirc@gmail.com
4.	Cllr Tshifhango A.S	Portfolio Head: Corporate Services	0725842213	mushoni35@gmail.com
5.	Cllr Sinyosi S.M	Portfolio Head: Community Services	0764106085	shonisanisinyosi63@gmail.com
6.	Cllr Mathukha N.R	Portfolio Head: Economic Development planning	0724735148	rmathukha@gmail.com
7.	Cllr Mundalamo T	Mayoral Committee member	0797891574	mundalamotk@gmail.com
8.	Cllr Mamedzi A.M	Mayoral Committee member	0824174354	pastormamedzi2@gmail.com
9.	Cllr Padelane T.S	Mayoral Committee member	0645256446	padelanethinawangasteven@gmail.com
10.	Cllr Machovani R.G	Mayoral Committee member	0798930960	rgnkanyane@gmail.com

5.5. POLITICAL OVERSIGHT

As already stated above, the Executive Mayor provided general political guidance over the fiscal and financial affairs of the municipality. The Speaker of Vhembe District Municipality chairs the proceedings of Council and performs duties, including any ceremonial functions and excises powers delegated to her by the Municipal Council

MPAC performs an oversight function on behalf of council and is not a duplication of other committees of council, such as the Finance Committee or that of the Audit Committee. The Council appointed the Audit Committee.

5.5.1. MUNICIPAL PUBLIC ACCOUNTS COMMITTEE (MPAC)

No :	NAME	GENDER	MUNICIPALITY	PARTY	CONTACTS
1.	<u>CHAIRPERSON:</u> CLLR PADEALNI THINAWANGA STEVEN	F	VDM	ANC	079 521 1357
2.	CLLR KOTANE ANDREW VONGI	M	VDM	ANC	079 590 3986
3.	CLLR MACHETHE MAHLOMOLA SYLVIA	F	VDM	ANC	0825962018/082 0 501980
4.	CLLR MADZUNYA EDZISANI	M	VDM	PAC	072 372 0398
5.	CLLR MATAMELA MUYANALO SOPHY	F	COLLINS CHABANE	ANC	072 668 3559
6.	CLLR MPASHE MASILO JOHANNES	M	MAKHADO	DA	0822126648/0824 93 8413
7.	MAHOSI NDIVHUWO GRACE	F	THULAMELA	ANC	082 200 5768
8.	CLLR SELAPYANA MAANO	M	MAKHADO	EFF	076 188 9222
9.	CLLR NEMARANZHE KHUMELENI	F	THULAMELA	ANC	076 558 7405

5.5.2. SPECIAL PROGRAMMES

No:	NAME	GENDER	MUNICIPALITY	PARTY	CONTACTS
1.	<u>CHAIRPERSON:</u> CLLR TSHIDAVHU ITANI ALBERTHINA	F	MAKHADO	ANC	079 722 6602
2.	CLLR RAMABULANA RUDZANI GRACE	F	VDM	ANC	079 063 6830
3.	CLLR RAMBUWANI LUTANANI RAPSON	M	VDM	ANC	082 680 4606
4.	CLLR MUKOSI MPHO	M	MAKHADO	ANC	065 946 7549
5.	CLLR RAMULIFHO HUMBULANI BALDWIN	M	THULAMELA	ACDP	071 278 7409
6.	CLLR MULIGWE MASHUDU	M	THULAMELA	ANC	076 328 6453

5.5.3. TECHNICAL SERVICES PORTFOLIO COMMITTEE

PORTFOLIO HEAD: CLLR CHAUKE MIYELANI GLADSTONE

No:	NAME	GENDER	MUNICIPALITY	PARTY	CONTACTS
1.	<u>CHAIRPERSON:</u> CLLR MUKHAHA AZWIHANGWISI JULIA	F	VDM	ANC	082 523 5265
2.	CLLR MHANGWANI CATHERINE	F	COLLINS CHABANE	ANC	083 511 3711
3.	CLLR MUEDI ESTHER TSHIFHUMULO	F	THULAMELA	ANC	076 050 5092
4.	CLLR MABUDU HULISANI GERSHWIN	M	MAKHADO	ANC	072 134 9496
5.	CLLR NKUNA MAGEZI JOHANNES	M	VDM	EFF	082 678 4951
6.	CLLR MUAVHA SAMSON	M	VDM	DA	066 549 7132
7.	CLLR NEKHUNGUNI AZWIHANGWISI EUNICE	F	THULAMELA	ANC	072 578 5747

5.5.4. FINANCE SERVICES PORTFOLIO COMMITTEE

PORTFOLIO HEAD: ADVOCATE CLLR MUDUNUNGU NKHUMELENI ANDERSON.

No:	SURNAME AND NAMES	GENDER	MUNICIPALITY	PARTY	CONTACTS
1.	<u>CHAIRPERSON:</u> 1. CLLR NDHLOVU SIMON FREDDY LUTENDO	M	MUSINA	ANC	082 621 5533
2.	2. CLLR MUKWEVHO NDITSHENI JOSEPHINAH	F	VDM	ANC	072 992 3197
3.	3. CLLR MUNYAI RENDANI	F	VDM	EFF	066 368 3703
4.	4. CLLR TSHAMANO CALVIN MBOFHENI	M	VDM	ANC	081 558 1988
5.	5. CLLR YINGWANI TSHEMBANI	M	COLLINS CHABANE	AL	0766010504

No:	SURNAME AND NAMES	GENDER	MUNICIPALITY	PARTY	CONTACTS
6.	6. CLLR MAKWALA MUHALI	M	MAKHADO	ANC	081 825 0068
7.	7. CLLR MULOVHEDZI HUMBULANI PATRICIA	F	THULAMELA	ANC	076 636 3501

5.5.5. CORPORATE SERVICES PORTFOLIO COMMITTEE

PORTFOLIO HEAD: CLLR TSHIFHANGO AVHASHONI STEVEN

SECTION 79 COMMITTEES:

No:	SURNAME AND NAMES	GENDER	MUNICIPALITY	PARTY	CONTACTS
1.	CHAIRPERSON: CLLR KHOSI MAKUMBANE THIVHULAWI NORMAN	M	VDM	ANC	076 757 5232
2.	CLLR MABUNDA MZAMANI CALVIN	M	COLLINS CHABANE	ANC	072 672 7198
3.	CLLR MUNDALAMO RENDANI PORTIA	F	VDM	ANC	082 541 2984
4.	CLLR SIMANGWE JOYCEN NTSAKO	M	MAKHADO	ANC	0832061364/079 058 1423
5.	CLLR DAVHANA AZWIFANELI JOYCE.	F	THULAMELA	ANC	082 724 1895
6.	CLLR BEGWA FHATUWANI MILTON	M	THULAMELA	EFF	082 296 9314

5.5.6. DEVELOPMENT PLANNING PORTFOLIO COMMITTEE

PORTFOLIO HEAD: CLLR MATHUKHA ROSE

No:	NAME	GENDER	MUNICIPALITY	PARTY	CONTACTS
1.	<u>CHAIRPERSON:</u> CLLR DAVHANA LAWRENCE TSHOTELI	M	COLLINS CHAVANE	ANC	061 303 8264
2.	CLLR MATSHOMO TINNY THIFHELIBILU	F	THULAMELA	ANC	079 647 5366
3.	CLLR RIVOMBO TINTSWALO PERSEVERANCE	F	VDM	ANC	0609009977/ 073 073 6035
4.	CLLR MAROLE MAFUNZWAINI REMBULUWANI THELMA	F	THULAMELA	DA	0835415417/ 072 753 4852
5.	CLLR MASANGU GEZANI DANIEL	M	COLLINS CHABANE	ANC	0798907018/ 0730824258
6.	CLLR RABAMBUKWA RABELANI	F	MUSINA	ANC	076 954 1493

5.5.7. COMMUNITY SERVICES PORTFOLIO COMMITTEE

PORTFOLIO HEAD: CLLR SINYOSI SHONISANI MILDRED

SECTION 79 COMMITTEES

No:	NAME	GENDER	MUNICIPALITY	PARTY	CONTACTS
1.	<u>CHAIRPERSON:</u> 1. CLLR BILA TINTSWALO JOYCE	F	COLLINS CHAVANE	ANC	079 891 9340
2.	2. CLLR HLABANGWANI THEMBANI LUCIA	F	COLLINS CHAVANE	EFF	0761174369
3.	3. CLLR MATHALISE MARGARET LUFUNO	F	MAKHADO	ANC	0723638495/079 527 9623
4.	4. CLLR MUKHUBA RUDZANI	M	MAKHADO	ANC	076 662 2050
5.	5. CLLR MULAUDZI MASIA	M	MAKHADO	ANC	072 886 9967
6.	6. CLLR DAU FREDERICK THINAWANGA	M	VDM	ANC	082 909 2424

5.6. PROGRAMMING COMMITTEE

5.6.1. Convenor: Speaker: Cllr Nkondo T.S.

1. Chief whip: Cllr Muhlope Mihloti Ethel
2. Leader of Corporate: Cllr Tshifhango A.S.

5.7. OTHER COMMITTEES

5.7.1. RULES & ETHICS COMMITTEE

SECTION 79 COMMITTEES:

No :	NAME	GENDE R	MUNICIPALI TY	PARTY	CONTACT S
1.	<u>CHAIRPERSON:</u> 1. CLLR NEKHUNGUNI AZWIHANGWISI EUNICE	F	THULAMEL A	ANC	072 578 5747
2.	2. CLLR RAMBUWANI LUTANANI RAPSON	M	VDM	ANC	082 680 4606
3.	3. MUNDALAMO RENDANI PORTIA	F	VDM	ANC	082 541 2984
4.	4. CLLR MUAVHA SAMSON	M	VDM	DA	066 549 7132
5.	5. CLLR MHANGWANI CATHRINE	F	COLLINS CHABANE	ANC	083 511 3711
6.	6. CLLR MUKHUBA RUDZANI	M	MAKHADO	ANC	076 662 2050

5.8. MULTIPARTY WHIPERRY COMMITTEE

Convenor: Cllr Muhlope Mihloti Ethel

1. EFF- CLLR Nkuna Magezi Johannes
2. DA- CLLR Mpashe Masilo Johannes
3. AL- CLLR Yingwani Tshiembani
4. PAC- CLLR Madzunya Edzisani
5. ACDP- CLLR Ramulifho Balwin Johannes

5.9. ACTIVITIES OF GOVERNANCE STRUCTURES

5.9.1. MUNICIPAL PUBLIC ACCOUNT COMMITTEE (MPAC)

The Municipal Public Account Committee (MPAC) was appointed by council for a period of five years and has nine (9) members. The MPAC was able to conduct the following activities: monitoring of Council and MPAC Resolution registers, dealing with matters referred to MPAC by Council, capacitating MPAC members and support staff, attend District / Provincial / National / International engagements and studies, produce Oversight Reports on the Annual Report; scrutinize by-laws policies, Annual Financial Statement, Sec 71 reports, SCM Process, investigate UIF/W, SDBIP/IDP/ Budget, Deviation Report, Audit Action Plan, Project Site Visits, attend Strategic Planning Session and District / Provincial / National/International engagements and studies.

5.9.2. COUNCIL AND ITS COMMITTEES

Council is effective and functional with meetings as per schedule. Special meetings were also held when necessary. Council held thirteen (13) sittings of which five (05) ordinary sittings and six (08) special sittings and Mayoral committee held five ordinary meetings and thirteen (13) special meeting, while departmental portfolio meetings held was a total of thirty-nine (39) meetings.

6. ADMINISTRATIVE GOVERNANCE STRUCTURE

6.1. Top Administrative Structure



Municipal Manager
Mrs.Ndou T.S



General
Manager:
Planning and
development
**Mrs
Tshivhinda M.**



General
Manager:
Corporate
services.
**Mr.Tshikovha
N.C**



Chief financial
Officer:
**Ms.Thangavhue
Ielo M**



General
Manager:
Technical
Services.
**Mr. Maluleke
W**



Acting General
Manager:
Community
services
**Mrs. Nthambeleni
T.G**

6.2. INTRODUCTION TO ADMINISTRATIVE GOVERNANCE

The municipal manager is the head of administration of the municipality and is amongst other matters responsible for the policy directions of the municipal council and accountable for:

- a) The formation and development of an economical, effective, efficient, and accountable administration.
- b) Carrying out the task of implementing the municipality's integrated development plan in accordance with chapter 5 of the Municipal Systems Act 32 of 2000.
- c) Managing the Performance Management System of the municipality in accordance with chapter 6 of Municipal Systems Act 32 of 2000.
- d) Responsible for the community needs and ensure that the community participates in the affairs of the municipality.
- e) Managing the provision of services to the local communities in an equitable and sustainable manner.
- f) The appointment of staff other than those referred to in section 56.
- g) Maintenance of discipline of staff.
- h) Managing communication channels between the municipality's administration and its political structures and political office bearers.
- i) Carrying out decisions of the political structures and political office bearers of the municipality.
- j) Responsible for all income and expenditure of the municipality, all assets and the discharge of all liabilities of the municipality.
- k) Proper and diligent compliance with the Municipal Finance Management Act and all other Acts that govern Local Authorities.

6.3. COMPONENT B: INTERGOVERNMENTAL RELATIONS

6.3.1. Intergovernmental relations

The district municipality remains the convener of Intergovernmental Relations in the district in line with The Intergovernmental Relations Framework Act 13 of 2005. The municipality has adopted its IGR model that also complements the concept of District Development Model which encompass IGR Clusters, IGR Technical Forums as well as District IGR Mayors Forum. During the year under review the municipality managed to hold meetings through Microsoft teams video conferencing platform. As a convener the district continue to maintain sound relations with all spheres of government and all municipalities within the district thereby attaining envisaged collaboration and cooperation amongst all state-owned institutions and sector departments.

6.4. COMPONENT C: PUBLIC ACCOUNTABILITY AND PARTICIPATION

6.4.1. Public Meetings

The municipality implemented its planned public participation programmes through mass gatherings such as Imbizos mass or public gatherings and four imiizos held including Batho Pele activity which is conducted once in a year. In addition, the municipality also used social media and radio shows as another method for public participation. The public were afforded opportunities to interact with The Executive Mayor in this regard. IDP and Budget

The municipal Integrated Plan and budget was aligned with the Service Delivery Budget and Implementation Plan (SDBIP) and thereby informed the Annual Report. Three (3) IDP Representative Forum meetings, as well as four (4) IDP and Budget consultation meetings were held as planned. In cases where people could not gather because of lockdown restrictions, the information was disseminated through different media platforms.

7. COMPONENT D: CO-OPERATIVE GOVERNANCE

7.1.1. Risk Management

Risk Management improved tremendously despite human resource challenge. Four Risk Committee meetings were held in the year under review. Risk management strategy is in place, and it is being implemented. The following documents in relation to risk management have been approved by council:

- ✓ Risk management policy
- ✓ Whistleblowing policy
- ✓ Anti-fraud and corruption policy
- ✓ Risk management strategy

7.1.2. Anti-Fraud and Corruption

The municipality currently does not have an anti-corruption hot line since the contract has expired; however, there were no cases reported during the year under review and the process to appoint a new service provider is at the procurement stage.

7.1.3. Supply Chain Management

The municipality has a functional supply chain management system with all officials trained on finances to strengthen the supply chain management. The municipality has supply chain committees in place which are: specification, adjudication and evaluation committees in place

and tenders were awarded within 90 days of advertisement.

7.1.4. By-Laws

The municipality in the year under review did not develop new By-laws. The Municipality has water connection by laws in place; however, the municipality did not report any conviction in the period under review.

7.1.5. Municipal Website

The municipality has a functional website with updated municipal information which includes annual reports, quarterly reports, annual financial statements, long term contracts and public notices. The municipal website is updated regularly as well as backed up.

7.1.6. Customer Satisfaction Survey

The municipality during the year under review did not manage to conduct a customer satisfaction survey due to budgetary constraints however the municipality has plans in place to implement customer satisfaction survey in the coming financial years.

7.1.7. Audit Committee

The Audit Committee (AC) is the committee appointed by the Council for a period of three years. The committee met as per schedule during the year under review and seven (7) meetings were held of which three (3) were special meetings.

The members of the Audit Committee were as follows:

No:	Name of the Member	Status
1.	Ms. Tshikhudo F	Chairperson
2.	Mr. Nevhutalu T. G	Member
3.	Mr. Ndou F. O	Member
4.	Mr. Rambuda P	Member
5.	Dr. Konar D	Member

7.1.8. Risk committee

The Risk Committee (RC) is the committee appointed by Council for a period of three years to assist the Accounting Officer in discharging her risk management responsibilities. The committee met as per schedule during the year under review.

The members of the Risk Committee were as follows: -

Name of the Member	Designation
Mr. Ndou F. L	Chairperson
Mrs. Ndou T. S	Municipal Manager
Mr. Maluleke W	GM: Technical Service
Mr. Tshikovha N.C	GM: Corporate Services
Mrs Nthambeleni T. G	Acting GM: Community Services
Mrs. Tshivhinda M	GM: Development Planning
Ms. Thangavhuelelo Mulatwa	Chief financial officer

CHAPTER 3: SERVICE DELIVERY PERFORMANCE

8. HIGH LEVEL SUMMARY OF PERFORMANCE COMPARISON FOR THE 2021/2022 & 2022/2023 FINANCIAL YEARS

HIGH LEVEL SUMMARY OF PERFORMANCE FOR THE 2021/2022 FINANCIAL YEAR						HIGH LEVEL SUMMARY OF PERFORMANCE FOR THE 2022/2023 FINANCIAL YEAR					
KEY PERFORMANCE AREA: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT											
Number of Indicators	Total Targets	Targets Not Achieved		Targets Achieved		Number of Indicators	Total Targets	Targets Not Achieved		Targets Achieved	
112	112	41	27%	71	73%	78	78	57	93%	21	27%

HIGH LEVEL SUMMARY OF PERFORMANCE FOR THE 2021/2022 FINANCIAL YEAR						HIGH LEVEL SUMMARY OF PERFORMANCE FOR THE 2022/2023 FINANCIAL YEAR					
KEY PERFORMANCE AREA: MUNICIPAL TRANSFORMATION AND ORGANIZATIONAL DEVELOPMENT											
Number of Indicators	Total Targets	Targets Not Achieved		Targets Achieved		Number of Indicators	Total Targets	Targets Not Achieved		Targets Achieved	
48	48	08	17%	40	83%	36	36	5	15%	31	86%

HIGH LEVEL SUMMARY OF PERFORMANCE COMPARISON FOR THE 2021/2022 FINANCIAL YEAR						HIGH LEVEL SUMMARY OF PERFORMANCE COMPARISON FOR THE 2022/2023 FINANCIAL YEAR					
KEY PERFORMANCE AREA: LOCAL ECONOMIC DEVELOPMENT											
Number of Indicators	Total Targets	Targets Not Achieved		Targets Achieved		Number of Indicators	Total Targets	Targets Not Achieved		Targets Achieved	
21	21	01	5%	20	95%	23	23	02	09%	21	91%

HIGH LEVEL SUMMARY OF PERFORMANCE FOR THE 2021/2022 FINANCIAL YEAR				HIGH LEVEL SUMMARY OF PERFORMANCE FOR THE 2022/2023 FINANCIAL YEAR			
KEY PERFORMANCE AREA: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT							
Number of Indicators	Total Targets	Targets Not	Targets Achieved	Number of Indicators	Total Targets	Targets Not	Targets Achieved

		Achieved						Achieved			
12	12	01	08%	11	92%	19	19	1	06%	18	94%

HIGH LEVEL SUMMARY OF PERFORMANCE FOR THE 2021/2022 FINANCIAL YEAR						HIGH LEVEL SUMMARY OF PERFORMANCE FOR THE 2022/2023 FINANCIAL YEAR					
KEY PERFORMANCE AREA: GOOD GOVERNANCE AND PUBLIC PARTICIPATION											
Number of Indicators	Total Targets	Targets Not Achieved		Targets Achieved		Number of Indicators	Total Targets	Targets Not Achieved		Targets Achieved	
60	60	32	53%	28	47%	24	24	05	21%	19	79%
OVERALL INSTITUTIONAL PERFORMANCE						OVERALL INSTITUTIONAL PERFORMANCE					
252	252	83	33%	169	67%	180	180	70	39%	61%	110

The performance results for the organizational priorities can be summarized as follows:

The following chart illustrates the overall organisational performance for the 2022/2023 financial year in relation to performance achieved during the previous financial year, 2022/2023 financial year respectively, however the municipality has considered the decrease of performance indicators reported to 180 in the in 2022//2023 financial year as compared to 2021/2022 financial year reported 252 performance indicators. The total number of hundred and ten (110) performance indicators has been achieved against hundreds and eighty performance indicators.

9. DETAILED SDBIP ORGANISATIONAL PERFORMANCE REPORT

9.1. TECHNICAL SERVICES DEPARTMENT

9.1. TECHNICAL SERVICES DEPARTMENT															
No:	Priority area	Strategies/activities	Project description	Location	Source of funds	Output Indicator	Baseline	Annual Targets	Revised Annual Target	Actuals	Variance	Reasons for variance	Measures to improve performance	Budget	POE
Key priority area (KPA) 1 : Services delivery and infrastructure development															
Strategic Objective 1.1 To improve access to services through provision, operation, and maintenance of socio-economic and environmental infrastructure															
1.	Water, sanitation services and infrastructure	Malamulele West RWS	Malamulele West RWS	Collins Chabane Municipality	MIG	% in progress on construction of Malamulele West RWS project by 30 June 2023	67%	100 %	-	75 %	- 25 %	Slow progress by the service provider	Contractor on terms to accelerate the works	R 31 636 085	Progress report
2.	Water, sanitation services and infrastructure	Construction of Bulk pipeline from Vuwani to Middle Letaba System (Disaster Project)	Construction of Bulk pipeline from Vuwani to Middle Letaba System (Disaster Project)	Collins Chabane Municipality -Vuwani to Masia	MIG	% in progress on construction of defects and snag list on the Vuwani to Middle Letaba project by 30 June 2023	96%	100 %	-	96 %	-4%	Delay in the commencement of the works	Contractor warned in accordance with GCC	R 14 876 242	Progress Report/ Completion certificate
3.	Water, sanitation services and infrastructure	Mutale Regional Water Scheme (RWS): Upgrade of Purification Works	Upgrading of Mutale Regional Water Scheme: Raw water dam	Thulamela Municipality -Mutale	MIG	Number of requests for funding on Mutale Regional Water Scheme:	0	1	-	1	0	N/A	N/A	R 594 442.45	Appointment letters/Technical report

9.1. TECHNICAL SERVICES DEPARTMENT															
No:	Priority area	Strategies/activities	Project description	Location	Source of funds	Output Indicator	Baseline	Annual Targets	Revised Annual Target	Actuals	Variance	Reasons for variance	Measures to improve performance	Budget	POE
	ure					Purification Works developed									
4.	Water, sanitation services and infrastructure	Upgrading of sewer line at Matswale	Upgrading of sewer line at Matswale	Musina local Municipality Matswale	WSIG	% in progress on Matswale sewer line upgraded project by 30 June 2023	0	100 %	-	100 %	0	N/A	N/A	R 2 909 565	Progress report /Completion certificate
5.	Water, sanitation services and infrastructure	Replacement of Sewer pipeline at Musina	Replacement of Sewer pipeline at Musina	Musina local Municipality Musina	WSIG	% in progress on replacement of Sewer pipeline- Musina project by 30 June 2023	0	100 %	-	90 %	- 10 %	The constructor experience hard rock during excavation for the remaining works	The consulting engineer to recommend best solution or issue site instruction for the challenge	R 2 782 609	Progress report /Completion certificate

9.1. TECHNICAL SERVICES DEPARTMENT															
No:	Priority area	Strategies/activities	Project description	Location	Source of funds	Output Indicator	Baseline	Annual Targets	Revised Annual Target	Actuals	Variance	Reasons for variance	Measures to improve performance	Budget	POE
6.	Water, sanitation services and infrastructure	Development of Borehole at Mbodi Village	Development of Borehole at Mbodi Village	Musina local Municipality Mbodi	WSIG	% in progress on the development of Mbodi village borehole project by 30 June 2023	0	100 %	-	95 %	-5%	Delay in ESKOM energizing borehole	The municipality engaging with Eskom for energizing borehole	R 1 217 391	Progress report /Completion certificate
7.	Water, sanitation services and infrastructure	Development of borehole at Domboni la Folovhodwe	Development of borehole at Domboni la Folovhodwe	Musina local Municipality Domboni	WSIG	% in progress on the development of Domboni la Folovhodwe borehole project by 30 June 2023	0	100 %	-	95 %	-5%	Delay in ESKOM energizing borehole	The municipality engaging with Eskom for energizing borehole	R 1 217 391	Progress report /Completion certificate
8.	Water, sanitation services and infrastructure	Construction of internal reticulation at Nngwekhulu	Construction of internal reticulation at Nngwekhulu	Collins Chabane local Municipality Nngwekhulu	WSIG	% Progress on the Construction of internal reticulation at Nngwekhulu project by 30 June 2023	0	100 %	-	100 %	0	N/A	N/A	R 10 000 000	Technical report

9.1. TECHNICAL SERVICES DEPARTMENT															
No:	Priority area	Strategies/activities	Project description	Location	Source of funds	Output Indicator	Baseline	Annual Targets	Revised Annual Target	Actuals	Variance	Reasons for variance	Measures to improve performance	Budget	POE
9.	Water, sanitation services and infrastructure	Mukula water supply and storage	Water supply and storage	Thulamela Local Municipality	WSIG	% in progress on construction of Mukula water supply and storage project by 30 June 2023	0	100 %		100 %	0	N/A	N/A	R 2 608 696	Progress report /Completion certificate
10.	Water, sanitation services and infrastructure	Development of Borehole at Tshivhuyuni Lusaka	Development of Borehole	Musina local Municipality Tshivhuyuni Lusaka	WSIG	% in progress on development of Tshivhuyuni Lusaka borehole project by 30 June 2023	0	100 %		100 %	0	N/A	N/A	R 1 130 435	Progress report /Completion certificate
11.	Water, sanitation services and infrastructure	Construction of VIP Thulamela	Construction of VIP Thulamela /Collins Chasbane /Musina/Makhado	Thulamela local Municipality	WSIG	Number of VIP toilets constructed at Vhembe district wide	0	958	-	406	- 552	Adverse weather conditions	Accelerate plan developed to cover lost time of the works to completed ion 2023-2024 fy	R3 500 000	Progress report /Completion certificate

9.1. TECHNICAL SERVICES DEPARTMENT															
No:	Priority area	Strategies/activities	Project description	Location	Source of funds	Output Indicator	Baseline	Annual Targets	Revised Annual Target	Actuals	Variance	Reasons for variance	Measures to improve performance	Budget	POE
12.	Water, sanitation services and infrastructure	Development of borehole and associated infrastructure at Tshaulu village	Development of borehole and associated infrastructure at Tshaulu village	Thulamela local Municipality Tshaulu	WSIG/ own funding	% in progress on the development of Tshaulu village borehole and associated infrastructure project by 30 June 2023	0	100 %	-	76 %	- 24 %	Slow progress by the constructor	Accelerate plan developed to cover lost time of the works	R 3 978 425	Progress report /Completion certificate
13.	Water, sanitation services and infrastructure	Gwengoni Tshikundamalema development of borehole and associated infrastructure.	Development of borehole and associated infrastructure.	Thulamela Municipality	WSIG	% in progress on the development of Tshikundamalema borehole and associated infrastructure project by 30 June 2023	0	100 %	-	74 %	- 26 %	Late appointment of the constructor	Accelerate plan developed to cover lost time of the works	R 1 400 000	Progress report /Completion certificate
14.	Water, sanitation services and infrastructure	Development of borehole and associated infrastructure in Mtiti village	Development of borehole and associated infrastructure	Collins Chabane local Municipality	WSIG	% in progress on development of borehole and associated infrastructure project at Mtiti	0	100 %	-	90 %	- 10 %	Delay in the approval of the variation order	Management to consider variation submission	R 1 400 000	Progress report /Completion certificate
15.	Water, sanitation	Refurbishment of boreholes in	Refurbishment of boreholes	Makhado Local	WSIG	% in progress on Refurbishment of	0	100 %	-	100 %	0	N/A	N/A	R 4 000 000	Progress report

9.1. TECHNICAL SERVICES DEPARTMENT															
No:	Priority area	Strategies/activities	Project description	Location	Source of funds	Output Indicator	Baseline	Annual Targets	Revised Annual Target	Actuals	Variance	Reasons for variance	Measures to improve performance	Budget	POE
	services and infrastructure	Sinthumule Kutama		Municipality		boreholes project at Sinthumule Kutama by 30 June 2023									/Completion certificate
16.	Water, sanitation services and infrastructure	New Xigalo water supply	New Xigalo water supply	Collins Chabane local Municipality New Xigalo	WSIG/ own funding	% in progress on construction of New Xigalo water supply project by 30 June 2023	Procurement of Contractor	100 %	-	92 %	-8%	Delayed due to borehole electrification	New application for Electric supply was sent to Eskom. Awaiting 3 Months window period for Eskom to execute installation of electric infrastructures	R 4 182 311	Progress report /Completion certificate
17.	Water, sanitation services and infrastructure	Chavani and Surrounding Villages Bulk-Pipeline and Water Reticulation (Bulk pipeline to Shirley,	Construction of pumping main, bulk service, boreholes reticulation, standpipes,pump	Collins Chabane- & Makhado Local Municipalities	MIG	% in progress on construction of Chavani and Surrounding Villages Bulk-Pipeline and Water	Design report completed.	100 %	-	37 %	-63	Delay in the appointment service provider	Subcontractors appointed accelerate the works	R 135 176 936,83	Progress report

9.1. TECHNICAL SERVICES DEPARTMENT															
No:	Priority area	Strategies/activities	Project description	Location	Source of funds	Output Indicator	Baseline	Annual Targets	Revised Annual Target	Actuals	Variance	Reasons for variance	Measures to improve performance	Budget	POE
		Xitaci Reticulation & Bungeni Reticulation)	station	Chavani,Shirley, Xitaci and Bungeni		reticulation project by 30 June 2023									
18.	Water, sanitation services and infrastructure	Xikundu Mhinga Bulk Water Supply project	Construction of 13 Concrete Reservoirs, 7 Elevated Tanks, 1 new pump including pipe works & refurbishment of 6 pumps at the plant, 3 pump stations,106101.3 m Bulk supply lines	Collins Chabane, Xikundu , Mhinga & Surrounding Villages	Own funding	% Progress on work done on the Xikundu Mhinga Bulk Water Supply project by 30 June 2023	0%	100 %	-	98 %	-2%	Poor performance by the constructor	Contractor on penalties	R 6 000 000	Progress Report
19.	Water, sanitation services and infrastructure	Makhado water augmentation scheme	Refurbishment of boreholes, within Makhado	Makhado Local Municipality	Own funding	% in progress on refurbishment of boreholes project at Makhado by June 2023	68%	100 %	-	73 %	- 23 %	Community differences on general workers appointments process	Engage community structure to address the matter	R 9 000 000	Progress Report

9.1. TECHNICAL SERVICES DEPARTMENT															
No:	Priority area	Strategies/activities	Project description	Location	Source of funds	Output Indicator	Baseline	Annual Targets	Revised Annual Target	Actuals	Variance	Reasons for variance	Measures to improve performance	Budget	POE
20.	Water, sanitation services and infrastructure	Vuwani to Vyeboom and construction of Reservoir (Makhado)	Vuwani to Vyeboom and construction of Reservoir (Makhado	Manavhela, Mudziafera, Nditwani, Tshilaphala, Tshino north and south, tshitungulwane, Tshivhulana , Vuu, Vuwani, and vuwani ext 2	MIG	% in progress on construction of Vuwani to Vyeboom reservoir project by 30 June 2023	100%	100 %	-	97 %	-3%	Community protest	Social consultant to be appointed	R 23 753 886	Progress report
21.	Vondo	Bulk water supply, Concrete reservoirs, High lift pump station, clear water sump, New filter block, New inlet structure, Flocculation channels, Control room, Raw water bulk pipeline, Water Demand	Increasing the capacity of Vondo WTW and upgrading of water related infrastructure in the area	Thulamela Local Municipality	MIG	% progress on work done on the Increasing the capacity of Vondo WTW and upgrading of water related infrastructure project by 30 June 2023	70%	100 %	-	97 %	-3%	Community protest and vandalism of infrastructure	Acceleration plan to improve progress and involve social facilitator	R 78 000 000	Progress report

9.1. TECHNICAL SERVICES DEPARTMENT															
No:	Priority area	Strategies/activities	Project description	Location	Source of funds	Output Indicator	Baseline	Annual Targets	Revised Annual Target	Actuals	Variance	Reasons for variance	Measures to improve performance	Budget	POE
		Managemet system.													
22.	Water, sanitation services and infrastructure	Mutshedzi RWS	Upgrading of Mutshedzi RWS	Makhado municipality -Mutshedzi	MIG	% in progress on construction of Mutshedzi RWS upgrade project by 30 June 2023	65%	100 %	-	100 %	0	N/A	N/A	R 64 815 008	Progress report
23.	Water, sanitation services and infrastructure	Vondo RWS: Murangoni, Maranzhe, Vondo la nth, Vondo la fhasi, Tshikunda and Matondoni watersupply.		Thulamela Local Municipality	MIG	% in progress on construction of Vondo RWS: Murangoni, Maranzhe, Vondo la nth, Vondo la fhasi, Tshikunda and Matondoni project by 30 June 2023	0	40 %	100 %	10 %	- 90 %	Delay on the acquiring permit for constructor to resume with the works on site	The constructor permit was granted on the 07 June 2023 to proceed with the works on site	R 40 760 433	Progress Report
24.	Water, sanitation services and infrastructure	Mashau and surrounding villages BWS & Ret.	Bulk water supply and water reticulation	Collins Chabane and Makhado Local Municipality	MIG	% in progress on construction of Mashau and surrounding villages BWS & Ret project by 30 June 2023	98%	100 %	-	100 %	0	N/A	N/A	R 7 560 809	Progress report

9.1. TECHNICAL SERVICES DEPARTMENT															
No:	Priority area	Strategies/activities	Project description	Location	Source of funds	Output Indicator	Baseline	Annual Targets	Revised Annual Target	Actuals	Variance	Reasons for variance	Measures to improve performance	Budget	POE
25.	Water, sanitation services and infrastructure	Water Supply and Bulk Water Reticulation of Ngwenani Themeli, Ngulumbi, Ngovhela, Madamalala, Phindula	Water Supply and Bulk Water Reticulation	Thulamela -Ngwenani Themeli, Ngulumbi, Ngovhela, Madamalala, Phindula	MIG	% in progress on construction of water Supply and Bulk Water Reticulation of Ngwenani Themeli, Ngulumbi, Ngovhela, Madamalala, Phindula project by 30 June 2023	0%	80 %	100 %	57 %	- 43 %	Delay in the implementation due to community interference with the project	To engage relevant community structures and current phase to be completed in 2023/2024 fy	R 67 997 857	Progress report
26.	Water, sanitation services and infrastructure	Xikundu/Mhinga water reticulation project	Water reticulation project	Collins Chabane Municipality	MIG	% in progress done on construction of Xikundu/Mhinga water reticulation project by June 2023	Water reticulation infrastructure	100 %	-	0%	- 100 %	Project faced with budget constraints in the 2022-2023 financial year	The project budget for in the 2023/2024 fy and handed over as conducted on the 07/07/2023	R 46 785 451	Progress report
27.	Water, sanitation services and infrastructure	Block A (Miluwani and Tshidaulu) water reticulation	Construction of concrete reservoir	Thulamela Municipality	MIG	% in progress made in construction on Block A Miluwani and Tshidaulu	0	100 %	-	0%	- 100 %	Project faced with budget constraints in the 2022-	The project budget for in the 2023/2024 fy and	R 0.00	Progress report

9.1. TECHNICAL SERVICES DEPARTMENT															
No:	Priority area	Strategies/activities	Project description	Location	Source of funds	Output Indicator	Baseline	Annual Targets	Revised Annual Target	Actuals	Variance	Reasons for variance	Measures to improve performance	Budget	POE
	ure					water reticulation project by 30 June 2023						2023 financial year	handed over as conducted on the 07/07/2023		
28.	Water, sanitation services and infrastructure	Water services bakkies	Procurement of Water services bakkies	District wide - District wide	Equitable share	Number of Water services bakkies procured	0	4	-	0	-4	Vehicle was with omission of some specification requirements	Order has been revised and issued to the service provider for proper specification on the vehicles ordered	R2 700 000 .00	Delivery note
29.	Water management	Procurement of generator	Procurement of generator	District Wide	Own funding	Number of generators procured	0	8	-	0	-8	Advertisement withdrawn as the advert was not meeting CIDD requirements	To be Re-advertisement in line with CIDD requirements	R3 500 000 .00	Delivery note

9.1. TECHNICAL SERVICES DEPARTMENT															
No:	Priority area	Strategies/activities	Project description	Location	Source of funds	Output Indicator	Baseline	Annual Targets	Revised Annual Target	Actuals	Variance	Reasons for variance	Measures to improve performance	Budget	POE
30.	Water, sanitation services and infrastructure	Honey sucker	Procurement of Honey sucker	District wide	Equitable share	Number of Honey sucker /jetting procured	2	2	-	2	0	N/A	N/A	R6 689 483 .00	Delivery note
31.	Water, sanitation services and infrastructure	Crane truck	Procurement of Crane truck	District wide	Equitable share	Number of Crane truck procured	0	1	-	0	-1	Delay in the development of specification and approval of procurement	To be advertise in the 2023/2024 fy	R4 200 000 .00	Delivery note
32.	Water, sanitation services and infrastructure	Water tankers	Procurement of Water tankers	District wide	Equitable share	Number of drinking Water tankers procured	0	2	-	0	-2	Delay in the building of the water tankers by the service provider	Continues follow up with the appointed service provider	R4 294 383 .00	Delivery note
33.	Water distribution	Household water meter connections	Installation of Household water meter connections	District wide	Equitable share	Number of household new water meter connections done		2 000	-	931	106 9	Late appointment of PSP is appointed by 19 April 2023	To be completed by 2023-2024 Financial year	R12 500 00 0.00	Listing/register

9.1. TECHNICAL SERVICES DEPARTMENT															
No:	Priority area	Strategies/activities	Project description	Location	Source of funds	Output Indicator	Baseline	Annual Targets	Revised Annual Target	Actuals	Variance	Reasons for variance	Measures to improve performance	Budget	POE
34.	Water distribution	Maintenance and repair of convectional/prepaid water meter	Procurement of convectional water meters	District wide	Equitable share	Number of convectional conventional water meters procured		6250	-	6250	0	N/A	N/A	R 5 000 000.00	Delivery note
35.	Water distribution	Maintenance and repair of convectional/prepaid water meter	Procurement of convectional water meters	District wide		Number of prepaid water meters procured		2000	-	2000	0	N/A	N/A	R 10 800	Delivery note
36.	Water distribution	Inlet and outlet bulk meters	Procurement of Inlet and outlet bulk meters	District wide	Equitable share	Number of Inlets and outlets bulk meters installed	0	212	-	212	0	N/A	N/A	R6 500 000 .00	Listing/Completion certificates
37.	Water distribution	Inlet and outlet bulk meters	Procurement of Inlet and outlet bulk meters	District wide	Equitable share	Number of outlet balls valves installed	0	21	-	21	0	N/A	N/A		Listing/Completion certificates
38.	Water distribution	Calibration/gauges/ meters	Procurement of calibration/gauges/ meters	District wide	Equitable share	Number of calibration/gauges/ meters installed	63	103	-	103	0	N/A	N/A	R 2 000 000.00	Listing/Completion certificates

9.1. TECHNICAL SERVICES DEPARTMENT															
No:	Priority area	Strategies/activities	Project description	Location	Source of funds	Output Indicator	Baseline	Annual Targets	Revised Annual Target	Actuals	Variance	Reasons for variance	Measures to improve performance	Budget	POE
39.	Wastewater operation	Wastewater operation compliance	Installation of flow meters in wastewater treatment plants	District wide	Own funding	Number of wastewater treatment plants flow meters installed	0	21		0	-21	Delay in the appointment of service provider	Service provider to be appointed in the first quarter 2023/2024 fy	R 1 800 000.00	Listing/ Completion certificates
Key priority area 2: Economic development															
2.1 To create enabling environment to attract investment to generate economic growth and job creation															
40.		Creation of job opportunities	Creation of job opportunities	District wide	EPWP Grant	Number of EPWP job opportunity created	400	400	-	400	0	N/A	N/A	R 15 000 000.00	Listing /Signed employment contract

9.2. COMMUNITY SERVICES DEPARTMENT

9.2. COMMUNITY SERVICES DEPARTMENT															
No:	Priority area	Strategies/activities	Project description	Location	Source of funds	Output Indicator	Baseline	Annual Targets	Revised Annual Targets	Actuals	Variance	Reasons for variance	Measures to improve performance	Budget	POE
Key priority area (KPA) 1: Services delivery and infrastructure development															
Strategic Objective 1.2 To promote an integrated and coordinated approach to disaster management with special emphasis on prevention and mitigation															
1.	Community and Social Services	Procurement of furniture	Delivery and Installation of Furniture at VDM Disaster Centre	Thulamela-Muledane	Own funding	% of VDM Disaster centre office furniture supplied and installed		100 %	-	0	100%	Briefing done and awaiting supply chain processes	Engage SCM to fast track evaluation and adjudication	R3 000 000.00	Delivery note
Key priority area (KPA) 1: Services delivery and infrastructure development															
Strategic objective: To improve access to fire fighting and rescue services through provision, operation, and maintenance of socio-economic and environmental infrastructure															
2.	Public Safety	Procurement of Water Tankers	Procurement of water tankers x3	District wide	Own funding	Number of firefighter water tankers procured	0	3	-	0	3	Delivery Delay by service provider	Continues follow up with the service provider and will be delivered by 1 st Quarter 2023/24	R12 000 000.00	Delivery note
3.	Public Safety	Procurement of Firefighting skid unit	Firefighting equipment's	District wide	Own funding	Number of fires fighting (hydraulic sets (Jaws of life) skid unit	0	2	-	2	0	N/A	N/A	R2 200 000.00	Delivery note

9.2. COMMUNITY SERVICES DEPARTMENT															
No:	Priority area	Strategies/activities	Project description	Location	Source of funds	Output Indicator	Baseline	Annual Targets	Revised Annual Targets	Actuals	Variance	Reasons for variance	Measures to improve performance	Budget	POE
						procured									
4.	Public Safety	Construction	Dzanani Fire Station	Dzanani	Own funding	Number of Dzanani fire station construction designs completed	0	1	-	1	0	N/A	N/A	R 1.8000.00	Completed design/drawings
5.	Public Safety	Erection of Palisade Fence	Makhado Fire Station Palisade Fence	Makhado	Own funding	Number of Makhado fire station palisade fence erected	0	1	-	0	1	Briefing done and awaiting supply chain processes	Engage SCM to fast track evaluation and adjudication	R600 000.00	Progress report/Completion certificate
6.	Public Safety	Procurement of Furniture	Furniture for all Fire Stations	District wide	Own funding	Number of office furniture items for all Fire Stations procured		100 %	285	285	0	N/A	N/A	R1 500 000.00	Delivery note
7.	Public Safety	Data centers Xigalo		Collins Chabane	Own funding	Number of Xigalo fire station outstanding construction work done		100 %	6	4	-2	Delay in the appointment of service provider	Drill Tower and Paving will be done in 2 nd Quarter 2023/24	R2 250 000.00	Completion Report /certificate

9.2. COMMUNITY SERVICES DEPARTMENT															
No:	Priority area	Strategies/activities	Project description	Location	Source of funds	Output Indicator	Baseline	Annual Targets	Revised Annual Targets	Actuals	Variance	Reasons for variance	Measures to improve performance	Budget	POE
Key priority area (KPA) 1 : Services delivery and infrastructure development															
Strategic objective: 1.3 To promote social development through sports, arts and culture															
8.	Sports	Golden games	Golden games	District wide	Equitable share	Number of golden games conducted	1	1		1	0	N/A	N/A	R72 020.00	Report
9.	Sports	School sport	School sport	District wide	Equitable share	Number of OR Tambo school sport conducted	1	1		1	0	N/A	N/A	R80 000.00	Report
10.	Sports	Sports council activity	Sports council activity	District wide	Equitable share	Number of sports council activity conducted	1	1	-	1	0	N/A	N/A	R62 880.00	Report
11.	Sports	Federation support	Federation support	District wide	Equitable share	Number of federations support conducted	1	1	-	1	0	N/A	N/A	R120 000.00	Report
12.	Sports	Disability sports	Disability sports	District wide	Equitable share	Number of disability sports conducted	1	1	-	1	0	N/A	N/A	R62 400.00	Report
13.	Sports	Indigenous Games	Indigenous Games	District wide	Equitable share	Number of Indigenous games	1	1	-	1	0	N/A	N/A	R62 400.00	Report

9.2. COMMUNITY SERVICES DEPARTMENT															
No:	Priority area	Strategies/activities	Project description	Location	Source of funds	Output Indicator	Baseline	Annual Targets	Revised Annual Targets	Actuals	Variance	Reasons for variance	Measures to improve performance	Budget	POE
						conducted									
14.	Sports	Arts and Culture programme	Arts and Culture programme	District wide	Equitable share	Number of arts and culture programme conducted	1	1	-	1	0	N/A	N/A	R60 000.00	Report
15.	Sports	Heritage dance	Heritage dance	District wide	Equitable share	Number of heritage dance conducted	1	1	-	1	0	N/A	N/A	R200 000.00	Report
16.	Sports	Sports academy material		District wide	Equitable share	% of sports academy materials procured	0	100 %	-	0	-100%	Delay in the development of the specification	To be done in 2022/2023 financial year	R200 000.00	Delivery note
17.	Sports	Sports academy equipment's		District wide	Equitable share	% of sports academy equipment's procured	0	100 %	-	0	-100%	Delay in the development of the specification	Specification developed and submitted	R400 000.00	Delivery note
Key priority area (KPA) 1 : Services delivery and infrastructure development															
Strategic objective: To improve access to environmental health services through provision, operation, and maintenance of socio-economic and environmental infrastructure															
18.	Pollution control	Air Quality monitoring tool	Air Quality monitoring tool	District wide	Equitable share	Number of air quality monitoring tools procured	0	1	-	0	-1	Briefing and evaluation done and awaiting supply chain processes	Engage SCM to fast track evaluation and adjudication	R260 000.00	Delivery note
19.	Municipal health	Water sampling	Water sampling	District wide	Equitable share	Number of drinking	40	40	-	40	0	N/A	N/A	R60 000.00	Listing/register

9.2. COMMUNITY SERVICES DEPARTMENT															
No:	Priority area	Strategies/activities	Project description	Location	Source of funds	Output Indicator	Baseline	Annual Targets	Revised Annual Targets	Actuals	Variance	Reasons for variance	Measures to improve performance	Budget	POE
	services	(monitoring of water quality)	(monitoring of water quality)			water quality sampling taken									
20.	Community and social service	Food and non-food premises inspections	Food and non-food premises inspections	District wide	Own funding	Number of food and non-food premises inspections conducted	4600	4600	-	4500	0	N/A	N/A	0.00	Inspection register
21.	Community and social service	Inspection of funeral parlours	Inspection of funeral parlours	District wide	Equitable share	Number of funeral parlours inspections conducted	40	40	-	40	0	N/A	N/A	0.00	Inspection register
22.	Public safety	Procurement of firefighting uniform, combat uniform, protective clothing	Procurement of firefighting combat uniform	District wide	Equitable share	Number of firefighting combat uniform sets procured	100 %	100 %	128	128	0	N/A	N/A	R1 553 600.00	Delivery note
23.	Community and social services: Disaster	Disaster operations- Temporal shelter	Providing Disaster relief	District wide	Equitable share	% of households provided with	100 %	100 %	-	100% ()	0	N/A	N/A	R3 000 000.00	Disaster relief register

9.2. COMMUNITY SERVICES DEPARTMENT															
No:	Priority area	Strategies/activities	Project description	Location	Source of funds	Output Indicator	Baseline	Annual Targets	Revised Annual Targets	Actuals	Variance	Reasons for variance	Measures to improve performance	Budget	POE
	Management					disaster relief as per need within 72 hours									
24.	Community and social services: Disaster Management	Conduct disaster festive season campaigns	Conduct disaster festive season campaigns	District wide	Equitable share	Number of disaster festive season campaign conducted	1	1	-	1	0	N/A	N/A	R150 000.00	Attendance register
25.	Community and social services: Disaster Management	Conduct disaster Easter season campaigns	Conduct disaster Easter season campaigns	District wide	Equitable share	Number of disaster Easter season campaign season conducted	1	1	-	1	0	N/A	N/A	R75 000.00	Attendance register
26.	Community and social services: Disaster Management	Procurement of Disaster Management Uniform	Procurement of Disaster Management Uniform	District wide	Equitable share	Number of Disaster management uniform sets procured	0	100 %	6	0	-6	Delay in appointment of 2 Officials	Specification has been developed and approved and will be procured in 2 nd quarter 2023/24	R2 500 000,00	Delivery note
27.	Community and social	Disaster awareness	Disaster awareness	District wide	Equitable share	Number of disaster	1	1	-	1	0	N/A	N/A	R210 000.00	Attendance register

9.2. COMMUNITY SERVICES DEPARTMENT															
No:	Priority area	Strategies/activities	Project description	Location	Source of funds	Output Indicator	Baseline	Annual Targets	Revised Annual Targets	Actuals	Variance	Reasons for variance	Measures to improve performance	Budget	POE
	services: Disaster Management	(IDDR)	(IDDR)			awareness (IDDR) held									
28.		Disaster management seminar	Disaster management seminar	District wide		Number of Disaster management seminar held	0	1	-	1	0	N/A	N/A	R200 000.00	Attendance register
Key priority area (KPA) 1 : Services delivery and infrastructure development															
Strategic objective: To improve access to HIV and AIDS services through provision, operation, and maintenance of socio-economic and environmental infrastructure															
29.	Health services	HIV and AIDS programmes	HIV and AIDS programmes	District wide	Equitable share	Number of HIV and AIDS programmes held	9	12	-	12	0	N/A	N/A	R156 000.00	Attendance register
30.	Public Safety	Fire Training center	Training center	Collins Chabane	Equitable share	Number of Fire training materials procured	0	100 %	10	10	0	N/A	N/A	R75 000.00	Delivery note

9.2. ECONOMIC DEVELOPMENT AND PLANNING DEPARTMENT

9.3. ECONOMIC DEVELOPMENT AND PLANNING DEPARTMENT															
No:	Priority area	Strategies/activities	Project description	Location	Source of funds	Output Indicator	Baseline	Annual Targets	Revised Annual Targets	Actuals	Variance	Reasons for failure	Measures to improve performance	Budget	POE
Key priority area (KPA) 2: Economic Development															
Strategic Objective: 2.1 To create enabling environment to attract investment to generate economic growth and job creation															
1.	Diverse and innovation-driven local economies	Local Economic sectors development support programmes	Proudly Vhembe	District wide	Equitable Share	Number of proudly Vhembe conducted	1		-	0	-1	It's planned to be incorporate to energy and industrialization program in the next financial year	Energy and industrialization program to be tabled in Council in the first quarter	R150 000,00	Attendance register
2.	Enterprise development	Local Economic sectors development support programmes	Enterprise youth in competition	District wide	Equitable Share	Number of enterprise youth in competition held	1	1	-	1	0	N/A	N/A	R 350 000,00	Attendance register
3.	Agriculture	agriculture Youth in Competition	Inclusion of youth in agriculture	District wide	Equitable share	Number of agriculture young farmer competition held	1	1	-	1	0	N/A	N/A	R 650 000.00	Attendance register
4.	Tourism	Enterprise	Inclusion of	District	Equitable	Number of youth	1	1	-	1	0	N/A	N/A	R	Attendance

9.3. ECONOMIC DEVELOPMENT AND PLANNING DEPARTMENT

No:	Priority area	Strategies/activities	Project description	Location	Source of funds	Output Indicator	Baseline	Annual Targets	Revised Annual Targets	Actuals	Variance	Reasons for failure	Measures to improve performance	Budget	POE
		Youth in Competition	youth in tourism	wide	share	tourism competition held								350 000,00	register
5.	Diverse and innovation-driven local economies	Local Economic sectors development support programmes	Cooperative model development	District wide	Equitable share	Number cooperative model developed	0	1	-	1	0	N/A	N/A	R650 000.00	Progress report
6.	Local economies development	Exploitation of science, technology and innovation to advance e sustainability, competitiveness and local productivity	Research and development of new-products/systems (Indigenous Fruits)	District wide	Equitable share	Number of Indigenous fruits research conducted	1	1	-	1	0	N/A	N/A	R350 000.00	Progress Report
7.	Tourism	Limpopo Marula festival	Marula festival, Phalaborwa exhibition, Mukumbi, Hiring of	District wide	Equitable share	Number of Marula festival tourism marketing activities conducted	1	1	-	1	0	N/A	N/A	R250 000.00 250 000	Attendance register

9.3. ECONOMIC DEVELOPMENT AND PLANNING DEPARTMENT

No:	Priority area	Strategies/activities	Project description	Location	Source of funds	Output Indicator	Baseline	Annual Targets	Revised Annual Targets	Actuals	Variance	Reasons for failure	Measures to improve performance	Budget	POE
			equipment's and Cultural activities												
8.	Tourism	Rand show	Conducting and attending tourism marketing activities	District wide	Equitable share	Number of rand show tourism marketing activities conducted	1	1	-	1	0	N/A	N/A	R 250 000,00	Attendance register
9.	Tourism	World Trade Market	Conducting and attending tourism marketing activities	District wide	Equitable share	Number of world trade market tourism marketing activities conducted	1	1	-	1	0	N/A	N/A	R 250 000,00	Attendance register
10.	Tourism	Regional Tourism Organisation support	Conducting of Regional tourism meetings and workshop	District wide	Equitable share	Number of regional tourism meetings conducted	New	4	-	4	0	N/A	N/A	R 60 000,00	Attendance register
11.	Tourism	Conservation/ protection of heritage site	Tourism Infrastructure	District wide	Equitable share	Number of service provider for tourism	0	2	-	2	0	Delay in the advertisement of the tender due large	To advertise in the first quarter 2023/2024 as	R 350 000,00	Appointment letter

9.3. ECONOMIC DEVELOPMENT AND PLANNING DEPARTMENT

No:	Priority area	Strategies/activities	Project description	Location	Source of funds	Output Indicator	Baseline	Annual Targets	Revised Annual Targets	Actuals	Variance	Reasons for failure	Measures to improve performance	Budget	POE
			Refurbishment			heritage sites erection of palisade fence appointed						volume of work at SCM	draft specification awaiting approval by management		
12.	Tourism	Trans frontier Conservation Areas	Trans border Meetings and Workshop	District wide	Equitable share	Number of transborder meetings conducted	4	4	-	4	0	N/A	N/A	R 250 000.00	Attendance register
13.	Tourism	Tourism	Tourism month activities	District wide	Equitable Share	Number of tourism month activities held	1	1	-	1	0	N/A	N/A	R 54 000,00	Attendance register
14.	Tourism	Tourism	Tourism strategy review	District wide	Equitable Share	Number of tourism strategy gazette done	1	1	-	0	-1	Delay process with the printing department as municipality does not have an account with government print	Follow up with government gazette	R10 000,00	Proof of payment to Governme nt Gazette account
15.	Tourism	Tourism	Twinning agreements	District wide	Equitable Share	Number of twinning agreements	0	1	-	1	0	N/A	N/A	R300 000,00	Signed MOU

9.3. ECONOMIC DEVELOPMENT AND PLANNING DEPARTMENT

No:	Priority area	Strategies/activities	Project description	Location	Source of funds	Output Indicator	Baseline	Annual Targets	Revised Annual Targets	Actuals	Variance	Reasons for failure	Measures to improve performance	Budget	POE
						signed									
16.	Agriculture	Agriculture	Lending depot implements	District wide	Equitable share	Number of lending depot operation report produced	4	4	-	4	0	N/A	N/A	R 0.00	Progress report
17.	LED	LED	Ratakuwa concrete and Corporative Support	District wide	Equitable Share	Number of Ratakuwa concrete and corporative report produced	1	1	-	1	0	N/A	N/A	R400 000,00	Progress report
18.	Agricultural Development	Vhembe Fresh Produce Market	Refurbishment of Vhembe fresh produce market	Makhado-Tshakumba Diambele	MIG	Number of refurbishments of Vhembe fresh produce market phase II report produced	3	4	-	4	0	N/A	N/A	R1 739 130.00	Progress report
19.	Agricultural Development	Lending Depot	Tractor Shelter	District wide	Equitable Share	Number of lending depot tractor shelter advertisement on the procurement of service provider	0	4	1	0	-1	Briefing was done delay in the adjudication and evaluation	Follow up with SCM to finalize of adjudication and evaluation	R100 000	Advertisement

9.3. ECONOMIC DEVELOPMENT AND PLANNING DEPARTMENT															
No:	Priority area	Strategies/activities	Project description	Location	Source of funds	Output Indicator	Baseline	Annual Targets	Revised Annual Targets	Actuals	Variance	Reasons for failure	Measures to improve performance	Budget	POE
						made									
20.	Agricultural Development	Lending Depot	Repairs of tractors	District wide	Equitable Share	% of repairs of tractors done as per need	0	100%	-	100 %	0	N/A	N/A	R1 000 000,00	Register
23.	Agricultural Development	Lending Depot	Agriculture marketing show	District wide	Equitable Share	Number of agriculture marketing show participated on	0	1	-	1	0	N/A	N/A	R 100 000,00	Report
Key priority area 1: Service delivery and Infrastructure Development															
Strategic Objectives: 1.4 To provide a safe, reliable, efficient, effective, and integrated transport system for both passengers and freight that will enhance the quality of life for all															
24.	Transport Planning & Regulations	Bus Subsidy Contracts	Subsidy for passenger Buses	District wide	Equitable share	Number of passenger buses subsidized meetings held	0	4	-	2	-2	Initial plan was not aligned with the sector plan for two annual meeting	Plans to be aligned with sector departments	R 40 000.00	Attendance register
25.	Transport Planning	Integrated Transport Plan	Implementing all Transport projects identified in the ITP	District wide	Equitable share	Number of (ITP) gazette done	0	1	-	0	-1	Delay in process with government printing as municipality doesn't have an account with government printing	To have an account with government printing to ease the process of gazette	R10 000.00	Proof of payment to government Gazette account

9.3. ECONOMIC DEVELOPMENT AND PLANNING DEPARTMENT

No:	Priority area	Strategies/activities	Project description	Location	Source of funds	Output Indicator	Baseline	Annual Targets	Revised Annual Targets	Actuals	Variance	Reasons for failure	Measures to improve performance	Budget	POE
26.	Transport Planning	Rural Road Management System (RRAMS)	Visual Road Assessment, Bridges Evaluations & Traffic Counting	District wide	Conditional Grant	Number of rural road management system report produced	0	4	-	4	0	N/A	N/A	R 2 407.00.00	Progress report
27.	Transport Planning	Festive and Easter Season Road Safety Awareness Campaign	Conducting Arrive Alive/ Road Safety Awareness Campaign to Reduce Road Accidents & Fatalities Within The District Roads	District wide	Equitable Share	Number of arrive alive/ road safety awareness campaign conducted	2	2	-	2	0	N/A	N/A	R 90 000.00	Attendance register
28.	Transport Planning	October Public Transport Month	Conducting Stray Animals & Scholar Road Safety Awareness	District wide	Equitable share	Number of transport month awareness campaigns conducted	1	1	1	1	0	N/A	N/A	R 50 000 00	Attendance register

9.3. ECONOMIC DEVELOPMENT AND PLANNING DEPARTMENT															
No:	Priority area	Strategies/activities	Project description	Location	Source of funds	Output Indicator	Baseline	Annual Targets	Revised Annual Targets	Actuals	Variance	Reasons for failure	Measures to improve performance	Budget	POE
			Campaigns												
Key priority area 3: Spatial planning and management															
Strategic Objective 3.1. To be spatially integrated district striving towards effective sustainable development, service delivery and improving accessibility to economic resources															
29.	Planning and development: Economic Development	Land Audit	Development of land audit report	District wide	Own Funding	Number of land audit conducted	0	1		1	0	N/A	N/A	R 380 000.00	Progress report
30.	Planning and development: Economic Development	Sites Demarcations	Sites demarcation planning process	District wide	Own finding	Number of service provider appointed for demarcation sites phase 1	0	1	-	1	0	N/A	N/A	R 1 300 000.00	Appointment letter
31.	Planning and development: Economic Development	Spatial Development Framework Gazette process	Gazette of Spatial development framework (SDF) document	District wide	Own funding	Number of SDF gazette done	1	1	-	1	0	N/A	N/A	R10 000.00	Proof of payment to government gazette account
32.	Planning and development: Economic	Environmental, Spatial Planning and Land Use	Environmental, Spatial Planning and Land	District wide	Own funding	Number of environmental, spatial planning and land Use	4	8	-	8	0	N/A	N/A	R160 000.00	Attendance register

9.3. ECONOMIC DEVELOPMENT AND PLANNING DEPARTMENT															
No:	Priority area	Strategies/activities	Project description	Location	Source of funds	Output Indicator	Baseline	Annual Targets	Revised Annual Targets	Actuals	Variance	Reasons for failure	Measures to improve performance	Budget	POE
	Development	Management Education/ Capacity Building	Use Management Education/ Capacity Building			management capacity building held									
33.	Planning and development: Economic Development	Environmental calendar days awareness	Environmental Awareness campaigns	District wide	Own funding	Number environmental awareness campaigns held	1	1		1	0	N/A	N/A	R20 000.00	Attendance register
34.	Planning and development: Economic Development	Environmental calendar days awareness	Environmental Awareness campaigns	District wide	Own funding	Number wetland day celebration held	1	1		1	0	N/A	N/A	50 000.00	Attendance register
35.	Planning and development: Economic Development	Environmental calendar days awareness	Arbor Month celebration	District wide	Own funding	Number of arbor month celebration held	1	1	-	1	0	N/A	N/A	R20 000.00	Attendance register
36.	Planning and development: Economic Development	VBR Project Demonstration	Support to VBR Project Demonstration (Plastic Waste and Biomass)	Makhado-Tshikwi Village-Ha- Matsa	Own Funding	Number of VBR Project demonstration (Plastic Waste) supported	0	1	-	1	0	N/A	N/A	R300 000.00	Progress reports

9.3. ECONOMIC DEVELOPMENT AND PLANNING DEPARTMENT

No:	Priority area	Strategies/activities	Project description	Location	Source of funds	Output Indicator	Baseline	Annual Targets	Revised Annual Targets	Actuals	Variance	Reasons for failure	Measures to improve performance	Budget	POE
			project - Greening												
37.	Planning and development: Economic Development	VBR Project Demonstration	Support to VBR Project Demonstration (- Plastic Waste and Biomass project - Greening	Makhado-Tshikwi Village-Ha- Matsa	Own Funding	Number of biomass project supported	0	1	-	1	0	N/A	N/A		Progress reports
38.	Finance and Administration: Information Technology	Geographic Information System	Renewal of GIS Software license	District wide	Own funding	Number of GIS software license renewed	0	1	-	1	0	N/A	N/A	R300 000.00	Attendance register /Letter of confirmation from service provider
Key priority area 4: Municipal transformation and organizational development															
Strategic objective 4.4. To restore, retrieve, manipulate, transmit or receive information electronically or in a digital form for planning and management															
39.	Finance and Administration: Information Technology	Geographic v IGIS Strategy	Implementation of GIS strategy	District wide	Own funding	Number of implementations of GIS corporate enterprise report	4	4	-	4	0	N/A	N/A	R3 217 391.00	Progress Report

9.3. ECONOMIC DEVELOPMENT AND PLANNING DEPARTMENT

No:	Priority area	Strategies/activities	Project description	Location	Source of funds	Output Indicator	Baseline	Annual Targets	Revised Annual Targets	Actuals	Variance	Reasons for failure	Measures to improve performance	Budget	POE
						produced									
40.	Finance and Administration: Information Technology	GIS Week	Coordinating GIS week awareness	District wide	Own funding	Number of GIS week awareness coordinated	1	1	-	1	0	N/A	N/A	R366 800.00	Attendance register
Key priority area 1: Service delivery and Infrastructure Development															
Strategic Objectives: 1.4 To provide a safe, reliable, efficient, effective, and integrated transport system for both passengers and freight that will enhance the quality of life for all															
41.	Planning and development - Corporate wide strategic planning: Local economic development	Local Economic sectors development support programmes	Female farmer of the year competition	District wide	Equitable share	Number of female farmers of the year conducted	1	1	-	1	0	N/A	N/A	R 200 000.00	Attendance register
42.	Planning and development -	procurement land deport protective clothing	procurement land deport protective clothing	District wide	Equitable share	Number of land deport protective clothing sets procured	0	100%	14	14	0	N/A	N/A	R 150 000.00	Delivery note
43.	Planning and development - strategic	LED advisory committee establishment	Local Economic sectors	District wide	Equitable share	Number of LED advisory committee	New	1	-	0	-1	Appointment done awaiting vetting process	To engage HR on the progress of vetting	R 250 000.00	Progress report

9.3. ECONOMIC DEVELOPMENT AND PLANNING DEPARTMENT															
No:	Priority area	Strategies/activities	Project description	Location	Source of funds	Output Indicator	Baseline	Annual Targets	Revised Annual Targets	Actuals	Variance	Reasons for failure	Measures to improve performance	Budget	POE
	planning: Local economic development		development support programmes			establishment report produced									
44.	Agriculture	Agriculture strategy review	Agriculture strategy review	District wide	Equitable share	Number of service provider agriculture strategy review appointed	0	1	-	1	0	N/A	N/A	R 400 000.00	Appointment letter
Key priority area 6: Good governance and public participation															
4.3. To promote a culture of accountability, participatory, responsiveness, transparency, and clean governance.															
45.	Road transport: Public transport	Conduct district transport forum	Conduct district transport forum	District wide	Equitable share	Number of district transport forum held	0	4	4	4	0	N/A	N/A	R 40 000.00	Attendance register
46.	Agriculture			District wide	Equitable share	Number of agricultural forums held	0	2	-	2	0	N/A	N/A	R 50 000.00	Attendance register
Key priority area 1: Service delivery and Infrastructure Development															
Strategic Objectives: 1.4 To provide a safe, reliable, efficient, effective, and integrated transport system for both passengers and freight that will enhance the quality of life for all															
47.	Agriculture	Procurement	Procurement	District	Equitable	Number of	0	1	-		0	N/A	N/A	R 0.00	Appointment

9.3. ECONOMIC DEVELOPMENT AND PLANNING DEPARTMENT															
No:	Priority area	Strategies/activities	Project description	Location	Source of funds	Output Indicator	Baseline	Annual Targets	Revised Annual Targets	Actuals	Variance	Reasons for failure	Measures to improve performance	Budget	POE
		of landing deport equipment's	of landing deport equipment's	wide	share	service provider on landing deport implements procurement appointed									nt letter
48.	Agriculture	Small scale farmer census report production	Small scale farmer census report production	District wide	Equitable share	Number of small-scale farmer census report produced	0	4	-	4	0	N/A	N/A	R 1 000 000.00	Progress report

9.4. CORPORATE SERVICES DEPARTMENT

9.4. CORPORATE SERVICES DEPARTMENT																
No:	Priority area	Strategies/activities	Project description	Location	Source of funds	Output Indicator	Baseline	Annual Targets	Revised Annual Targets	Annual Target	Actuals	Variance	Reasons for variance	Measures to improve performance	Budget	POE
Key priority area 4: Municipal transformation and organizational development																
Strategic Objective 4.1: To establish an efficient and productive administration that prioritizes quality service delivery																
1.	Finance and administration	Maintenance of Buildings and Facilities	Maintaining municipal buildings	District wide	Equitable share	Number of municipal buildings maintenance report produced	4	4	-	4	4	0	N/A	N/A	R15 660 000.00	Report
2.	Finance and administration	Office rental	Office rental	District wide	Equitable share	% of office rental payments done	100%	100%	-	100%	100%	0	N/A	N/A	R2 096 000.00	Proof of payment
3.	Finance and administration	Maintenance of vehicles and equipment's	Maintenance of vehicles and equipment's	District wide	Equitable share	Number of municipal vehicles and equipment's maintenance report produced	4	4	-	4	4	0	N/A	N/A	R15 000 000.00	Report
4.	Finance and administration	Installation of air conditioners	Installation of air conditioners	District wide	Equitable share	Number of air conditioners Installed	5	10	-	10	10	0	N/A	N/A	R1 700 000.00	Report
5.	Finance and administration	Maintenance of air	Maintenance of air	District	Equitable share	% of municipal air	100%	100%	-	100%	100%	0	N/A	N/A	R1 000 000.00	Report

9.4. CORPORATE SERVICES DEPARTMENT																
No:	Priority area	Strategies/activities	Project description	Location	Source of funds	Output Indicator	Baseline	Annual Targets	Revised Annual Targets	Annual Target	Actuals	Variance	Reasons for variance	Measures to improve performance	Budget	POE
	n	conditioners	conditioners	wide		conditioners maintained										
6.	Finance and administration	Licenses and permits	Vehicle Licenses and permits	District wide	Equitable share	% of Vehicle Licenses and permit done	100%	100%	-	100%	100%	0	N/A	N/A	R2 000 000.00	Report
7.	Finance and administration	Operating leases machinery and equipment	Operating leases machinery and equipment	District wide	Equitable share	% of signed leases agreements of machinery and equipment operationalized	100%	100%	-	100%	100%	0	N/A	N/A	R1 956 616.00	Signed lease agreements
8.	Finance and administration	Deeds Registration and PTO	Coordinating the Registration of title deeds and PTO for District building	District wide	Equitable share	Number of Registration of title deeds of District building done		2	-	2	0	-2	Method of payment to traditional leaders	Engage councilors to facilitate the issue	R78 600.00	PTO
Key priority area 4: Municipal transformation and organizational development																
Strategic objective 4.4. To restore, retrieve, manipulate, transmit or receive information electronically or in a digital form for planning and management																
9.	Finance and administration	Web Maintenance	Ensuring that the Website in	District wide	Equitable share	% of municipal website	100%	100%	-	100%	100%	0	N/A	N/A	R200 000.00	Report

9.4. CORPORATE SERVICES DEPARTMENT																
No:	Priority area	Strategies/activities	Project description	Location	Source of funds	Output Indicator	Baseline	Annual Targets	Revised Annual Targets	Annual Target	Actuals	Variance	Reasons for variance	Measures to improve performance	Budget	POE
			not hacked and is available			protection done										
10.	Finance and administration	Software licences	Payment of Software licences	District wide	Equitable share	% of municipal Software license payments done	100%	100%	-	100%	100%	0	N/A	N/A	R3 510 800.00	Proof of payment
11.	Finance and administration	Software maintenance and support	Provide Software maintenance and support	District wide	Equitable share	% of municipal software maintenance provided	100%	100%	-	100%	100%	0	N/A	N/A	R200 000.00	Report
12.	Finance and administration	Virtual Private Network	Conduct server virtualization	District wide	Equitable share	Number of server virtualization conducted		6	-	6	6	0	N/A	N/A	R3 200 000.00	Progress report
13.	Finance and administration	Server Virtualization	Ensure the server is well-maintained and functional	District wide	Equitable share	% of municipal server maintained done	100%	100%	-	100%	100%	0	N/A	N/A	R500 000.00	Report
14.	Finance and administration	Disaster Recovery	ICT Disaster	District	Equitable share	Number of ICT Disaster	0	1	-	1	0	-1	Slow progress by the service	Intention to terminate	R600 000.00	Disaster recovery plan

9.4. CORPORATE SERVICES DEPARTMENT																
No:	Priority area	Strategies/activities	Project description	Location	Source of funds	Output Indicator	Baseline	Annual Targets	Revised Annual Targets	Annual Target	Actuals	Variance	Reasons for variance	Measures to improve performance	Budget	POE
	n		recovery	wide		recovery developed							provider	contract with an option to re advertise the tender		
15.	Finance and administration	CCTV Maintenance	CCTV Maintenance	District wide	Equitable share	% of CCTV maintained	0	100%	0	- 100%	- 100%	100%	Appoint was done around May 2023	Awaiting the signing of SLA	R500 000.00	
16.	Finance and administration	IT services (router, LAN and Projectors) maintenance	IT services (router, LAN and Projectors) maintenance	District wide	Equitable share	% of IT equipment's maintained	100%	100%	-	100%	100%	0	N/A	N/A	R500 000.00	Report
17.	Finance and administration	IT Master Plan	IT Master Plan	District wide	Equitable share	Number of IT Master Plan developed	0	1	-	1	0	-1	No service provider qualify to the advertised tender	Tender was re-advertised with alternative use SITA for such services	R1 500 000,00	IT Master Plan
18.	Finance and administration	Computer equipment	Procurement of 1 computer equipment	District wide	Equitable share	% of computer equipment's procured as per need	100%	100%	-	100%	100%	0	N/A	N/A	R25 000.00	Delivery note
19.	Finance and administration	Steel cabinet	Procurement of Steel cabinet	District wide	Equitable share	Number of Steel cabinet procured	0	5	-	5	5	0	N/A	N/A	R1 5000 000.00	Delivery note

9.4. CORPORATE SERVICES DEPARTMENT																
No:	Priority area	Strategies/activities	Project description	Location	Source of funds	Output Indicator	Baseline	Annual Targets	Revised Annual Targets	Annual Target	Actuals	Variance	Reasons for variance	Measures to improve performance	Budget	POE
Key priority area 4: Municipal transformation and organizational development																
Strategic Objective 4.1: To establish an efficient and productive administration that prioritizes quality service delivery																
20.	Finance and administration	Compliance management system for local government	Compliance management system for local government	District wide	Equitable share	Number of Compliance management system for local government procured	0	1	-	1	1	0	N/A	N/A	R1 000 000.00	Delivery note
21.	Finance and administration	Employee wellness	Conduct Employee wellness programmes	District wide	Equitable share	Number of employees wellness programmes conducted	4	4	-	4	1	0	N/A	N/A	R262 000.00	Attendance register
22.	Planning and development	Call center maintenance	Provide call center regular maintenance and functional	District wide	Equitable share	% of municipal call center maintenance done	0	1	-	1	1	0	N/A	N/A	R105 000.00	Report
23.	Planning and development	Occupational Health and safety	Conducting occupational health and safety in the all district	District wide	Equitable share	Number of occupational health and safety conducted	4	4	-	4	1	0	N/A	NA	R250 000.00	Attendance register

9.4. CORPORATE SERVICES DEPARTMENT																
No:	Priority area	Strategies/activities	Project description	Location	Source of funds	Output Indicator	Baseline	Annual Targets	Revised Annual Targets	Annual Target	Actuals	Variance	Reasons for variance	Measures to improve performance	Budget	POE
			working stations													
24.	Finance and administration	COIDA (Compensation)	COIDA payment	District wide	Equitable share	Number of COIDA payment done	1	1	-	1	1	0	N/A	N/A	R1 300 000.00	Proof of payment
25.	Finance and administration	Medical Surveillance	Conducting medical surveillance to all employees	District wide	Equitable share	Number of employees participated on medical surveillance	800	1500	-	1500	897	603	Not all the employees participated in the program	Encourage Employees to participate through wellness programs	R3 000 000.00	Attendance register
26.	Finance and administration	Advertising Publicity and Marketing	Publishing all the ordinary council meeting	District wide	Equitable share	Number of ordinary council meeting publication done	4	4	-	4	4	0	N/A	N/A	R314 400.00	Attendance register
27.	Finance and administration	Protective Clothing	Procurement of protective clothing	District wide	Equitable share	Municipal employees protective clothing procured	100%	100%	-	100%	100%	0	N/A	N/A	R1 572 000.00	Delivery note
28.	Finance and administration	Employees Training	Conduct skills development	District wide	Equitable share	Number of skills development	1	1	-	1	1	0	N/A	N/A	R 144 000.00	Report

9.4. CORPORATE SERVICES DEPARTMENT																
No:	Priority area	Strategies/activities	Project description	Location	Source of funds	Output Indicator	Baseline	Annual Targets	Revised Annual Targets	Annual Target	Actuals	Variance	Reasons for variance	Measures to improve performance	Budget	POE
			nt for all employees			reports municipal employees concluded										
29.	Finance and administration	MPAC and ward committee Induction	Conducting MPAC and Ward committee induction support	District wide	FMG	Number of MPAC and Ward committee induction supported	1	1	-	1	1	0	N/A	N/A	R205 000 .00	Attendance register
Key priority area 6: Good governance and public participation																
4.3. To promote a culture of accountability, participatory, responsiveness, transparency, and clean governance																
30.	Finance and administration	Municipal public account (MPAC) Public Hearing	Conducting MPAC Public Hearing	District wide	Equitable share	Number of MPAC Public Hearing conducted	2	2		2	2	2	N/A	N/A	R500 000 .00	Attendance register
Key priority area 4: Municipal transformation and organizational development																
4.1. To establish an efficient and productive administration that prioritizes quality service delivery																
31.	Finance and administration	Municipal public account (MPAC) strategic planning	Conducting Municipal public account (MPAC) strategic planning	District wide	Equitable share	Number of municipal public account (MPAC) strategic planning	1	1		1	1	0	N/A	N/A	R350 000 .00	Attendance register

9.4. CORPORATE SERVICES DEPARTMENT																
No:	Priority area	Strategies/activities	Project description	Location	Source of funds	Output Indicator	Baseline	Annual Targets	Revised Annual Targets	Annual Target	Actuals	Variance	Reasons for variance	Measures to improve performance	Budget	POE
						conducted										
32.	Finance and administration	District- wide ward committee conference	Conducting District- wide ward committee conference – venue and meal	District wide	Equitable share	Number of District- wide ward committee conference conducted		1	-	1	1	0	N/A	N/A	R200 000 .00	Attendance register
33.		Biometric system phase 2	Procurement of 1 Biometric system phase 2	District wide	Equitable share	Number of Biometric system phase 2 procured	0	1	-	1	0	-1	Slow progress on implementation of this project	To engage with the service provide on the progress	R1 300 000.00	Delivery note
34.		Organizational Development (OD)		District wide	Equitable share	Number of Organizational Development (OD) reviewed	1	1	-	1	1	0	N/A	N/A	R2 000 000.00	Organizational Development

9.5. FINANCE DEPARTMENT (BUDGET AND TREASURY)

9.5. FINANCE DEPARTMENT (BUDGET AND TREASURY)																
No:	Priority area	Sub- function	Strategies	Projects description	Location	Source of funds	Output Indicator	Baseline	Annual Targets	Revised Annual Targets	Actuals	Variance	Reasons for variance	Measures to improve performance	Budget	POE
Key priority area 5: Municipal financial viability and management																
Strategic objective 5.1. To ensure sound financial management of municipality																
1.	Financial management	Customer Relations	Cost Recovery	Cost Recovery	District wide	Own funding	Number of cost recovery plan done	0	4	-	1	0	N/A	N/A	R12 000 00000	Report
2.	Financial management	Customer Relations	Cost Recovery	Cost Recovery	District wide	Own funding	Number of active water meter reading with statement distribution conducted	52000	52000	-	-	-	Projected was added during budget adjustment to enhance revenue collection	Service provider appointed and will resume with the work in the first quarter 2023/24 fy	R 13 043 478.00	Appointment letters
3.	Financial management	Revenue	Statement postage	Statement postage	District wide	Own funding	Number of monthly billing report conducted	12	12	-	3	0	N/A	N/A	0.00	Billing reports
4.	Financial management	Revenue	Debt Collection	Debt Collection	District wide	Own funding	% of debt collection done	10%	15%	-	4%	11 %	Culture of non-payment by customers	Enforcement of credit control and debt management policy	R3 000 000,00	Debt report/ Revenue trend analysis report

9.5. FINANCE DEPARTMENT (BUDGET AND TREASURY)																
No:	Priority area	Sub-function	Strategies	Projects description	Location	Source of funds	Output Indicator	Baseline	Annual Targets	Revised Annual Targets	Actuals	Variance	Reasons for variance	Measures to improve performance	Budget	POE
Key priority area 4: Municipal transformation and organizational development																
4.1. To establish an efficient and productive administration that prioritizes quality service delivery																
5.	Financial management	HRD	Skills Development	Training interns	District wide	FMG	Number of finance interns trained	8	12	-	10		N/A	N/A	R300 000,00	Report
Key priority area 5: Municipal financial viability and management																
Strategic objective 5.1. To ensure sound financial management of municipality																
6.	Financial management	Reporting	Preparation of financial statements	Preparation of financial statements	District wide	Own funding	Number of GRAP compliance o financial statement compiled	2	2	-	1	0	N/A	N/A	R3 000 000,00	Interim annual financial statement
7.	Financial management	Supply chain management	Development of procurement plan	Development of procurement plan	District wide	Operations	Number of procurement plan developed	1	1	-	1	0	N/A	N/A		Approved procurement plan and council resolution
8.	Financial	Supply	Inventory	Inventory	District	Operation	Number of	2	2	-	1	0	N/A	N/A	Opex	Stock count

9.5. FINANCE DEPARTMENT (BUDGET AND TREASURY)																
No:	Priority area	Sub-function	Strategies	Projects description	Location	Source of funds	Output Indicator	Baseline	Annual Targets	Revised Annual Targets	Actuals	Variance	Reasons for variance	Measures to improve performance	Budget	POE
	management	chain management	stock count	stock count	t wide	s	stock count conducted									report
9.	Financial management	Supply chain management	UIF&W	UIF&W	District wide	Operations	Number of updated UIF&W registers submitted to council	4	4	-	1	0	N/A	N/A	Opex	UIF&W register
10.	Financial management	Supply chain management	Development of contract register	Development of contract register	District wide	Operations	Number of contract register developed	1	1	-	1	0	N/A	N/A	Opex	Contract register
11.	Financial management	Asset management	Development of GRAP compliant assets register	Development of GRAP compliant assets register	District wide	Operations	Number of GRAP compliant assets register developed	1	1	-	1	0	N/A	N/A	R 6 000 000.00	GRAP compliant register
12.	Financial management	Asset management	Conducting asset verification	Conducting asset verification	District wide	Operations	Number of asset verification conducted	1	1	-	1	0	N/A	N/A	Opex	Inventory listing and updated asset register
13.	Financial management	Expenditure	VAT returns submission	VAT returns submission	District wide	Operations	Number of 201 VAT	12	12	-	12	0	N/A	N/A	Opex	VAT return

9.5. FINANCE DEPARTMENT (BUDGET AND TREASURY)																
No:	Priority area	Sub- function	Strategies	Projects description	Location	Source of funds	Output Indicator	Baseline	Annual Targets	Revised Annual Targets	Actuals	Variance	Reasons for variance	Measures to improve performance	Budget	POE
		managem ent					returns submitted by 25 th of each month done									
14.	Financial management	Expenditu re managem ent	Payment within 30 days	Payment within 30 days	District wide	Operations	Number of monthly aging analysis report done	12	12	-	12	0	N/A	N/A	Opex	Ageing analysis
15.	Financial management	Expenditu re managem ent	Development of retention register	Development of retention register	District wide	Operations	Number of retention register developed	1	1	-	1	0	N/A	N/A	Opex	Retention register
16.	Financial management	Budget and financial reporting	Compile section 71 report	Compile section 71 report	District wide	Operations	Number of monthly section 71 report compiled and submitted within timeframe	12	12	-	12	0	N/A	N/A	Opex	Section 71 report
17.	Financial management	Budget and financial reporting	Compile section 52 report	Compile section 52 report	District wide	Operations	Number of monthly section 52 report compiled and	4	4	-	4	0	N/A	N/A	Opex	Section 52 report

9.5. FINANCE DEPARTMENT (BUDGET AND TREASURY)																
No:	Priority area	Sub-function	Strategies	Projects description	Location	Source of funds	Output Indicator	Baseline	Annual Targets	Revised Annual Targets	Actuals	Variance	Reasons for variance	Measures to improve performance	Budget	POE
							submitted within timeframe									
18.	Financial management	Budget and financial reporting	Compile section 72 report	Compile section 72 report	District wide	Operations	Number of monthly section 72 report compiled and submitted within timeframe	1	1	-	-	-	-	-	Opex	Section 72 report
19.	Financial management	Budget and financial reporting	Conducting monthly bank reconciliations	Conducting monthly bank reconciliations	District wide	Operations	Number of monthly bank reconciliations prepared done	12	12	-	12	0	N/A	N/A	Opex	Signed bank reconciliation

9.6. OFFICE OF THE MUNICIPAL MANAGER

9.6. OFFICE OF THE MUNICIPAL MANAGER															
NO:	Priority area	Strategies/activities	Project description	Location	Source of funds	Output Indicator	Baseline	Annual Targets	Revised Annual Targets	Actuals	Variance	Reasons for variance	Measures to improve performance	Budget	POE
Key priority area 6: Good governance and public participation															
Strategic objective 4.3. To promote a culture of accountability, participatory, responsiveness, transparency, and clean governance.															
1.	Finance and administration	Risk Management committee	Risk Management committee	District wide	Equitable share	Number of Risk Management committee meeting held	4	4	-	4	0	N/A	N/A	R303 680,00	Attendance register
2.	Finance and administration	Consultation and workshop package and other logistics	Consultation and workshop package and other logistics	District wide	Equitable share	Number of Consultation and workshop attended	4	4	-	4	0	N/A	N/A	R52 400,00	Proof payment
3.	Finance and administration	Seminar conferences workshop and event: National	Seminar conferences workshop and event: National	District wide	Equitable share	Number Seminar conferences workshop and event: national attended	2	2	-	2	0	N/A	N/A	R56 592,00	Attendance register
4.	Finance and administration	Public services survey	Organizational PMS - SDBIP	District wide	Equitable share	Number of municipal SDBIP 2022/2023	1	1	-	1	0	N/A	N/A	R250 000,00	Delivery note

9.6. OFFICE OF THE MUNICIPAL MANAGER															
NO:	Priority area	Strategies/activities	Project description	Location	Source of funds	Output Indicator	Baseline	Annual Targets	Revised Annual Targets	Actuals	Variance	Reasons for variance	Measures to improve performance	Budget	POE
			Bidding			Bidding done									
Key priority area 4: Municipal transformation and organizational development															
4.1. To establish an efficient and productive administration that prioritizes quality service delivery															
5.	Finance and administration	Municipal wide strategic planning session	Conducting Municipal wide strategic planning session	District wide	Equitable share	Number of wide strategic planning session conducted	1	1	-	0	-1	Delay in the planning process	It was done in the first quarter 2023/24 fy	R565 920.00	Attendance register
Key priority area 6: Good governance and public participation															
Strategic objective 6.1. To promote a culture of accountability, participatory, responsiveness, transparency, and clean governance.															
6.	Planning and development	IDP and Budget Public consultations	Conducting IDP and Budget Public consultations	District wide	Equitable share	Number of IDP and Budget Public conducted	3	3	-	3	0	N/A	N/A	R964 160.00	Attendance register
7.	Planning and development	IDP Managers and IDP Rep forum workshop	Conducting IDP Managers and IDP Rep forum workshop	District wide	Equitable share	Number of IDP Managers and IDP Rep forum workshop conducted	3	3	-	3	0	N/A	N/A	R 209 600.00	Attendance register
8.	Planning and development	IDP and Budget Public	Publication of IDP and Budget	District wide	Equitable share	Number of Publication of IDP and	1	1	-	1	1	N/A	N/A	R52 000.00	Attendance register

9.6. OFFICE OF THE MUNICIPAL MANAGER															
NO:	Priority area	Strategies/activities	Project description	Location	Source of funds	Output Indicator	Baseline	Annual Targets	Revised Annual Targets	Actuals	Variance	Reasons for variance	Measures to improve performance	Budget	POE
		notice	Public notice			Budget Public notice done									
Key Priority Area 4: Municipal transformation and organizational development															
4.1. To establish an efficient and productive administration that prioritizes quality service delivery															
9.	Finance and administration	Security Annual Registration Fees	Payment of Security Annual Registration Fees	District wide	Equitable share	Number of payment of Security Annual Registration Fees done	1	1	-	1	0	Delay in receiving an invoice from the service provider	To consider utilization of service provider website to generate invoice and sending of constant reminders for submission of invoice.	R 20 960.00	Proof of payment
10.	Finance and administration	Security Uniform	Procurement of security uniform	District wide	Equitable share	Number of Security uniform sets procured	0	120	-	0	-120	Delays in SCM processes	Continuous follow-up and engagement with SCM evaluation and adjudication process.	R419 200.00	Delivery note
11.	Internal Audit	Business and advisory: Audit Committee	Business and advisory: Audit Committee	District wide	Equitable share	Number of business and advisory: audit committee conducted	0	4	-	4	0	Delay in the appointment of business and advisory: audit committee members	To be implemented in 2023/24 as business and advisory: audit committee members has been appointed	R863 200,00	Attendance register
12.	Internal Audit	Specialized Auditors services - Panel of Auditors	Specialized Auditors services - Panel of Auditors	District wide	Equitable share	Number of Specialized Auditors services - Panel of	0	1	-	1	0	N/A	N/A	R800 000,00	Appointment letter

9.6. OFFICE OF THE MUNICIPAL MANAGER															
NO:	Priority area	Strategies/activities	Project description	Location	Source of funds	Output Indicator	Baseline	Annual Targets	Revised Annual Targets	Actuals	Variance	Reasons for variance	Measures to improve performance	Budget	POE
						Auditors appointed									
13.	Finance and administration	Legal Cost: Legal Advice and Litigation	legal advice and defending all litigation cases internally	District wide	Equitable share	% of legal advice and litigation reported cases attended	100%	100%	-	100%	0	N/A	N/A	R25 000.000.00	Report

9.7. OFFICE OF THE EXECUTIVE MAYOR

9.7. OFFICE OF THE EXECUTIVE MAYOR															
NO:	Priority area	Strategies/activities	Project description	Location	Source of funds	Output Indicator	Baseline	Annual Targets	Revised Annual Targets	Actuals	Variance	Reasons for variance	Measures to improve performance	Budget	POE
Key priority area 6: Good governance and public participation															
Strategic Objective 6.1. To promote culture of accountability, participatory, responsiveness, transparency, and clean governance															
1.	Finance and Administration	Publicity and Media coordination	Advertising Publicity and Marketing	District wide	Equitable share	Number of media advert publication done	4	4	-	4	0	N/A	N/A	R400 000,00	Delivery note/picture /video clip
2.	Finance and Administration	Advertising Publicity and Marketing	Advertising Publicity and Marketing: Big screens and marketing materials	District wide	Equitable share	Number of big screens marketing materials procured	4	1	-	1	0	N/A	N/A	R553 920.00	Delivery note/picture /video clip
3.	Finance and Administration	Communication Conference	Communication Conference	District wide	Equitable share	Number of communication conference	1	1	-	1	0	N/A	N/A	R40 000,00	Attendance register
4.	Finance and Administration	Public Participation / Community engagement	Imbizo	District wide	Equitable share	Number of Imbizo conducted	3	4	-	4	0	N/A	N/A	R600 000.00	Attendance register/ close report

9.7. OFFICE OF THE EXECUTIVE MAYOR															
NO:	Priority area	Strategies/activities	Project description	Location	Source of funds	Output Indicator	Baseline	Annual Targets	Revised Annual Targets	Actuals	Variance	Reasons for variance	Measures to improve performance	Budget	POE
5.	Finance and Administration	Support for Traditional Leaders	Support for Traditional Leaders	District wide	Equitable share	% of support for traditional leaders provided	100%	100%	-	100%	0	N/A	N/A	R200 000,00	Listing /checklist
6.	Finance and Administration	SODA / Inauguration	SODA / Inauguration	District wide	Equitable share	Number of SODA / Inauguration conducted	1	1	-	1	0	N/A	N/A	R334 400.00	Attendance register/ close report
7.	Finance and Administration	Thusong Service Awareness	Thusong Service Awareness	District wide	Equitable share	Number of Thusong service awareness conducted	4	4	-	4	0	N/A	N/A	R40 000,00	Attendance register
8.	Finance and Administration	Support for Traditional Leaders	Batho Pele principles event	District wide	Equitable share	Number of Batho Pele event conducted	0	1	-	1	0	N/A	N/A	R122 400.00	Attendance register/ close report
9.	Finance and Administration	SODA / Inauguration	National event	District wide	Equitable share	Number of National events conducted	0	1	-	0	-1	No event was held for National in the district	To review the indicator and removed it	R397 000,00	Attendance register/ close report
Key priority area 4: Municipal transformation and organizational development															
Strategic objective 4.3. To create enabling communication services/environment and coordinating mainstreaming programmes															

9.7. OFFICE OF THE EXECUTIVE MAYOR															
NO:	Priority area	Strategies/activities	Project description	Location	Source of funds	Output Indicator	Baseline	Annual Targets	Revised Annual Targets	Actuals	Variance	Reasons for variance	Measures to improve performance	Budget	POE
10.	Finance and Administration	Special groups (Gender, Youth, Children, Senior Citizens, women, Disability and Moral regeneration engagement)	Special programmes	District wide	Equitable share	Number of Special programmes conducted	12	12	-	12	12	N/A	N/A	R1 693 233,60	Attendance register/ close report
11.	Planning and Development	Skills Development	Mayors Bursary	District wide	Equitable share	Number of Mayors Bursary awarded	1000	1000	100	51	-49	Decline offer by student due to the awarded of NSFAS with higher amount than municipality offering	Management to engage on and consider review of bursary offer	R3 500 000,00	Acceptance letter

10. GENERAL KEY PERFORMANCE INDICATORS

The Minister, after consultation with the MECs for local government and organised local government representing local government nationally has by regulation (Municipal Planning and Performance Management Regulation of 2001) prescribed general key performance indicators that are appropriate and that should be applied to local government generally. They are reported as follows:

General Key Performance Indicator	2022/2023
(a)Percentage of households with access to basic level of water	266169/382 386 (69.6%)
(b)Percentage of households with access to basic level of sanitation	232 861/382 386 (61%)
(c)The percentage of households earning less than R1100 per month with access to free basic services;	10 802/22 459 (48.0) %
(d) The percentage of a municipality's capital budget actually spent on capital projects identified for a particular financial year in terms of the municipality's integrated development plan;	R 545 783 560 00/R593 243 000 (92%)
(e) Number of jobs created through municipality's local economic development initiatives including capital projects	400

General Key Performance Indicator	2022/2023
(f) Number of people from employment equity target groups employed in the three highest level of management with municipality's approved employment equity plan	0
(g) Percentage of municipality's budget actual spent on implementing its workplace skills plan	R 4 0949 538/R 4 0949 538 (100%)
(h) financial viability as expressed by the prescribed ratios	i. 23.65% ii. 58.19% iii. 1.30%

Sources stats SA community survey 2016 from IDP

10.1. BASIC SANITATION

FOCUS AREAS	THULAMELA	COLLINS CHABANE	MAKHADO	MUSINA
Flush toilet septic tank	3618	1039	2699	691
VIP with ventilation	35 509	32 618	40 124	11 262
VIP without ventilation	50 658	35 340	51 572	1799
	266 169			

Sources stats sa community survey 2016 from IDP

= $\frac{231\,958}{382\,368} \times 100 = 60.66\%$

10.2. BASIC WATER ACCESS

FOCUS AREAS	VHEMBE
Piped tap water	125 111
Piped water on community stand	88 997
Public or communal tap	52 061
	266 169

Sources stats sa community survey 2016 from IDP

= 266 169/382 368*100=69.6%

Indigent households is 22 459 as per Vhembe district municipality indigent applicants verification 2022/23 registers annual report

11. Comparison of current performance with targets set for and performance in the previous financial year in line with section 46 (1) (b) of the MSA

NO:	Output Indicator	Annual Targets	Revised Annual Targets	2021/2022 Financial year				Output Indicator	Annual Targets	Revised Annual Targets	2022/2023 Financial year			
				Projected	Actual	Variance	Measures Taken To Improve Performance				Actual	Variance	Reasons for variance	Measures Taken To Improve Performance
1.	Two (2) OR Tambo games conducted	2	-	2	2	0	N/A	Number of OR Tambo games conducted	1	-	1	0	N/A	N/A
2.	One (1) school sports conducted	1	-	1	1	0	N/A	Number of school sports conducted	1	-	1	0	N/A	N/A
3.	One (1) sport council activity conducted	1	-	1	1	0	N/A	Number of sport council activity conducted	1	-	1	0	N/A	N/A
4.	Two (2) Mayor's tournament games conducted	2	-	2	2		N/A	Number of Mayor's tournament games conducted	1	-	1	0	N/A	N/A
5.	One (1) Indigenous Games conducted	1	-	1	1	0	N/A	Number of Indigenous Games conducted	1	-	1	0	N/A	N/A
6.	Three (3) Arts and Culture programme conducted	3	-	3	3	0	N/A	Number of Arts and Culture programme conducted	1	-	1	0	N/A	N/A

NO:	Output Indicator	Annual Targets	Revised Annual Targets	2021/2022 Financial year				Output Indicator	Annual Targets	Revised Annual Targets	2022/2023 Financial year			
				Projected	Actual	Variance	Measures Taken To Improve Performance				Actual	Variance	Reasons for variance	Measures Taken To Improve Performance
7.	Revised indicator: Number of drinking water sample taken	100	-	25	25	0	N/A	Number of drinking water quality sampling taken	40	-	40	0	N/A	N/A
8.	4 600 food and non-food premises inspections conducted	4600	-	1150	1150	0	N/A	Number of food and non-food premises inspections conducted	4600	-	4600	0	N/A	N/A
9.	Forty (40) funeral parlours inspections	40	-	40	40	0	N/A	Number of funeral parlours inspections conducted	40	-	40	0	N/A	N/A
10.	100% procurement of combat firefighting uniform as per need	100%	-	100%	100%	0	N/A	Number of firefighting combat uniform sets procured	100%	128	128	0	N/A	N/A
11.	Revised indicator: One (1) District Disaster awareness conducted	100%	-	100%	100%	0	N/A	Number of District Disaster awareness conducted	1	-	1	0	N/A	N/A
12.	100% provision of disaster relief as per need	100%	-	100%	100%	0	N/A	% of households provided with disaster relief as per need within 72 hours	100%	-	100%	0	N/A	N/A

NO:	Output Indicator	Annual Targets	Revised Annual Targets	2021/2022 Financial year				Output Indicator	Annual Targets	Revised Annual Targets	2022/2023 Financial year			
				Projected	Actual	Variance	Measures Taken To Improve Performance				Actual	Variance	Reasons for variance	Measures Taken To Improve Performance
13.	One (1) disaster festive season campaign conducted	1	-	1	1	0	N/A	Number of disaster Easter seasons campaigns conducted	1	-	1	0	N/A	N/A
14.	One (1) disaster Easter seasons campaigns conducted	1	-	1	1	0	N/A	Number of disaster Easter seasons campaigns conducted	1	-	1	0	N/A	N/A
15.	One (1) International Day of Disaster reduction (IDDR) conducted	1		1	1	0	N/A	Number of disaster awareness (IDDR) held	1	-	1	0	N/A	N/A
16.	100% procurement of disaster management uniform as per need	100%		100%	100%	0	N/A	Number of Disaster management uniform sets procured	100%	6	0	6	Delay in appointment of 2 Officials	Specification has been developed and approved and will be procure in 2 nd quarter 2023/24
17.	Revised indicator: Nine (9) HIV and AIDS programmes conducted	4	9	9	9	0	N/A	Number of HIV and AIDS programmes held	12	-	12	0	N/A	N/A

NO:	Output Indicator	Annual Targets	Revised Annual Targets	2021/2022 Financial year				Output Indicator	Annual Targets	Revised Annual Targets	2022/2023 Financial year			
				Projected	Actual	Variance	Measures Taken To Improve Performance				Actual	Variance	Reasons for variance	Measures Taken To Improve Performance
18.	One (1) Xigalo fire station upgraded	1		1	0	-1	To engage PMU to fast-track implementation of the project in the 2022/2023 fy	Number of Xigalo fire station outstanding construction work done	6	-	4	-2	Delay in the appointment of service provider	Drill Tower and Paving will be done in 2 nd Quarter 2023/24
19.	One (1) Dzanani fire station completed	1		1	0	-1	To engage PMU to fast-track implementation of the project in the 2022/2023 fy	Number of Makhado fire station palisade fence erected	1	-	0	-1	Briefing done and awaiting supply chain processes	Engage SCM to fast track evaluation and adjudication
20.	Six (6) Firefighting skid unit procured	1		1	1	0	N/A	Number of fires fighting (hydraulic sets (Jaws of life) skid unit procured	2	-	0	-2	N/A	N/A
21.	Six (6) Accident respond vehicles procured	2	6	6	0	-6	To fast-track procurement request submitted in the 2022/2023 fy	Number of firefighter water tankers procured	3	-	0	-3	Delivery Delay by service provider	Continues follow up with the service provider and will be delivered by 1 st Quarter 2023/24

NO:	Output indicator	Annual Targets	Revised Annual Targets	2021/2022 Financial year				Output indicator	Annual Targets	Revised Annual Targets	2022/2023 Financial year			
				Projected	Actual	Variance	Measures Taken				Actual	Variance	Reasons for variance	Measures Taken To Improve Performance
1.	One (1) Twinning Agreement signed with Zimbabwe	1	-	1	0	-1	To be concluded in 1 st quarter 2022/2023	Number of Twinning Agreement signed with Zimbabwe	1	-	1	0	N/A	N/A
2.	One (1) Tourism youth competition conducted	1	-	1	1	0	N/A	Number of Tourism youth competition conducted	1	-	1	0	N/A	N/A
3.	One (1) Marula festival conducted	1	-	1	1	0	N/A	Number of Marula festival conducted						
4.	One (1) Rand show attended	1	-	1	1	0	N/A	Number of Rand show attended	1	-	1	0	N/A	N/A
5.	One (1) World trade market attended	1	-	1	1	0	N/A	Number of World trade market attended	1	-	1	0	N/A	N/A
6.	Two (2) regional tourism meetings Conducted	2	-	2	2	0	N/A	Number of regional tourism meetings Conducted	4	-	4	0	N/A	N/A
7.	One (1) tourism strategy reviewed	1	-	1	1	0		Number of service provider agriculture strategy review appointed	1		1	0	N/A	N/A

NO:	Output indicator	Annual Targets	Revised Annual Targets	2021/2022 Financial year				Output indicator	Annual Targets	Revised Annual Targets	2022/2023 Financial year			
				Projected	Actual	Variance	Measures Taken				Actual	Variance	Reasons for variance	Measures Taken To Improve Performance
8.	Ten (10) conservation of heritage sites protected	10	3	3	0	-1	To be constructed in 1st quarter 2022/2023	Number of service provider for tourism heritage sites erection of palisade fence appointed	2	-	2	0	Delay in the advertisement of the tender due large volume of work at SCM	To advertise in the first quarter 2023/2024 as draft specification awaiting approval by management
9.	Four (4) trans- frontiers parks conservations conducted	4		4	4	0	N/A	Number of trans- frontiers parks conservations conducted	4	-	4	0	N/A	N/A
10.	One (1) tourism month activity conducted	1		1	1	0	N/A	Number of tourism month activity conducted	1	-	1	0	N/A	N/A
11.	One (1) young farmer competition connected	1		1	1	0	N/A	Number of young farmer competition connected	1	-	1	0	N/A	N/A
12.	One (1) female farmer of the year Competition conducted	1		1	1	0	N/A	Number of female farmer of the year Competition conducted	1	-	1	0	N/A	N/A
13.	One (1) Agricultural Marketing Show conducted	1		1	1	0	N/A	Number of Agricultural Marketing Show conducted	1	-	1	0	N/A	N/A
14.	One (1) Fresh produce market resuscitated	1		1	1	0	N/A	Number of refurbishments of Vhembe fresh produce market phase II report produced	4	-	4	0	N/A	N/A

NO:	Output indicator	Annual Targets	Revised Annual Targets	2021/2022 Financial year				Output indicator	Annual Targets	Revised Annual Targets	2022/2023 Financial year			
				Projected	Actual	Variance	Measures Taken				Actual	Variance	Reasons for variance	Measures Taken To Improve Performance
15.	100% Operation and maintenance of agricultural lending depot equipment	100%		100%	100%	0	N/A	Number of lending depot operation report produced	4	-	4	0	N/A	N/A
16.	One (1) census for small scale livestock farmers conducted	1		1	1	0	N/A	Number of census for small scale livestock farmers conducted	1	-	1	0	N/A	N/A
17.	One (1) public transport awareness campaign conducted	1		1	1	0	N/A	Number of public transport awareness campaign conducted	1	-	1	0	N/A	N/A
18.	Conduct Two (2) Road Safety Awareness / Arrive Alive	2		2	2	0	N/A	Number of Road Safety Awareness / Arrive Alive	2	-	2	0	N/A	N/A
19.	One (1) Rural Road Asset Management System developed and implemented	1		1	1	0	N/A	Number of Rural Road Asset Management System developed and implemented	1	-	1	0	N/A	N/A
20.	One (1) Bus subsidy workshop conducted	1		1	1	0	N/A	Number of Bus subsidy workshop conducted	4	-	2	-2	Initial plan was not aligned with the sector plan for two annual meeting	Plans to be aligned with sector departments
21.	One (1) capacity building workshop and benchmarking for	1		1	0	-1	GAAL board of directors was dissolved	Number of						

NO:	Output indicator	Annual Targets	Revised Annual Targets	2021/2022 Financial year				Output indicator	Annual Targets	Revised Annual Targets	2022/2023 Financial year			
				Projected	Actual	Variance	Measures Taken				Actual	Variance	Reasons for variance	Measures Taken To Improve Performance
	development of Mphephu airport													
22.	One (1) GIS Week Activities Conducted	1		1	1	0	N/A	Number of GIS awareness Conducted	1	-	1	0	N/A	N/A
23.	One (1) corporate GIS developed and implemented	1		1	1	0	N/A	Number of corporate GIS reports produced	4	-	4	0	N/A	N/A
24.	Eight hundred (800) Sites Demarcated	800		800	800	0	N/A	Number of Sites Demarcated service provider phase 1 appointed	1	-	1	0	N/A	N/A
25.	One (1) wetland day celebration conducted	1		1	1	0	N/A	Number of wetland day celebration conducted	1	-	1	0	N/A	N/A
26.	One (1) Land audit report produced	1		1	1	0	N/A	Number of Land audit report produced	1	-	1	0	N/A	N/A
27.	One (1) harbour month celebration conducted	1		1	1	0	N/A	Number of harbour month celebration conducted	1	-	1	0	N/A	N/A
28.	One (1) biodiversity and environmental day celebration conducted	1		1	1	0	N/A	Number of biodiversity and environmental day celebration conducted	1	-	1	0	N/A	N/A

NO:	Output indicator	Annual Targets	Revised Annual Targets	2021/2022 Financial year				Output indicator	Annual Targets	Revised Annual Targets	2022/2023 Financial year			
				Projected	Actual	Variance	Measures Taken				Actual	Variance	Reasons for variance	Measures Taken To Improve Performance
29.	One (1) environmental and spatial planning education for traditional leaders	1		1	1	0	N/A	Number of environmental and spatial planning education for traditional leaders	1	-	1	0	N/A	N/A

No:	Output indicator	Annual Target	Revised Annual Target	2021/2022 Financial year				Output indicator	Annual Target	Revised Annual Target	2022/ 2023 Financial year			
				Projected	Actual	Variance	Measures Taken To Improve Performance				Actual	Variance	Reasons for variance	Measures Taken To Improve Performance
1.	One (1) organisational structure	1	-	1	1	0	N/A	Number of organisational structure reviewed	1	-	1	0	N/A	N/A
2.	Four (4) Occupational Health and Safety (OHS) awareness campaign conducted	4	-	4	4	0	N/A	Number of occupational health and safety conducted	4	-	4	0	N/A	N/A
3.	100% payment of Compensation for occupational injuries and diseases Act (COIDA) compliance	100%	-	100%	100%	0	N/A	Number of COIDA payment done	1	-	1	0	N/A	N/A
4.	One thousand (1000) employee sent for medical surveillance	1000	-	100%	914	-86	Encouraged employee to participate	Number of employees participated on medical surveillance	1500	-	897	603	Other employees did not attend	Encourage Employees to participate

No:	Output indicator	Annual Target	Revised Annual Target	2021/2022 Financial year				Output indicator	Annual Target	Revised Annual Target	2022/ 2023 Financial year			
				Projected	Actual	Variance	Measures Taken To Improve Performance				Actual	Variance	Reasons for variance	Measures Taken To Improve Performance
5.	Hundred and fifty (150) municipal employees trained	150	-	150	165	+15	None	Number of skills development reports municipal employees	4	-	4	0	N/A	N/A
6.	100% maintenance of buildings	100%	-	100%	100%	0	N/A	Number of municipal buildings maintenance report produced	4	-	4	0	N/A	N/A
7.	Four (4) consultations with traditional leaders on deeds/PTO registration	4	-	4	0	-4	Deferred to the next financial year for political involvement	Number of Registration of title deeds of District building done	2	-	0	-2	Method of payment to traditional leaders	Engage councilors to facilitate the issue
8.	100% maintenance of air conditioners	100%		100%	100%	0	N/A	% of municipal air conditioners maintained	100%	-	100%	0	N/A	N/A
9.	100% procurement of air conditioners	100%		-	0	-100%	Evaluation done	Number of air conditioners Installed	10	-	10	0	N/A	N/A
10.	100% vehicle licence registered /renewed	100%	-	100%	100%	0	N/A	Number of municipal vehicles and equipment's maintenance report produced	4	-	4	0	N/A	N/A

No:	Output indicator	Annual Target	Revised Annual Target	2021/2022 Financial year				Output indicator	Annual Target	Revised Annual Target	2022/ 2023 Financial year			
				Projected	Actual	Variance	Measures Taken To Improve Performance				Actual	Variance	Reasons for variance	Measures Taken To Improve Performance
11.	Four (4) council meetings hosted	4	-	4	4	0	N/A	Number of council meetings conducted	4	-	4	0	N/A	N/A
12.	One (1) MPAC strategic workshop conducted	1	-	-		N/A	Postponed to the next financial year	municipal public account (MPAC) strategic planning conducted	1	-	1	0	N/A	N/A
13.	One (1) MPAC Induction conducted	1	-	1	1	0	N/A	Number of MPAC Induction conducted	1	-	1	0	N/A	N/A
14.	Four (1) MPAC Public hearing conducted	1	-	1	1	0	N/A	Number of MPAC Public hearing conducted	1	-	1	0	N/A	N/A
15.	Three (3) payments on software licencing made	3	-	3	3	0	N/A	% of municipal Software license payments	100%	-	100%	0	N/A	N/A
16.	100% of Server maintenance	100%	-	100%	100%	0	N/A	% of municipal website protection done	100%	-	100%	0	N/A	N/A
17.	Number of lease (machinery and equipment) entered	1	-	1	1	0	N/A	% of signed leases agreements of machinery and equipment operationalized	100%	-	100%	0	N/A	N/A

NO:	Output Indicators	Annual Targets	Annual Revised Targets	2021/2022 Financial year				Output Indicators	Annual Targets	Annual Revised Targets	2022/2023 Financial year			
				Projected	Actual	Variance	Measures Taken To Improve Performance				Actual	Variance	Reasons for variance	Measures Taken To Improve Performance
1.	One (1) GRAAP Compliance annual financial statement produced	1		1	1	0	N/A	Number of GRAAP Compliance annual financial statement produced	1	-	1	0	N/A	N/A
2.	One (1) credible asset register produced	1		1	1	0	N/A	Number of credible asset register produced	1	-	1	0	N/A	N/A
3.	Twelve (12) cost recovery reports (billing reports)	24	12		12	0	N/A	Number of monthly billing report conducted	12	-	12	0	N/A	N/A
4.	Twelve (12) cost recovery reports (Meter reading)	24	12	12	12	0	N/A	Number of						
5.	Twelve (12) debt collection report	12		12	12	0	N/A	Number of debt collection report produced	12	-	12	0	N/A	N/A

	Output indicator	Annual Targets	Revised Annual Targets	2021/2022 Financial year				Output indicator	Annual Targets	Revised Annual Targets	2022/2023 Financial year			
				Projected	Actual	Variance	Measures Taken To improve Performance				Actual	Variance	Reasons for variance	Measures Taken To improve Performance
1.	One (1) SDBIP printed and binded	1	-	1	1	0	N/A	Number of municipal SDBIP 2022/2023 binding done	1	-	1	0	N/A	N/A
2.	One (1) municipal strategic planning session conducted	1	-	1	1	0	N/A	Number of municipal wide strategic planning session conducted	1	-	0	-1	Delay in the planning process	It was done in the first quarter 2023/24 fy
3.	Two (2) IDP and budget public consultation conducted	2	-	2	2	0	N/A	Number of IDP and budget public consultation conducted	3	-	3	0	N/A	N/A
4.	Seven (5) IDP Managers and IDP Rep forum workshop conducted	5	-	5	5	0	N/A	Number of IDP Managers and IDP Rep forum workshop conducted	3	-	3	0	N/A	N/A
5.	Two (2) IDP and Budget Public notice published	2	-	2	2	0	N/A	Number of IDP and Budget Public notice published	1	-	1	0	N/A	N/A
6.	Four (4) risk management committee reports produced	4	-	4	3	-1	To be done in the first quarter 2022-2023	Number of risk management committee reports produced	4	-	4	0	N/A	N/A
7.	One (1) Security Annual Registration Fees paid	1		1	1	0	N/A	Number of payment of security annual registration fees done	1	-	1	0	Delay in receiving an invoice from the service provider	To consider utilization of service provider website to generate invoice and sending of constant

	Output indicator	Annual Targets	Revised Annual Targets	2021/2022 Financial year				Output indicator	Annual Targets	Revised Annual Targets	2022/2023 Financial year			
				Projected	Actual	Variance	Measures Taken To improve Performance				Actual	Variance	Reasons for variance	Measures Taken To improve Performance
														reminders for submission of invoice.
8.	100% of Security Uniform procured as per need	100%		100%	0	- 100%	To be procured when additional security personnel appointed	Number of Security Uniform sets procured	12 0	-	0	-120	Delays in SCM processes	Continuous follow-up and engagement with SCM evaluation and adjudication process.
9.	100% specialised audit services appointed	100%		100%	0	- 100%	Specifications completed and advertisement completed awaiting adjudication and evaluation in July 2022	Number of specialised auditors panel of auditors appointed	1	-	1	0	N/A	N/A

No:	Output indicator	Annual Targets	Review Annual Targets	2021/2022 Financial year				Output indicator	Annual Targets	Review Annual Targets	2022/2023 Financial year			
				Projected	Actual	Variance	Measures Taken To improve Performance				Actual	Variance	Reasons for variance	Measures Taken To improve Performance
1.	One (1) Batho Pele event conducted	1	-	1	0	-1	To be done on the first quarter 2022/2023 fy	Number of Batho Pele event conducted	1	-	1	0	N/A	N/A
2.	Four (4) big screen marketing procured	4		4	1	0	N/A	Number of big screen marketing procured	4	-	4	0	N/A	N/A
3.	One (1) Media Conference conducted	1		1	0	-1	To be done on the second quarter 2022/2023 fy	Number of communications Conference conducted	1	-	1	0	N/A	N/A
4.	Four (4) Imbizos conducted	4		4	3	-1	To implement corporate calendar	Number of Imbizos conducted	4	-	4	0	N/A	N/A
5.	100% of Traditional leaders assisted	100%		100%	100%	0	N/A	% of Traditional leaders assisted						
6.	One (1) SODA/ Inauguration	1		1	1	0	N/A	Number of SODA	1	-	1	0	N/A	N/A
7.	One hundred (100) students awarded with Mayoral bursary	100		100	43	-57	To conduct community awareness on Mayoral bursary	Number of Mayoral bursary awarded	1000	100	51	-49	Decline offer by student due to the awarded of nsfas with higher amount than municipality offering	Management to engage on and consider review of bursary offer

No:	Output indicator	Annual Targets	Revised Annual Targets	2021/2022 Financial year				Output indicator	Annual Targets	Revised Annual Targets	2022/2023 Financial year			
				Projected	Actual	Variance	Measures Taken				Actual	Variance	Reasons for variance	Measures Taken to improve performance
1.	Construction of Tshivhyuni Lusaka borehole completed	1		1	0	-1	Procurement stage Project to be implemented in 2022/23 financial year	% in progress on development of Tshivhuyuni Lusaka borehole project by 30 June 2023	100%	-	100%		N/A	N/A
2.	Refurbishment of Sinthumule/Kutama boreholes completed	1		1	0	-1	Project will be implemented in 2022/23 financial year	% in progress on Refurbishment of boreholes project at Sinthumule Kutama by 30 June 2023	100%	-	100%		N/A	N/A
3.	Construction of borehole at Mbodi village completed	1		1	0	-1	Procurement stage Project to be implemented in 2022/23 financial year	% in progress on the evelopment of Mbodi village borehole project by 30 June 2023	100%	-	95%	-5%	Delay in ESKOM energizing borehole	The municipality engaging with Eskom for energizing borehole
4.	Construction of borehole at Domboni Folovhodwe completed	1	-	1	0	-1	Procurement stage Fast tract Project procurement as the project will be implemented in 2022/23 financial year	% in progress on the development of Domboni la Folovhodwe borehole project by 30 June 2023	100%	-	95%	-5%	Delay in ESKOM energizing borehole	The municipality engaging with Eskom for energizing borehole

No:	Output indicator	Annual Targets	Revised Annual Targets	2021/2022 Financial year				Output indicator	Annual Targets	Revised Annual Targets	2022/2023 Financial year			
				Projected	Actual	Variance	Measures Taken				Actual	Variance	Reasons for variance	Measures Taken to improve performance
5.	Designs for Murangono, Marranzhe, Vondo la fhasi,Tshikunda Matondoni water supply project completed	1	100%	80%	0	-80%	Fast tract Project procurement as the project will be implemented in 2022/23 financial year	% in progress on construction of Vondo RWS: Murangoni, Maranzhe, Vondo la nthla, Vondo la fhasi, Tshikunda and Matondoni project by 30 June 2023	100%	100%	10%	-90%	Delay on the acquiring permit for constructor to resume with the works on site	The constructor permit was granted on the 07 June 2023 to proceed with the works on site
6.	Tshikundamalenme borehole and associated infrastructure project completed	1		1	0	-1	Project on procurement and will be implemented in 2022/23 financial year	% in progress on the development of Tshikundamalema borehole and associated infrastructure project by 30 June 2023	100%	-	74%	-26%	Late appointment of the constructor	Accelerate plan developed to cover lost time of the works
7.	Tshisaulu borehole refurbishment completed	1		1	0	-1	Procurement stage Project to be implemented in 2022/23 financial year	% in progress on the development of Tshaulu village borehole and associated infrastructure project by 30 June 2023	100%	-	76%	-24%	Slow progress by the constructor	Accelerate plan developed to cover lost time of the works
8.	Refurbishment of Mutale dam water completed	1		1	0	-1	Project on procurement and will be implemented in 2022/23	Number of requests for funding on Mutale Regional Water Scheme: Purification Works developed	1	-	1	0	N/A	N/A
9.	Mukula Water Supply and storage project completed	1		1	0	-1	Project on procurement and will be implemented in 2022/23 financial year	% in progress on construction of of Mukula water supply and storage project by 30 June 2023	100%	-	100%		N/A	N/A
10.	Upgrade of Mantswale sewer line completed	1		1	0	-1	Procurement stage Project to be	% in progress on Matswale sewer line upgraded project by 30 June 2023	100%	-	100%	0	N/A	N/A

No:	Output indicator	Annual Targets	Revised Annual Targets	2021/2022 Financial year				Output indicator	Annual Targets	Revised Annual Targets	2022/2023 Financial year			
				Projected	Actual	Variance	Measures Taken				Actual	Variance	Reasons for variance	Measures Taken to improve performance
							implemented in 2022/23 financial year							
11.	Replacement of 200mm sewer bulk line to 300mm for 1,5km completed	1		1	0	-1	Procurement stage Project to be implemented in 2022/23 financial year	% in progress on replacement of Sewer pipeline- Musina project by 30 June 2023	100%	-	90%	-10%	The constructor experience hard rock during excavation for the remaining works	The consulting engineer to recommend best solution n or issue site instruction for the challenge
12.	Ventilated improved Pit (VIP) latrine completed	882		882	0	-882	To fast-track evaluation and adjudication to be completed in the first quarter 2022/2023 fy	Number of VIP toilets constructed at Vhembe district wide	958	-	903	-55	Adverse weather conditions	Accelerate plan developed to cover lost time of the works
13.	Generators procured	2		2	0	-2	Fast track procurement process as 2022/2023 FY budgeted provided	Number of Generators procured	8	-	0	-8	Advertisement withdrawn as the advert was not meeting CIDD requirements	To be Re-advertisement in line with CIDD requirements
14.	Prepaid water meters procured	833		833	1000	+167	N/A	Number of convectional conventional water meters procured	6250	-	6250	0	N/A	N/A

No:	Output Indicator	Annual Targets	Revised Annual Targets	2021/2022 Financial year				Output Indicator	Annual Targets	Revised Annual Targets	2022/2023 Financial year			
				Projected	Actual	Variance	Measures Taken				Actual	Variance	Reasons for variance	Measures Taken to improve performance
15.	Plastic water meters for new households installed	3000		3000	128	- 2827 2	Remaining targets to installed in 2022/20223 fy	Number of household new water meter connections done	2 000	-	931	1069	Late appointment of PSP is appointed by 19 April 2023	To be completed by 2023 /2024 Financial year
16.	Bulk meters installed	140		140	140	0	N/A	Number of Inlets and outlets bulk meters installed	212	-	212	0	N/A	N/A
17.	N/A	40		40	0	-40	Water levels installed which do the same as calibration	Number of calibration/gauges/meters installed	103	-	103	0	N/A	N/A
18.	Water tankers procured	2		2	2	0	N/A	Number of drinking Water tankers procured	2	-	0	-2	Delay in the building of the water tankers by the service provider	Continues follow up with the appointed service provider
19.	Water services bakkies procured	10		10	0	-10	Fast track procurement process as 2022/2023 FY budgeted provided	Number of Water services bakkies procured	4	-	0	-4	Vehicle was with omission of some specification requirements	Continues making follows up omitted specification required installation with service provider
20.	Crane truck procured	1		1	0	-1	Fast track procurement process as 2022/2023 FY budgeted provided	Number of Crane truck procured	1	-	0	-1	Delay in the procurement	To be advertise in the 2023/2024 fy

No:	Output indicator	Annual Targets	Revised Annual Targets	2021/2022 Financial year				Output indicator	Annual Targets	Revised Annual Targets	2022/2023 Financial year			
				Projected	Actual	Variance	Measures Taken				Actual	Variance	Reasons for variance	Measures Taken to improve performance
21.	Honey sucker procured	1		1	2	+1	N/A	Number of Honey sucker /jetting procured	2	-	2	0	N/A	N/A
22.	Job opportunities created through EPWP	200		200	1920	+1720	N/A	Number of EPWP job opportunity created	400	0	400	0		N/A

12. PERFORMANCE OF SERVICE PROVIDERS 2022/2023

Rating of service provider performance is guided by the General Conditions of Contract (i.e community resistance/ unrests or natural disaster may not affect observation on the performance thereof)

No	Description	Bid number	Amount	Supplier	Performance status		Measures taken to improve performance
					Good	Poor	
1.	Tshivhulana bulk water supply and internal water reticulation	VDM/TECH/18/11/2019/01	R 40 644 356,39	Ndhuna civil engineering	✓		NA
2.	Tshino bulk water supply and internal water reticulation	VDM/TECH/18/11/2019/02	R 64 878 765,93	Tshiamiso trading 135	✓		NA
3.	Jerome command reservoir (3.5 ml) subsystem construction of 2.5 ml reservoir	VDM/TECH/18/11/2019/03	R 24 068 428,29	Gau Flora	✓		NA
4.	Construction of Thohoyandou block A (Miluwani/Tshidahulu water supply 13ml reservoir	VDM/TECH/18/11/2019/04	R 24 816 992,81	Setshabelo trading 647	✓		NA
5.	A 450mm Dia pump main from main WTW to reservoir R3A and R3B	VDM/TECH/10/11/2019/01	R 64 739 121,21	Todani jv Econocom	✓		NA
6.	Construction of demand management equipment, flow meters and telemetry system at reservoirs under the Vondo RWS	VDM/TECH/10/11/2019/03	R 41 174 762,30	Mvusuludzo Projects (pty) ltd	✓		NA
7.	Personnel Assessment and Verification	VDM/CORP/10/10/209/01	Rates	Employ sight	✓		NA
8.	Indigent status verification system	VDM/FIN/02/12/2019/01	Rate of R25 and a once off licence fee	Fast Moving Trading t/a FMT Data	✓		NA

No	Description	Bid number	Amount	Supplier	Performance status		Measures taken to improve performance
					Good	Poor	
9.	Supply and delivery of water treatment chemicals for the period of 36 months	VDM/TECH/20/09/2019/01	Standard rates	Indlela Consultant (pty) ltd	✓		NA
		VDM/TECH/20/09/2019/01		Borbereki water treat technologies consultancy.	✓		
		VDM/TECH/20/09/2019/01		Vahlalu Consultants (PTY) LTD	✓		NA
		VDM/TECH/20/09/2019/01		Mamuroli General trading	✓		NA
		VDM/TECH/20/09/2019/01		Ntsakomak Trading	✓		NA
		VDM/TECH/20/09/2019/01		C Matodzi projects	✓		NA
		VDM/TECH/20/09/2019/01		Nalenum Consulting cc	✓		NA
		VDM/TECH/20/09/2019/01		TK Joy 20	✓		NA
		VDM/TECH/20/09/2019/01		Fundudzi consulting	✓		NA
		VDM/TECH/20/09/2019/01		FZM Trading and projects	✓		NA
		VDM/TECH/20/09/2019/01		Luzwifuna trading enterprise.	✓		NA
		VDM/TECH/20/09/2019/01		Let it go trading and projects.	✓		NA
		VDM/TECH/20/09/2019/01		Mamish Group (Pty) Ltd	✓		NA
		VDM/TECH/20/09/2019/01		Tsuamo Civils	✓		NA
		VDM/TECH/20/09/2019/01		Endafara projects	✓		NA
		VDM/TECH/20/09/2019/01		Mvudi park trading 40	✓		NA
		VDM/TECH/20/09/2019/01		Maduvha trading and projects	✓		NA
		VDM/TECH/20/09/2019/01		Taupart (Pty) Ltd	✓		NA
		VDM/TECH/20/09/2019/01		WTW Engineering projects (Pty) Ltd	✓		NA
		VDM/TECH/20/09/2019/01		Tshambila env consultant (Pty) Ltd	✓		NA
		VDM/TECH/20/09/2019/01		JMN Holdings	✓		NA
		VDM/TECH/20/09/2019/01		Londolani Trading & publishers	✓		NA

No	Description	Bid number	Amount	Supplier	Performance status		Measures taken to improve performance
					Good	Poor	
		VDM/TECH/20/09/2019/01		Ntalo Projects (Pty) Ltd	✓		NA
		VDM/TECH/20/09/2019/01		Fhungo general trading cc	✓		NA
		VDM/TECH/20/09/2019/01		Todani (Pty) Ltd	✓		NA
		VDM/TECH/20/09/2019/01		TLM Engineering services	✓		NA
		VDM/TECH/20/09/2019/01		Afrimed Business Solutions	✓		NA
10.		VDM/TECH/20/09/2019/01		Lonrab Muimeli jv	✓		NA
11.	Appointment of term contract for compilation for fixed asset Register (for a period of 36 months) re-advert	VDM/FIN/12/12/2018/01	R 17 375 810,00	Double TM Consulting (Pty) Ltd	✓		NA
12.	Procurement of office furniture	VDM/CORP/26/02/2020/01	R 750 565,00	DYNA MM Holdings (pty) ltd	✓		NA
13.	Supply and delivery of laboratory instruments and consumables/chemical s reagents	VDM/TECH/06/02/2020/01	R 792 362,00	Endafara Projects (Pty) Ltd	✓		NA
14.	Procurement of office furniture	VDM/COMM/02/03/2020/01	R 242 147,45	Muzwali Education & IT			NA
15.	Procurement of garden equipment's	VDM/TECH/22/01/2020/01	R 519 289.30	Pfanoglen Consulting and Services (Pty) Ltd	✓		NA
16.	Development of a GIS Strategy	VDM/PLAN/14/08/2020/01	R 394 392,50	Esri South Africa	✓		NA
17.	Sites Demarcation	RFP/VDM/PLAN/14/08/2020 /02	Rates	Global Solution Development	✓		NA
18.	Sites Demarcation	RFP/VDM/PLAN/14/08/2020/02	Rates	Das Planning & Development Consultants (Pty) Ltd	✓		NA
19.	Sites Demarcation	RFP/VDM/PLAN/14/08/2020/02	Rates	Techni Plano Development strategies (Pty) Ltd	✓		NA
20.	Sites Demarcation	RFP/VDM/PLAN/14/08/2020/02	Rates	Tshiongolwe Development planning Consultants	✓		NA
21.	Mutshedzi RWS: Phase 3A bulk pipelines reservoirs and pump stations	VDM/TECH/19/03/2020/01	R108 855 024,80	Koephu Business Enterprise	✓		NA
22.	Mutshedzi RWS: Phase 3B bulk pipelines reservoirs	VDM/TECH/19/03/2020/02	R98 200 000,00	Vharanani Properties	✓		NA

No	Description	Bid number	Amount	Supplier	Performance status		Measures taken to improve performance
					Good	Poor	
23.	Mutshedzi RWS: Phase 3C water reticulation cluster 10,aa, and 12A	VDM/TECH/19/03/2020/03	R55 687 006,05	Neckmay Trading Enterprise (Pty) Ltd	✓		NA
24.	Mutshedzi RWS: Phase 3D water reticulation cluster 8 & 9	VDM/TECH/19/03/2020/04	R56 080 052,31	Tarcron Projects (Pty) Ltd	✓		NA
25.	Mutshedzi RWS: Phase 3E water reticulation cluster 4,5,6,7,13 and 16	VDM/TECH/19/03/2020/05	R34 673 635,73	Mafunzwani Construction and general supply	✓		NA
26.	Xikundu Mhinga Bulk water supply saselame, botoleni, Maphophe project	VDM/TECH/03/03/2020/01	R22 886 431,87	Masheleni Trading and trading JV Mveledziso Trading	✓		NA
27.	Xikundu MhingaBWS project: Xamarhwanani to Peninghotsa	VDM/TECH/03/03/2020/02	R6 659 020,21	Bics Engineering and Supply (Pty) Ltd	✓		NA
28.	Malamulele west RWS Phase 2B: Mukhomi, Xigamani Xihosana, Dumela and Gumbani water reticulation	VDM/TECH/01/07/2020/01	R46 781 929,24	Rembu Construction	✓		NA
29.	Malamulele west RWS Phase 3: Dididi, Mulenzhe, Tambaulate, Tshitomoni and Jim Jones water reticulation	VDM/TECH/01/07/2020/02	R50 259 873,30	Mmqomo/Valcross Trading JV	✓		NA
30.	Managed Printing Solution	VDM/CORP/14/08/2020/01	R4 291 266,24	BCM Didgisol (Pty) Ltd t/a Ricoh Limpopo	✓		NA
31.	Supply of diaries, wall, and desk calendars for the 2021	VDM/CORP/14/09/2020/02	R199 525,00	JMN Holdings	✓		NA
32.	Supply of protection clothing	VDM/TECH/04/09/2020/01	R2 298 000,00	Muthumuni Corporate Gifts	✓		NA
33.	Appointment of service provider to develop and review water safety plan (WSN) (Re-advert)	VDM/TECH/02/12/2019/01	R2 242 500,00	Borbereki water treat technologies consultancy	✓		NA
34.	Provision of labour relations (for the	VDM/CORP/28/09/2020/02	Rates	Mohlalabi inc Attorneys	✓		NA

No	Description	Bid number	Amount	Supplier	Performance status		Measures taken to improve performance
					Good	Poor	
	period of 36 months) three years						
		VDM/CORP/28/09/2020/02	Rates	Nengwekhulu Tshiwandalani inc	✓		NA
		VDM/CORP/28/09/2020/02	Rates	Prince Mudau & Associates	✓		NA
		VDM/CORP/28/09/2020/02	Rates	Tshikovhi inc Attorneys	✓		NA
		VDM/CORP/28/09/2020/02	Rates	Kgoroadireia Mudau	✓		NA
		VDM/CORP/28/09/2020/02	Rates	Maboku Mangena Attorneys	✓		NA
		VDM/CORP/28/09/2020/02	Rates	Mudau & Netshipise Attorneys	✓		NA
		VDM/CORP/28/09/2020/02	Rates	Madhlopa & Thenga Inc	✓		NA
35.	Provision of legal Services (for the period of 36 months) three years	VDM/CORP/28/09/2020/01	Rates	NRM Attorneys	✓		NA
		VDM/CORP/28/09/2020/01	Rates	Mainganye Attorneys inc	✓		NA
		VDM/CORP/28/09/2020/01	Rates	Tshiredo Attorneys inc	✓		NA
		VDM/CORP/28/09/2020/01	Rates	Tshitangano Attorneys	✓		NA
		VDM/CORP/28/09/2020/01	Rates	Dabishi, Nthambeleni inc Attorneys	✓		NA
		VDM/CORP/28/09/2020/01	Rates	TT Ngobeni Attorneys	✓		NA
		VDM/CORP/28/09/2020/01	Rates	Ligege and Associates Incorporated	✓		NA
		VDM/CORP/28/09/2020/01	Rates	Phungo Incorporated	✓		NA

No	Description	Bid number	Amount	Supplier	Performance status		Measures taken to improve performance
					Good	Poor	
		VDM/CORP/28/09/2020/01	Rates	Makhuvha EM Attorneys	✓		NA
		VDM/CORP/28/09/2020/01	Rates	Lebea and Associates Attorneys	✓		NA
		VDM/CORP/28/09/2020/01	Rates	Madhlopa & Thenga	✓		NA
36.	Appointment of service providers to Assist Vhembe District Municipality with the placements of adverts on different media (for the period of 36 months) three years	VDM/FIN/02/10/2020/01	Rates	Whoodoo Media and Advertising	✓		NA
37.	Purchase of tractors and implements	VDM/PLAN/15/10/2020/01	R 3 438 500,00	Masheleni Trading and projects	✓		NA
38.	Purchase of bulldozer	VDM/PLAN/15/10/2020/02	R 5 210 431,50	Phumzile Mphelo Services and Supplies	✓		NA
39.	Procurement of cellphone contract for employees	VDM/CORP/14/10/2020/01	Rates R 3 216,55	Telkom SA Soc LTD	✓		NA
40.	Supply of fire-fighting combat uniform for Vhembe district municipality(re-advertisement)	VDM/COMM/20/02/2020/01	R 946 680,00	Muthumuni Corporate Gifts	✓		NA
41.	Asset disposal (for the period of 36 months)	VDM/FIN/04/02/2020/01	3,45%	Five-star trading enterprise cc t/a Action24	✓		NA
42.	Musina borehole development	VDM/TECH/29/10/2020/01	R 8 140 450,00	Tarcron Projects	✓		NA
43.	Collins Chabane borehole & booster pump development	VDM/TECH/29/10/2020/02	R 11 400 000,00	H T E Construction	✓		NA
44.	Collins Chabane/Makhado boreholes, sewer & booster pump	VDM/TECH/29/10/2020/03	R 12 985	Ramashu Supply and services	✓		NA

No	Description	Bid number	Amount	Supplier	Performance status		Measures taken to improve performance
					Good	Poor	
	development borehole & booster pump development		045,00				
45.	Makhado/Thulamela boreholes development, sand well & package plant refurbishment	VDM/TECH/29/10/2020/04	R 6 558 688,00	Tarcron Projects	✓		NA
46.	Thulamela borehole, development, pipelines reticulation reservoir & pump station refurbishment	VDM/TECH/29/10/2020/05	R 8 045 000,00	Tarcron Projects	✓		NA
47.	Thulamela borehole, reservoir & pump station refurbishment	VDM/TECH/29/10/2020/06	R 3 855 410,00	TLM Engineering	✓		NA
48.	Musina/Thulamela borehole development, pipeline & refurbishment of water works	VDM/TECH/29/10/2020/07	R 9 456 555,00	Tarcron Projects	✓		NA
49.	Makhado/Thulamela boreholes development and package plant refurbishment	VDM/TECH/29/10/2020/08	R 4 050 005,00	Tarcron Projects	✓		NA
50.	Supply of protective clothing	VDM/TECH/21/10/2020/01	R 329 703,00	KA Nyavhani Health Cetre	✓		NA
51.	Vondo RWS: Thohoyandou Q water reticulation (Thulamela)	VDM/TECH/03/11/2020/02	R 1 300 000,00	Kingki Electrical Contractor	✓		NA
52.	Vondo RWS: Itsani west and Matieni water reticulation projects (Thulamela)	VDM/TECH/03/11/2020/03	R 5 513 690,00	Phathcon Group (pty) LTD	✓		NA
53.	Tshitale RWS: Lagos water reticulation (Makhado)	VDM/TECH/03/11/2020/04	R 944 590,00	Aromane Projects/FCM Projects JV	✓		NA
54.	Masisi RWS: Mutale new village (Thulamela)	VDM/TECH/03/11/2020/05	R 1 400 000,00	Masheleni Trading and Project	✓		NA
55.	Middle letaba RWS: Development of	VDM/TECH/03/11/2020/06	R 1 449	Nduvho Construction	✓		NA

No	Description	Bid number	Amount	Supplier	Performance status		Measures taken to improve performance
					Good	Poor	
	boreholes at Tiyani village (Collins Chabane)		063,25				
56.	Middle letaba RWS: Development of borehole at Mahatlane village	VDM/TECH/03/11/2020/07	R 1 400 000,00	Masheleni Trading and Project	✓		NA
57.	Mutale RWS: Dzimauli drilling of borehole (Thulanela)	VDM/TECH/03/11/2020/08	R 1 500 000,00	Masheleni Trading and Project	✓		NA
58.	Malamulele east RWS: Refurbishment of Mhinga plant and construction of bulk line from the plant to wisani T-Junction (Collins Chabane)	VDM/TECH/03/11/2020/10	R 7 465 007,65	Kingki Electrical contractor	✓		NA
59.	Refurbishment of weir and drilling borehole Mulodi, Mutshetshete, Tshitunguni and Thengwe(Thulamela)	VDM/TECH/03/11/2020/11	R 2 000 000,00	Masheleni Trading and Project	✓		NA
60.	Middle letaba RWS:Masakona underground water supply and reticulation (Collins Chabane)	VDM/TECH/03/11/2020/12	R 1 994 940,00	Tsuamo Civils (Pty) Ltd	✓		NA
61.	Elim/Vleifontein RWS: Munanzhele and Mavhungeni water reticulation (Makhado)	VDM/TECH/03/11/2020/13	R 1 975 380,00	Tsuamo Civils (Pty) Ltd	✓		NA
62.	Elim/Vleifontein RWS: Development of borehole at Mailaskop (Makhado)	VDM/TECH/03/11/2020/14	R 2 638 850,00	Tsuamo Civils (Pty) Ltd	✓		NA
63.	Elim/Vleifontein RWS: Development of borehole at Mpheni (Makhado)	VDM/TECH/03/11/2020/15	R 1 200 131,00	Path con group (Pty) Ltd	✓		NA
64.	Dispose-off waste chemicals	VDM/TECH/10/11/2020/01	R 1 156 261,75	Endafara Projects	✓		NA
65.	Develop sludge management plan for Malamulele, Thohoyandou, Makhado and rietvei wastewater works	VDM/TECH/12/11/2020/02	R 1 345 500,00	Indlela Consultants (Pty) Ltd	✓		NA
66.	Professional service provider to	VDM/TECH/10/11/2020/02	R 2 245	Fundudzi Consulting	✓		NA

No	Description	Bid number	Amount	Supplier	Performance status		Measures taken to improve performance
					Good	Poor	
	conduct SANS241:2015 drinking water quality test		087,50				
67.	Supply and delivery of laboratory instruments and consumables/chemical s reagents	VDM/TECH/08/03/2021/01	R 2 123 829,78	Mahish Trading Enterprise	✓		NA
68.	Refurbishment of the reticulation and extension line at Dambale (Musina Local Municipality)	VDM/TECH/11/03/2021/02	R 510 207,27	Masheleni Trading and projects	✓		NA
69.	Refurbishment of borehole at Maelula (Makhado Local Municipality)	VDM/TECH/11/03/2021/03	R 305 785,00	Adonise Construction-Mzerewa Group JV	✓		NA
70.	Development uof a borehole at Dopeni (thulamela Local Municipality)	VDM/TECH/11/03/2021/04	R 458 850,00	Adonise Construction-Mzerewa Group JV	✓		NA
71.	Refurbishment of a Borehole at Tshikonelo (Collins Chabane Local Municipality)	VDM/TECH/11/03/2021/01	R 182 850,00	Adonise Construction-Mzerewa Group JV	✓		NA
72.	Purchase, delivery and installation of water level indicators	VDM/TECH/13/05/2021/01	R 4 048 000,00	Masheleni Trading and projects	✓		NA
73.	Actuarial valuation on employee benefits (long service awards)	RFQ/VDM/FIN/15/07/2020/0 1	R 65 000,00	1 Pangea expertise and solution	✓		NA
74.	Promotional material, design, typing, printing and binding of air quality	RFQ/VDM/COMM/31/08/20 20/01	R 16 670,00	Ntakahumbu Construction and trading	✓		NA
75.	Appointment of service provider to conduct annual audit on compliance with condition of licence at Thohoyandou WWTW	VDM/TECH/14/10/2020/01	R 178 250,00	Fundudzi Consulting	✓		NA
76.	Conducting Bio-Monitoring of macro invertebrates (SASS 5) and habitant integrity IHI for Thohoyandou WWTW	FRQ/VDM/TECH/14/10/202 0/02	R 34 327,50	Ecology International	✓		NA
77.	Procurement of services provider to	RFQ/VDM/CORP/05/11/202 0/01	R 44 995,50	F.J Financial Services and	✓		NA

No	Description	Bid number	Amount	Supplier	Performance status		Measures taken to improve performance
					Good	Poor	
	supply and install vertical window blinds at head office (green hall, protocol office			projects			
78.	Supply of protective clothing	RFQ/VDM/TECH/05/11/202 0/02	R 37 992,50	ROO Projects and supply	✓		NA
79.	Procurement of office furniture for EHS	RFQ/VDM/COMM/30/10/20 20/01	R 86 772,06	DYNA MM Holdings (Pty) Ltd	✓		NA
80.	Appointment of service provider to conduct licence audit on compliance with the conditions of the licence at Musina wastewater treatment works	RFQ/VDM/TECH/11/12/202 0/02	R 175 000,00	Endafara Projects	✓		NA
81.	Appointment of service provider to conduct licence audit at Nancefield WWTW	RFQ/VDM/TECH/11/12/202 0/01	R 178 250,00	Fundudzi Consulting cc	✓		NA
82.	Appointment of service provider to perform general authorization discharge limit compliance tests	RFQ/VDM/TECH/11/12/202 0/03	R 199 755,00	Borberreki General Supply cc	✓		NA
83.	Supply of plotter	RFQ/VDM/PLAN/09/02/202 1/01	R 100 000,00	Rompha Trading and projects	✓		NA
84.	Erection of LPE Simulation device	RFQ/VDM/COMM/26/11/20 20/01	R 49 560,00	Masheleni Trading & projects	✓		NA
	Purchasing of 2 diesel lawn mowers at Waterval sewage plant and Elim orbal plant: KUDU Diesel 750 mowers	RFQ/VDM/TECH/11/02/202 1/01	R 65 000,00	Liphake Projects	✓		NA
85.	Supply of protective clothing	RFQ/VDM/TECH/02/03/202 1/01	R 175 580,00	Mufhakie General Trading	✓		NA
86.	Appointment of services provider to supply laboratory microscope (re-advert)	RFQ/VDM/TECH/05/11/202 0/01	R 192 000,00	DK Cathy trading enterprise	✓		NA
87.	Security installation (Burglar door windows)	RFQ/VDM/COMM/23/02/20 21	R 75 000,00	Mufhakie General Trading	✓		NA

No	Description	Bid number	Amount	Supplier	Performance status		Measures taken to improve performance
					Good	Poor	
88.	Additional fitting of roll bar, step tow bar load box heavy duty rubberizing and installation of siren and PA system emergency lighting, light bar and paintwork	RFQ/VDM/COMM/06/04/20 21/01	R 82 400,00	Moon line shine trading	✓		NA
89.	Request for fitting of window blinds at Xhigalo fire station	RFQ/VDM/COMM/06/04/20 21/01	R 90 875,00	Azwindini holding	✓		NA
90.	Request for additional scope of work (CCTV)	RFQ/VDM/CORP/06/04/202 1/01	R 49 424,94	Nashua Limpopo t/a TBSS	✓		NA
91.	Request to purchase 25 units of 25l drums of AFFF fire-fighting form	RFQ/VDM/COMM/06/04/20 21/02	R 49 350,00	Edznel Construction and trading	✓		NA
92.	Request for buying and supplying of MHS furniture	RFQ/VDM/COMM/06/04/20 21/03	R 91 328,90	DYNA MM Holdings (pty) ltd	✓		NA
93.	Permanent of marking municipal vehicles (fifty)	RFQ/VDM/CORP/16/04/202 1/01	R 72 000,00	Mutangi general sales and services	✓		NA
94.	Procurement of charges and projectors	RFQ/VDM/CORP/29/04/202 1/02	R 86 027,45	Being the great trading and projects (Pty) Ltd	✓		NA
95.	Purchasing of foot pedal sanitizer	RFQ/VDM/CORP/14/05/202 1/02	R 51 650,00	2bulls renovation	✓		NA
96.	Purchasing of materials to fix the toilet	RFQ/VDM/CORP/14/05/202 1/03	R 46 200,00	AWE-M Trading	✓		NA
97.	Purchasing 50 x 20 kg of roundup at Thohoyandou wastewater treatment plant and booster pump station	RFQ/VDM/TECCH/01/06/20 21/01	R 80 730,00	Tsire Holdings	✓		NA
98.	Feasibility study of Vhembe economic development agency			SMEC	✓		NA

13. CHAPTER 4: ORGANISATIONAL DEVELOPMENT PERFORMANCE

COMPONENT A: INTRODUCTION TO THE MUNICIPAL WORKFORCE

10.1. STAFF COMPLEMENT

Vhembe District Municipality managed to fill all senior management position which was vacant during the year under review. That was the positions of General Manager: Community Services. The senior management was then in full complement as expected, however Municipal Manager Position become vacant in the second quarter of the financial year and all process for the filling of the municipal Manager was concluded and was expected to be concluded within the regulations timeframes

In the beginning of the financial year the municipality identified critical positions which required special attention but due to financial constraints, most of them were not filled in the early stages of the financial year but started to be filled towards the end of the financial year. The work of filling the vacant critical posts will continue even in the next financial year. Finance Interns were also recruited to strengthen critical department such as finance while at the same time providing work experience to the graduates. The staff complement as of 30th June 2023 is one thousand eight hundred and seventy-six (1876) in which one thousand three hundred and seventy five (1375) posts filled with five hundred and one (501) vacant posts. To this end, the municipality did not appoint any new employee in the year. During the period under review the municipality managed to compile and submit the 2022/2023 organisational structure (organogram) to council for approval on the 31st May 2023. The municipality cascaded individual performance management to all levels and employees signed performance agreements in the year under review in which next financial will implemented as per municipal staff regulations. It is also worth noting that the employee performance assessments are conducted in lower levels of the staff in the municipality.

10.2. COMPONENT B: MANAGING MUNICIPAL WORKFORCE LEVELS ON REPORTING

The municipality has the workforce levels on reporting which covers all the municipal employees in which levels brake down start from the Municipal Managers, General Managers, Managers, Deputy Managers, and other officials.

10.2.1. POLICIES

The following are key policies approved by council during the year under review:

NO.	POLICY NAME	DATE APPROVED
1.	Overtime Policy	28 May 2021
2.	Leave Policy	28 May 2021
3.	Acting Policy	28 May 2021
4.	HIV/Aids Policy	28 May 2021
5.	Sexual Harassment Policy	28 May 2021
6.	Attendance and Punctuality Policy	28 May 2021
7.	Incapacity: Due to Poor Work Performance Policy	28 May 2021
8.	Occupational Health and Safety Policy	28 May 2021
9.	Employment Equity Policy	28 May 2021
10.	Relocation Policy	28 May 2021
11.	Employees under the Influence of Intoxicating Substances Policy	28 May 2021
12.	Recruitment and Selection Policy	28 May 2021
13.	Employee Assistance Programme Policy	28 May 2021
14.	Training and Development	28 May 2021
15.	Incapacity: Due to ill Health and Injuries Policy	28 May 2021
16.	Landline Telephone Policy	28 May 2021
17.	Payroll Policy	28 May 2021
18.	Fleet Management	28 May 2021
19.	ICT Security Policy	28 May 2021
20.	Patch Management Policy and Procedure	28 May 2021
21.	ICT Governance Framework	28 May 2021
22.	ICT Standard Procedure Policy	28 May 2021
23.	Electronic Mail Acceptable Use Policy	28 May 2021
24.	ICT Internet Use Policy	28 May 2021
25.	ICT User Account Management Policy	28 May 2021
26.	Individual Performance Management Policy	28 May 2021
27.	Draft creditor control Policy	28 May 2021
28.	Danger allowance Policy	28 May 2021

NO.	POLICY NAME	DATE APPROVED
29.	Placement Policy	28 May 2021
30.	Account payable Policy	28 May 2021
31.	Asset management Policy	28 May 2021
32.	Budget Policy	28 May 2021
33.	Inventory Policy	28 May 2021
34.	Petty cash Policy	28 May 2021
35.	Indigent support Policy	28 May 2021
36.	Job Rotation Policy	28 May 2021
37.	Anti-Fraud and Corruption Policy	28 May 2021
38.	Whistle Blowing Policy	28 May 2021
39.	Risk Management Policy	28 May 2021
40.	Mayoral Bursary Policy	28 May 2021
41.	District Disability Policy	28 May 2021
42.	Communication Policy	28 May 2021
43.	Virement Policy	28 May 2021
44.	Supply Chain Management Policy	28 May 2021
45.	Asset Disposal Policy	28 May 2021
46.	Tariff Policy	28 May 2021
47.	Credit Control and Debit Collection Policy	28 May 2021
48.	Cash Management and Investment Policy	28 May 2021
49.	Danger Allowance Policy	28 May 2021
50.	Travelling Allowance Policy	28 May 2021
51.	Contract Management Policy	28 May 2021
52.	Subsistence and Travelling Policy	28 May 2021
53.	Events Management Guidelines Policy	28 May 2021
54.	Organizational Design Policy	28 May 2021
55.	Organisational performance management Policy	28 May 2021
56.	Cell phone Policy	28 May 2021

11. DISCIPLINARY CASES

Number and Period of Suspensions				
Position	Nature of Alleged Misconduct	Date of Suspension	Details of Disciplinary Action taken or Status of Case and Reasons why not Finalized	Date Finalized
ISD/EPWP	Fraud	04/010/2022	Finalized	09/03/2023

There was no disciplinary Action Taken on Cases of Financial Misconduct register for the year under review in the municipality.

Key focus areas	2022/2023 Financial year year
Retired employees	81
Employees discharged due to ill health	05
Employee's resignation	04
Death	13
Employees Job evaluation	246
New appointments	105
Promotions	35
Injuries	0

11.1. Performance Management System

The municipality has functional PMS in place from management to lower levels in which all staff members signed annual performance agreement which are being reviewed on quarterly basis in the year under review the municipality made a provision for performance rewards on budget, however no employee has been paid performance bonus.

11.2. Municipal Labour Relations

The municipality has sound Labour relation in place as local labour forum meets monthly to discuss matters related to both employer and the employees to improve institutional management and employee working relations. On average the forum manage to meet eight (8) times in year as it required to meet once in the month

11.3. Filling Of Senior Management Positions

The following table indicates how the senior management positions were filled:

<i>Designations</i>	Total approved posts	Status (Filled/ Vacant)
	No.	
Municipal Manager	1	Vacant
Chief Financial Officer	1	Filled
General Manager: Technical Services	1	Filled
General Manager: Corporate Services	1	Filled
General Manager: Economic development and Planning	1	Filled
General Manager: Community Services	1	Filled

Number and Period of Suspensions

Position	Nature of Alleged Misconduct	Date of Suspension	Details of Disciplinary Action taken or Status of Case and Reasons why not Finalized	Date Finalized
ISD/EPWP	Fraud	04/10/2022	Finalized	09/03/2023

11.5. Disciplinary Action Taken on Cases of Financial Misconduct

Position	Nature of Alleged Misconduct and Rand value of any loss to the municipality	Disciplinary action taken
None	None	None

12. COMPONENT C: CAPACITATING THE MUNICIPAL WORKFORCE

12.5.1. Skills Development

The workplace skills plan has been developed and the employment equity plan has been reviewed. Managers in various departments including Section 56 Managers have been trained in Municipal Finance Management Programme (CPMD). In total hundred and twenty-four (124) employees have been trained in the year under review with total budget of R 40 049 538. Performance agreements were also signed between the supervisor and the employee with a view of creating a platform for monitoring and evaluating performance. This has also assisted in identifying critical skills gap. The skill audit was conducted in the year under review to identify the institutional wage gaps and the report was submitted to the department of labour on time. The municipality is currently implementing the skills audit report to address gaps identified which not limited to professional engineers and artisans.

13. COMPONENT D: MANAGING THE MUNICIPAL WORKFORCE EXPENDITURE

The municipal budget for the employees and Councillors in the financial year under review in which employees after adjustment were budget for R 761 939 and the actual expenditure of R 634 757 was incur with a variance of R 127 181 was due resignations, ill health retirements and retirement including death which is non filling of vacant posts while Councillors were budget for R18 818 after adjustment and the actual expenditure of R 13 939 919 was incur with variance of R 4 352 was due to non-implementation of upper limits on time.

14. CHAPTER 5: FINANCIAL PERFORMANCE

14.1. OVERVIEW OF MUNICIPAL FINANCIAL VIABILITY

The municipality acknowledges the enormous financial performance since audit opinion improvement for the past three financial years and is determined to improve its audit opinion. The municipality remains focused to the legislative mandate to perform as expected of the inhabitants of this district to improve audit opinion. The municipality requires more efforts to ensure that service delivery is offered to the community as expected.

The municipal reviewed cash flow forecasts for the year to 30 June 2023 monthly and quarterly and, in the light of these reviews, the current financial position, prove that the municipality has access to adequate resources to continue in operational existence for the foreseeable future as reflected in the Annual Financial Statements for the year ended June 30, 2023

14.2. FINANCIAL PERFORMANCE STATEMENT

14.2.1. COMPONENT A: STATEMENT OF FINANCIAL POSITION

Statement of Financial Performance

Figures in Rand	Note(s)	2023	2022 Restated*
Revenue			
Revenue from exchange transactions			
Service charges	16	746 265 505	515 078 064
Interest on Investments	17	28 590 547	10 505 963
Sale of goods and rendering of services	18	961 252	976 433
Operational revenue	19	53 269	1 466 853
Rental of facilities and equipment	20	942	-
Interest on Receivables	21	83 200 031	48 535 502
Licences and permits	22	442	5 945
Gain on disposal of assets	24	-	2 029 996
Total revenue from exchange transactions		859 071 988	578 598 756
Revenue from non-exchange transactions			
Taxation revenue			
Licences and Permits	25	270 785	371 517
Reversal of VBS impairment provision	26	-	22 146 983
Transfer revenue			
Government grants & subsidies	27	1 903 012 478	1 718 756 825
Total revenue from non-exchange transactions		1 903 283 263	1 741 275 325
Total revenue		2 762 355 251	2 319 874 081
Expenditure			
Employee related costs	28	(706 417 968)	(672 593 083)
Remuneration of councillors	29	(14 693 785)	(13 939 920)
Depreciation and amortisation	30	(186 175 002)	(192 564 684)
Impairment loss	31	(839 252 936)	(573 844 980)
Contracted services	32	(231 692 413)	(251 149 532)
Operational expenses	33	(193 095 377)	(173 126 522)
Inventory consumed	34	(213 828 149)	(124 937 559)
Lease rentals on operating lease	35	(3 326 266)	(3 297 931)
Finance costs	36	(2 565 578)	(93 425)
Transfers and Subsidies	37	(400 000)	(888 396)
Inventories losses/write-downs	38	-	(1 061 073)
Total expenditure		(2 391 447 474)	(2 007 497 105)
Surplus for the year		370 907 777	312 376 976

14.2.2. COMPONENT B: SPENDING AGAINST CAPITAL BUDGET

Statement of Comparison of Budget and Actual Amounts

Budget on Cash Basis

	Approved budget	Adjustments	Final Budget	Actual amounts on comparable basis	Difference between final budget and actual	Reference
Figures in Rand						
Statement of Financial Performance						
Revenue						
Revenue from exchange transactions						
Sale of goods and rendering of services	622 500	274 490	896 990	961 252	64 262	
Service charges	481 250 000	143 379 970	624 629 970	746 265 505	121 635 535	
Rental of facilities and equipment	-	1 990	1 990	942	(1 048)	
Interest on receivables	41 576 000	28 859 000	70 435 000	83 200 031	12 765 031	
Licences and permits	-	-	-	442	442	
Operational revenue	50 000	67 490	117 490	53 269	(64 221)	
Interest on investments	14 000 000	2 000 000	16 000 000	28 590 547	12 590 547	
Total revenue from exchange transactions	537 498 500	174 582 940	712 081 440	859 071 988	146 990 548	
Revenue from non-exchange transactions						
Taxation revenue						
Licences and Permits (Non-exchange)	450 000	(66 000)	384 000	270 785	(113 215)	
Transfer revenue						
Government grants & subsidies	1 941 009 002	(299 995)	1 940 709 007	1 903 012 478	(37 696 529)	
Total revenue from non-exchange transactions	1 941 459 002	(365 995)	1 941 093 007	1 903 283 263	(37 809 744)	
Total revenue	2 478 957 502	174 216 945	2 653 174 447	2 762 355 251	109 180 804	
Expenditure						
Employee related costs	(759 219 577)	37 147 891	(722 071 686)	(706 417 968)	15 653 718	
Remuneration of councillors	(18 818 369)	(5)	(18 818 374)	(14 693 785)	4 124 589	
Depreciation and amortisation	(181 435 683)	(4 739 319)	(186 175 002)	(186 175 002)	-	
Impairment losses	(129 813 615)	(519 426 076)	(649 239 691)	(839 252 936)	(190 013 245)	
Finance costs	(100 000)	(2 465 578)	(2 565 578)	(2 565 578)	-	
Lease rentals on operating lease	(3 856 616)	(43 385)	(3 900 001)	(3 326 266)	573 735	
Contracted Services	(347 372 841)	112 125 716	(235 247 125)	(231 692 413)	3 554 712	
Transfers and Subsidies	(400 000)	-	(400 000)	(400 000)	-	
Inventory consumed	(123 878 650)	(90 025 409)	(213 904 059)	(213 828 149)	75 910	
Operational expenses	(210 643 133)	14 846 596	(195 796 537)	(193 095 377)	2 701 160	
Total expenditure	(1 775 538 484)	(452 579 569)	(2 228 118 053)	(2 391 447 474)	(163 329 421)	
Operating surplus	703 419 018	(278 362 624)	425 056 394	370 907 777	(54 148 617)	
Gain on disposal of assets and liabilities	50 000	(50 000)	-	-	-	
Surplus before taxation	703 469 018	(278 412 624)	425 056 394	370 907 777	(54 148 617)	
Actual Amount on Comparable Basis as Presented in the Budget and Actual Comparative Statement	703 469 018	(278 412 624)	425 056 394	370 907 777	(54 148 617)	

Statement of Comparison of Budget and Actual Amounts

Budget on Cash Basis

	Approved budget	Adjustments	Final Budget	Actual amounts on comparable basis	Difference between final budget and actual	Reference
Figures in Rand						
Statement of Financial Position						
Assets						
Current Assets						
Inventories	162 846 236	(1 337 280)	161 508 956	27 387 764	(134 121 192)	
Receivables from non-exchange transactions	301 684 946	(490 745 855)	(189 060 909)	39 874 806	228 935 715	
VAT receivable	155 575 764	-	155 575 764	207 853 792	52 278 028	
Receivables from exchange transactions	425 736 781	218 537 507	644 274 288	52 093 721	(592 180 567)	
Cash and cash equivalents	303 933 443	32 084 776	336 018 219	130 688 141	(205 330 078)	
	1 349 777 170	(241 460 852)	1 108 316 318	457 898 224	(650 418 094)	
Non-Current Assets						
Property, plant and equipment	5 193 624 421	23 822 860	5 217 447 281	5 989 687 951	772 240 670	
Intangible assets	10 888 126	480 435	11 368 561	6 455 473	(4 913 088)	
	5 204 512 547	24 303 295	5 228 815 842	5 996 143 424	767 327 582	
Total Assets	6 554 289 717	(217 157 557)	6 337 132 160	6 454 041 648	116 909 488	
Liabilities						
Current Liabilities						
Other financial liabilities	633 664 680	-	633 664 680	66 415 547	(567 249 133)	
Payables from exchange transactions	129 417 934	59 371 642	188 789 576	459 206 530	270 416 954	
Taxes and transfers payable (non-exchange)	234 193 904	-	234 193 904	2 086 000	(232 107 904)	
Consumer deposits	4 419 170	-	4 419 170	4 409 170	(10 000)	
Unspent conditional grants and receipts	(800 000)	1 883 425	1 083 425	41 416 471	40 333 046	
Provisions	54 133 400	-	54 133 400	70 768 293	16 634 893	
	1 055 029 088	61 255 067	1 116 284 155	644 302 011	(471 982 144)	
Non-Current Liabilities						
Other financial liabilities	-	-	-	146 119 730	146 119 730	
Provisions	254 804 854	-	254 804 854	7 498 755	(247 306 099)	
	254 804 854	-	254 804 854	153 618 485	(101 186 369)	
Total Liabilities	1 309 833 942	61 255 067	1 371 089 009	797 920 496	(573 168 513)	
Net Assets	5 244 455 775	(278 412 624)	4 966 043 151	5 656 121 152	690 078 001	
Net Assets						
Reserves						
Accumulated surplus	5 244 455 765	(278 412 624)	4 966 043 141	5 656 121 138	690 077 997	
Total Net Assets	5 244 455 765	(278 412 624)	4 966 043 141	5 656 121 138	690 077 997	

14.2.3. COMPONENT C: CASHFLOW MANAGEMENT AND INVESTMENT

Statement of Changes in Net Assets

Figures in Rand	Accumulated surplus / deficit	Total net assets
Opening balance as previously reported	4 050 896 835	4 050 896 835
Adjustments		
Correction of prior year's errors 44	921 939 480	921 939 480
Balance at 01 July 2021 as restated*	4 972 836 315	4 972 836 315
Changes in net assets		
Surplus for the year	312 376 976	312 376 976
Total changes	312 376 976	312 376 976
Restated* Balance at 01 July 2022	5 285 213 365	5 285 213 365
Changes in net assets		
Surplus for the year	370 907 777	370 907 777
Total changes	370 907 777	370 907 777
Balance at 30 June 2023	5 656 121 142	5 656 121 142
Note(s)		

Cash Flow Statement

Figures in Rand	Note(s)	2023	2022 Restated*
Cash flows from operating activities			
Receipts			
Rendering of services		(130 046 543)	208 949 738
Grants		1 931 466 826	1 683 719 253
Interest revenue		111 790 578	59 041 465
Other receipts		1 286 690	2 820 748
		<u>1 914 497 551</u>	<u>1 954 531 204</u>
Payments			
Employee costs		(718 572 658)	(687 871 235)
Suppliers		(633 973 257)	(446 416 882)
Finance costs		(2 565 578)	(93 425)
		<u>(1 355 111 493)</u>	<u>(1 34 381 542)</u>
Net cash flows from operating activities	39	<u>559 386 058</u>	<u>820 149 662</u>
Cash flows from investing activities			
Purchase of property, plant and equipment	8	(681 892 772)	(592 096 295)
Proceeds from sale of property, plant and equipment	8&24	-	2 029 996
Purchase of other intangible assets	9	(1 180 435)	-
Proceeds from sale of financial assets		-	22 146 982
Net cash flows from investing activities		<u>(683 073 207)</u>	<u>(567 919 317)</u>
Cash flows from financing activities			
Movement in other financial liabilities		122 481 821	(221 265 927)
Net cash flows from financing activities		<u>122 481 821</u>	<u>(221 265 927)</u>
Net increase/(decrease) in cash and cash equivalents		(1 205 328)	30 964 418
Cash and cash equivalents at the beginning of the year		131 893 379	100 928 864
Cash and cash equivalents at the end of the year	7	<u>130 688 051</u>	<u>131 893 282</u>

14.4.4. COMPONENT D: OTHER FINANCIAL MATTERS

Statement of Changes in Net Assets

Figures in Rand	Accumulated surplus / deficit	Total net assets
Opening balance as previously reported	4 050 896 835	4 050 896 835
Adjustments		
Correction of prior year's errors 44	921 939 480	921 939 480
Balance at 01 July 2021 as restated*	4 972 836 315	4 972 836 315
Changes in net assets		
Surplus for the year	312 376 976	312 376 976
Total changes	312 376 976	312 376 976
Restated* Balance at 01 July 2022	5 285 213 365	5 285 213 365
Changes in net assets		
Surplus for the year	370 907 777	370 907 777
Total changes	370 907 777	370 907 777
Balance at 30 June 2023	5 656 121 142	5 656 121 142
Note(s)		

Statement of Financial Position as at 30 June 2023

Figures in Rand	Note(s)	2023	2022 Restated*
Assets			
Current Assets			
Inventories	3	27 387 764	36 788 929
Receivables from exchange transactions	4	52 093 721	35 709 272
Receivables from non-exchange transactions	5	39 874 806	32 546 907
Statutory receivables - VAT	6	207 853 792	187 140 449
Cash and cash equivalents	7	130 688 141	131 893 379
		457 898 224	424 078 936
Non-Current Assets			
Property, plant and equipment	8	5 989 687 951	5 499 341 615
Intangible assets	9	6 455 473	7 270 181
		5 996 143 424	5 506 611 796
Total Assets		6 454 041 648	5 930 690 732
Liabilities			
Current Liabilities			
Other financial liabilities	10	66 415 547	43 653 456
Payables from exchange transactions	11	459 206 540	460 238 739
Taxes and transfers payable (non-exchange)	12	2 086 000	2 086 000
Consumer deposits	13	4 409 170	4 409 170
Unspent conditional grants and receipts	14	41 416 471	12 962 123
Provisions	15	70 768 293	68 123 711
		644 302 021	591 473 199
Non-Current Liabilities			
Other financial liabilities	10	146 119 730	46 400 000
Provisions	15	7 498 755	7 604 242
		153 618 485	54 004 242
Total Liabilities		797 920 506	645 477 441
Net Assets		5 656 121 142	5 285 213 291
Accumulated surplus		5 656 121 142	5 285 213 291
Total Net Assets		5 656 121 142	5 285 213 291

CHAPTER 6: AUDITOR GENERAL FINDINGS /REPORT

Report of the auditor-general to Limpopo Provincial Legislature and the Municipal Council on Vhembe District Municipality

Report on the audit of the financial statements

Qualified opinion

1. I have audited the financial statements of Vhembe district municipality set out on pages xx to xx, which comprise the statement of financial position as at 30 June 2023, statement of financial performance, statement of changes in net assets, cash flow statement and statement of comparison of budget and actual amounts for the year then ended, as well as notes to the financial statements, including a summary of significant accounting policies.
2. In my opinion, except for possible effects of the matters described in the basis for qualified opinion section of this auditor's report, the financial statements present fairly, in all material respects, the financial position of the Vhembe District Municipality as at 30 June 2023, and its financial performance and cash flow for the year then ended in accordance with Standards of Generally Recognised Accounting Practice (Standards of GRAP) and the requirements of the Municipal Finance Management Act 56 of 2003 (MFMA), and the Division of Revenue Act 5 of 2022 (DoRA).

Basis for qualified opinion

Revenue from exchange transactions

3. Service charges for revenue was not recognised as required by GRAP 9, *Revenue from exchange transactions*. Properties were identified for which service charges were not billed and recorded. I was unable to determine the full extent of the understatement of service charges, stated at R746 265 505 (2022: R515 078 064) in note 16 to the financial statements, and related receivable from exchange transactions, stated at R2 050 323 486 (2022: R1 202 052 681) in note 4 to the financial statements, as it was impracticable to do so. Additionally, there was an impact on the surplus for the period and on the accumulated surplus.
4. The municipality did not account for revenue in the correct accounting period in accordance with GRAP 9, *Revenue from exchange transactions*. Revenue relating to services that were rendered in the previous accounting periods was incorrectly recognised in the current accounting period. I was unable to determine the full extent of the overstatement of service charges in the current year and understatement in the prior year, stated at R746 265 505 (2022: R515 078 064) in note 16 to the financial statements, and related receivable from exchange transactions, stated at R2 050 323 486 (2022: R1 202 052 681) in note 4 to the financial statements, as it was impracticable to do so. Additionally, there was an impact on the surplus for the period and on the accumulated surplus.
5. The municipality did not recognise service charges in accordance with GRAP 9, *Revenue from exchange transactions*. The municipality did not charge consumption units in accordance with

the approved tariffs. Consequently, the revenue from exchange transaction and receivables from exchange transactions is overstated by R51 356 337(2022: R26 198 697). Additionally, there was an impact on the surplus for the period and on the accumulated surplus.

6. The municipality did not recognise service charges in accordance with GRAP 9, *Revenue from exchange transactions*. The municipality accounted for service charges revenue based on estimated consumption whereas actual consumption readings were taken. Consequently, revenue from service charges is understated. I was unable to determine the full extent for understatement of service charges revenue stated at R746 265 505 (2022: R515 078 064) in note 16 to the financial statements as it was impracticable to do so. Additionally, there was an impact on the surplus for the period and on the accumulated surplus.

Context for opinion

7. I conducted my audit in accordance with the International Standards on Auditing (ISAs). My responsibilities under those standards are further described in the responsibilities of the auditor-general for the audit of the financial statements section of my report.
8. I am independent of the municipality in accordance with the International Ethics Standards Board for Accountants' *International code of ethics for professional accountants (including International Independence Standards)* (IESBA code) as well as other ethical requirements that are relevant to my audit in South Africa. I have fulfilled my other ethical responsibilities in accordance with these requirements and the IESBA code.
9. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my qualified opinion.

Emphasis of matters

10. I draw attention to the matters below. My opinion is not modified in respect of these matters.

Restatement of corresponding figures

11. As disclosed in note 44 to the financial statements, the corresponding figures for 30 June 2022 were restated as a result of an error in the financial statements of the municipality at, and for the year ended, 30 June 2023.

Litigation and claims

12. With reference to note 41 to the financial statements, the municipality is the defendant in a lawsuit. The municipality is opposing the claim, the ultimate outcome of the matter could not be determined and no provision for any liability that may result was made in the financial statements.

Material losses – water

13. As disclosed in note 40 to the financial statements, material water losses of R363 519 232 (2022: R409 593 780) was incurred, which represents 45% (2022: 62%) of total water purchased.

Material impairments – trade and other receivables

14. As disclosed in note 31 to the financial statements, a material loss of R 831 886 357 (2022: R 565 487 086) was incurred as a result of impairment in respect of doubtful receivables.

Underspending of the conditional grant

15. As disclosed in note 14 to the financial statements, the municipality materially underspent on conditional grants by R41 416 471(2022:R12 962 123)

Other matter

16. I draw attention to the matter below. My opinion is not modified in respect of this matter.

Unaudited disclosure notes

17. In terms of section 125(2)(e) of the MFMA, the municipality is required to disclose particulars of non-compliance with the MFMA in the financial statements. This disclosure requirement did not form part of the audit of the financial statements and, accordingly, I do not express an opinion on it.

Unaudited supplementary schedules

18. The supplementary schedule set out on pages xx to xx does not form part of the financial statement and is presented as additional information. I have not audited this schedule and, accordingly, I do not express an opinion thereon.

Responsibilities of the accounting officer for the financial statements

19. The accounting officer is responsible for the preparation and fair presentation of the financial statements in accordance with Standards of GRAP and the requirements of the MFMA and DoRA and for such internal control as the accounting officer determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.
20. In preparing the financial statements, the accounting officer is responsible for assessing the municipality's ability to continue as a going concern; disclosing, as applicable, matters relating to going concern; and using the going concern basis of accounting unless the appropriate governance structure either intends to liquidate the municipality or to cease operations, or has no realistic alternative but to do so.

Responsibilities of the auditor-general for the audit of the financial statements

21. My objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error; and to issue an

auditor's report that includes my opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with the ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

22. A further description of my responsibilities for the audit of the financial statements is included in the annexure to this auditor's report.

Report on the audit of the annual performance report

23. In accordance with the Public Audit Act 25 of 2004 (PAA) and the general notice issued in terms thereof, I must audit and report on the usefulness and reliability of the reported performance against predetermined objectives for the selected key performance area presented in the annual performance report. The accounting officer is responsible for the preparation of the annual performance report.
24. I selected the following key performance area presented in the annual performance report for the year ended 30 June 2023 for auditing. I selected a key performance area that measures the municipality's performance on its primary mandated functions and that is of significant national, community or public interest.

Key performance area	Page numbers	Purpose
Service delivery and infrastructure development	XX - XX	To ensure quality services to community by improving current infrastructure to sustainable levels and promote environmental management system

25. I evaluated the reported performance information for the selected key performance area against the criteria developed from the performance management and reporting framework, as defined in the general notice. When an annual performance report is prepared using these criteria, it provides useful and reliable information and insights to users on the municipality's planning and delivery on its mandate and objectives.
26. I performed procedures to test whether:
- the indicators used for planning and reporting on performance can be linked directly to the municipality's mandate and the achievement of its planned objectives.
 - the indicators are well defined to ensure that they are easy to understand and can be applied consistently, as well as verifiable so that I can confirm the methods and processes to be used for measuring achievements.
 - the targets can be linked directly to the achievement of the indicators and are specific, time bound and measurable to ensure that it is easy to understand what should be delivered and by when, the required level of performance as well as how performance will be evaluated.

- the indicators and targets reported on in the annual performance report are the same as those committed to in the approved initial or revised planning documents.
- the reported performance information is presented in the annual performance report in the prescribed manner.
- there is adequate supporting evidence for the achievements reported and for the measures taken to improve performance.

27. I performed the procedures for the purpose of reporting material findings only; and not to express an assurance opinion or conclusion.

28. The material findings on the reported performance information for the selected key performance area are as follows:

Service delivery and infrastructure development

Various indicators

29. I was unable to obtain sufficient appropriate audit evidence that clearly defined the predetermined source information and method of collection or that related systems and processes were established to enable consistent measurement and reliable reporting of the actual achievement of the indicators listed below. This was due to a lack of measurement definitions and processes. I was unable to confirm that the indicator is well-defined and verifiable by alternative means. As a result, I was unable to audit the reliability of the achievements reported in the annual performance report of the listed indicators.

No	Output indicator
1	% in progress on construction of Malamulele West RWS project by 30 June 2023
2	% in progress on construction of defects and snag list on the Vuwani to Middle Letaba project by 30 June 2023
3	% in progress on Matswale sewer line upgraded project by 30 June 2023
4	% in progress on replacement of Sewer pipeline- Musina project by 30 June 2023
5	% in progress on the development of Mbodi village borehole project by 30 June 2023
6	% in progress on the development of Domboni la Folovhodwe borehole project by 30 June 2023
7	% Progress on the Construction of internal reticulation at Nngwekhulu project by 30 June 2023
8	% in progress on construction of Mukula water supply and storage project by 30 June 2023
9	% in progress on development of Tshivhuyuni Lusaka borehole project by 30 June 2023
10	% in progress on the development of Tshaulu village borehole and associated infrastructure project by 30 June 2023

No	Output indicator
11	% in progress on the development of Tshikundamalema borehole and associated infrastructure project by 30 June 2023
12	% in progress on development of borehole and associated infrastructure project at Mtititi
13	% in progress on Refurbishment of boreholes project at Sinthumule Kutama by 30 June 2023
14	% in progress on construction of New Xigalo water supply project by 30 June 2023
15	% in progress on construction of Chavani and Surrounding Villages Bulk- Pipeline and Water reticulation project by 30 June 2023
16	% Progress on work done on the Xikundu Mhinga Bulk Water Supply project by 30 June 2023
17	% in progress on refurbishment of boreholes project at Makhado by June 2023
18	% in progress on construction of Vuwani to Vyeboom reservoir project by 30 June 2023
19	% progress on work done on the increasing the capacity of Vondo WTW and upgrading of water related infrastructure project by 30 June 2023
20	% in progress on construction of Mutshedzi RWS upgrade project by 30 June 2023
21	% in progress on construction of Vondo RWS: Murangoni, Maranzhe, Vondo la nthu, Vondo la fhasi, Tshikunda and Matondoni project by 30 June 2023
22	% in progress on construction of Mashau and surrounding villages BWS & Ret project by 30 June 2023
23	% in progress on construction of water Supply and Bulk Water Reticulation of Ngwenani Themeli, Ngulumbi, Ngovhela, Madamalala, Phindula project by 30 June 2023
24	% in progress done on construction of Xikundu/Mhinga water reticulation project by June 2023
25	% in progress made in construction on Block A Miluwani and Tshidauluwater reticulation project by 30 June 2023

Number of VIP toilets constructed in Vhembe district wide

30. I could not determine if the reported achievement was correct, as adequate supporting evidence was not provided for auditing. Consequently, the achievement might be more or less than what is reported and was not reliable for determining if the target had been achieved.

No	Output Indicator	Planned target	Reported achievement
1	Number of VIP toilets constructed in Vhembe district	958	406

Other matters

I draw attention to the matters below:

Achievement of planned targets

The annual performance report includes information on reported achievements against planned targets and provides explanations for measures taken to improve performance. This information should be considered in the context of the material findings on the reported performance information.

Material misstatements

31. I identified material misstatements in the annual performance report submitted for auditing. These material misstatements were in the reported performance information for KPA 1: Service delivery and infrastructure development. Management did not correct all of the misstatements and I reported material findings in this regard.

Report on compliance with legislation
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32. In accordance with the PAA and the general notice issued in terms thereof, I must audit and report on compliance with applicable legislation relating to financial matters, financial management and other related matters. The accounting officer is responsible for the municipality's compliance with legislation.
33. I performed procedures to test compliance with selected requirements in key legislation in accordance with the findings engagement methodology of the Auditor-General of South Africa (AGSA). This engagement is not an assurance engagement. Accordingly, I do not express an assurance opinion or conclusion.
34. Through an established AGSA process, I selected requirements in key legislation for compliance testing that are relevant to the financial and performance management of the [type of auditee], clear to allow consistent measurement and evaluation, while also sufficiently detailed and readily available to report in an understandable manner. The selected legislative requirements are included in the annexure to this auditor's report.
35. The material findings on compliance with the selected legislative requirements, presented per compliance theme, are as follows:

Annual financial statements, performance and annual reports

36. The financial statements submitted for auditing were not prepared in all material respects in accordance with the requirements of section 122(1) of the MFMA.

Material misstatements of liabilities and disclosure items identified by the auditors in the submitted financial statements were subsequently corrected, but the uncorrected material misstatements and supporting records that could not be provided resulted in the financial statements receiving a qualified audit opinion.

37. The oversight report adopted by the council on the 2021/22 annual report was not made public, as required by section 129(3) of the MFMA

Revenue management

38. An adequate management, accounting and information system which accounts for revenue and debtors was not in place, as required by section 64(2)(e) of the MFMA
39. An effective system of internal control for debtors and revenue was not in place, as required by section 64(2) (f) of the MFMA.
40. Revenue due to the municipality was not calculated on a monthly basis, as required by section 64(2) (b) of the MFMA.

Expenditure management

41. Reasonable steps were not taken to prevent irregular expenditure amounting to R81 604 955 as disclosed in note 50 to the annual financial statements, as required by section 62(1)(d) of the MFMA. The majority of the irregular expenditure was caused by contravention of supply chain management (SCM) regulations. Irregular expenditure amounting to R11 143 742 was incurred on Vondo water treatment works.
42. Reasonable steps were not taken to prevent fruitless and wasteful expenditure amounting to R2 565 578, as disclosed in note 49 to the annual financial statements, in contravention of section 62(1)(d) of the MFMA. The majority of the disclosed fruitless and wasteful expenditure was caused by Interest on overdue accounts. .
43. Reasonable steps were not taken to prevent unauthorised expenditure amounting to R190 013 245, as disclosed in note 48 to the annual financial statements, in contravention of section 62(1)(d) of the MFMA. The majority of the unauthorised expenditure was caused by inadequate budgeting on non-cash items.

Procurement and contract management

44. Awards were made to providers who were in the service of other state institutions in contravention of MFMA 112(1) (j) and SCM regulation 44.

Other information in the annual report

45. The accounting officer is responsible for the other information included in the annual report, which includes the audit committee's report. The other information referred to does not include the financial statements, the auditor's report and those selected key performance area presented in the annual performance report that have been specifically reported on in this auditor's report.
46. My opinion on the financial statements, the report on the audit of the annual performance report and the report on compliance with legislation do not cover the other information included

in the annual report and I do not express an audit opinion or any form of assurance conclusion on it.

47. My responsibility is to read this other information and, in doing so, consider whether it is materially inconsistent with the financial statements and the selected key performance area presented in the annual performance report or my knowledge obtained in the audit, or otherwise appears to be materially misstated.
48. I did not receive the other information prior to the date of this auditor's report. After I receive and read this information, and if I conclude that there is a material misstatement, I am required to communicate the matter to those charged with governance and request that the other information be corrected. If the other information is not corrected, I may have to retract this auditor's report and re-issue an amended report as appropriate. However, if it is corrected this will not be necessary.

Internal control deficiencies

49. I considered internal control relevant to my audit of the financial statements, annual performance report and compliance with applicable legislation; however, my objective was not to express any form of assurance on it.
50. The matters reported below are limited to the significant internal control deficiencies that resulted in the basis for the qualified opinion and the material findings on the annual performance report and the material findings on compliance with legislation included in this report.
51. The accounting officer and management did not perform adequate reviews on the financial and performance reporting and compliance with laws and regulations.
52. The basic accounting principles of daily and monthly accounting and reconciling of transactions were not adequately implemented and monitored by management.
53. The accounting officer did not review the financial statements and the annual performance report for accuracy and completeness.
54. Internal controls for monitoring compliance with laws and regulations were ineffective as they did not detect and prevent instances of non-compliance with applicable laws and regulations.
55. The internal control monitoring mechanisms of the municipality were not functioning optimally, as many control weaknesses are only discovered during the audit of the financial statements and performance information.

Material irregularities

56. In accordance with the PAA and the Material Irregularity Regulations, I have a responsibility to report on material irregularities identified during the audit and on the status of material irregularities as previously reported in the auditor's report.

Status of previously reported material irregularities

Prohibited Investment with a mutual bank

57. Vhembe district municipality made investments since 12 of February 2015 with the Venda Building Society Mutual Bank (VBS). At the time (12 March 2018) of placing VBS under curatorship, the municipality had investments amounting to R316 385 542, including interest.
58. The district municipality received a letter from the curator of VBS on 12 March 2018 informing them that VBS mutual bank is under curatorship and that all deposits with VBS are frozen until such time the bank is in a position to repay these deposits.
59. In terms of regulation 6 of the municipal investment regulations, a municipality may only invest deposits with banks registered in terms of the Banks Act 94 of 1990 (Bank Act). The district municipality did not comply with municipal investment regulations, as VBS Mutual Bank is not registered in terms of the Banks Act.
60. This non-compliance is likely to result in a financial loss for the municipality if the amount invested is not recovered in full from the estate of VBS.
61. The accounting officer was notified of the material irregularity on 19 October 2021 and invited to make a written submission on the actions taken and that will be taken to address the matter.
62. The following actions have been taken to address the material irregularity:
 - Council suspended the accounting officer and the chief financial officer with immediate effect on 30 October 2018. The suspension was with full pay for a period of three months ending 30 January 2019.
 - Disciplinary steps were taken against the accounting officer and the chief financial officer and both their services were terminated after settlement agreements entered into on 18 February 2019 and 27 February 2019 respectively.
 - The municipality lodged a claim with the curator as a creditor on 6 November 2019 in the Polokwane High Court before the master of the high court.
 - A follow up was made with management on 8 September 2022, wherein they responded on 13 September 2022.
 - Based on management's response and corroboration of evidence, it was confirmed that municipality received R22 146 983 from VBS curators on 4 February 2022. The municipality continues to be registered with the curator for further recoveries.
 - The DPCI indicated during April 2023 that it would consider referring amounts that are not recovered through the liquidation process to the Asset Forfeiture Unit, for further recovery.
 - I received a written submission on the actions taken to address the MI on 28 January 2022. I considered the representations made and the substantiating documents provided and have concluded that appropriate actions have been taken to address the material irregularity. Therefore, I will not pursue this matter any further."

Revenue due to municipality not calculated on a monthly basis

63. The municipality did not read water meters for the purposes of revenue billing on a monthly basis. This resulted in a significant number of accounts being without variables to enable estimations. The district then estimated consumption for the affected consumers to be zero. This resulted in non-compliance with section 64 (2)(b) of the MFMA which states that the accounting officer must take all reasonable steps to ensure that revenue due to the municipality is calculated on a monthly basis.
64. The non-compliance resulted in a likely material financial loss. Further losses are likely to occur, as the municipality does not perform monthly readings.
65. The accounting officer was notified of the material irregularity on 2 August 2021 and invited to make a written submission on the actions taken and that will be taken to address the matter. The following actions have been taken to address the material irregularity:
- The municipality requested the Development Bank of South Africa (DBSA) to assist with a revenue enhancement strategy, which will focus on database cleansing, tariff review and structuring along with audit of water meters and DBSA agreed to assist the municipality through a grant and both parties have entered into a grant agreement signed on 19 April 2021. The DBSA has appointed service providers to assist with meter reading and data cleansing. The process started in May 2022 and is valid for 18 months and it was approved for an extension until 30 November 2023.
 - As at 1 November 2023, an engineering service provider, appointed with the assistance of the Development Bank of South Africa (DBSA), have physically audited 16 050 properties in Thulamela to gather information on the indigent register, and the status of buried water meters so that the municipality can start billing as well as fixing pipe leakages in Thulamela to reduce water losses.
 - The municipality established revenue units in all the local municipalities on 21 November 2023. The decentralized units will deal with all revenue value chain functions.
 - In January 2023, the municipality appointed nine permanent officials in the revenue section to improve capacity.
 - Two of the financial management programme interns were allocated to assist revenue personnel to capture the meter readings and billing from 1 April 2023 for a period of 24 months.
 - Three water meter reading service providers were appointed with effect from July 2023 at the following local municipalities Thulamela, Makhado and Collins Chabane for a period of 36 months from July 2023.
 - The municipality procured 6 750 conventional water meters, 2 100 prepaid meters and 3 600 smart meters, 3 750 volumetric meters, 63 level indicators (gauges), 3 250 additional conventional meters have been advertised during the period between April 2023 to August 2023 to assist in addressing meter challenges in time.

- The municipality developed standard operating procedures (SOPs) for meter reading as per National Treasury generic SOPs which is awaiting council resolution.

66. I will follow up the material irregularity during my next audit.

Auditor General

Polokwane

30 November 2023



AUDITOR - GENERAL
SOUTH AFRICA

Auditing to build public confidence

Annexure to the auditor's report

The annexure includes the following:

- The auditor-general's responsibility for the audit
- The selected legislative requirements for compliance testing

Auditor-general's responsibility for the audit

Professional judgement and professional scepticism

As part of an audit in accordance with the ISAs, I exercise professional judgement and maintain professional scepticism throughout my audit of the financial statements and the procedures performed on reported performance information for selected development priority and on the municipality's compliance with selected requirements in key legislation.

Financial statements

In addition to my responsibility for the audit of the financial statements as described in this auditor's report, I also:

- identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error; design and perform audit procedures responsive to those risks; and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control
- obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the municipality's internal control
- evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made
- conclude on the appropriateness of the use of the going concern basis of accounting in the preparation of the financial statements. I also conclude, based on the audit evidence obtained, whether a material uncertainty exists relating to events or conditions that may cast significant doubt on the ability of the municipality to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the [consolidated and separate] financial statements about the material uncertainty or, if such disclosures are inadequate, to modify my opinion on the financial statements. My conclusions are based on the information available to me at the date of this auditor's report. However, future events or conditions may cause a municipality to cease operating as a going concern
- evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and determine whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

Communication with those charged with governance

I communicate with the accounting officer regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.

I also provide the accounting officer with a statement that I have complied with relevant ethical requirements regarding independence and communicate with them all relationships and other matters that may reasonably be thought to bear on my independence and, where applicable, actions taken to eliminate threats or safe

Compliance with legislation – selected legislative requirements

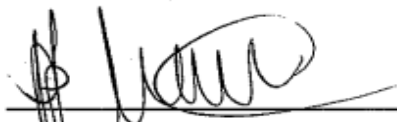
The selected legislative requirements are as follows:

Legislation	Sections or regulations
Municipal Finance Management Act 56 of 2003	Section 1 - Paragraph (a), (b) & (d) of the definition: irregular expenditure, Section 1 - Definition: service delivery and budget implementation plan, Sections 11(1), 13(2), 14(1), 14(2)(a), 14(2)(b), 15, 24(2)(c)(iv), 29(1), Sections 29(2)(b), 32(2), 32(2)(a), 32(2)(a)(i), 32(2)(a)(ii), 32(2)(b), Sections 32(6)(a), 32(7), 53(1)(c)(ii), 54(1)(c), 62(1)(d), 62(1)(f)(i), Sections 62(1)(f)(ii), 62(1)(f)(iii), 63(1)(a), 63(2)(a), 63(2)(c), 64(2)(b), Sections 64(2)(c), 64(2)(e), 64(2)(f), 64(2)(g), 65(2)(a), 65(2)(b), 65(2)(e), Sections 72(1)(a)(ii), 112(1)(j), 116(2)(b), 116(2)(c)(ii), 117, 122(1), Sections 122(2), 126(1)(a), 126(1)(b), 127(2), 127(5)(a)(i), 127(5)(a)(ii), Sections 129(1), 129(3), 133(1)(a), 133(1)(c)(i), 133(1)(c)(ii), 170, Sections 171(4)(a), 171(4)(b)
MFMA: Municipal Budget and Reporting Regulations, 2009	Regulations 71(1), 71(2), 72
MFMA: Municipal Investment Regulations, 2005	Regulations 3(1)(a), 3(3), 6, 7, 12(2), 12(3)
MFMA: Municipal Regulations on Financial Misconduct Procedures and Criminal Proceedings, 2014	Regulations 5(4), 6(8)(a), 6(8)(b), 10(1)
MFMA: Municipal Supply Chain Management Regulations, 2017	Regulations 5, 12(1)(c), 12(3), 13(b), 13(c), 13(c)(i), 16(a), 17(1)(a), Regulations 17(1)(b), 17(1)(c), 19(a), 21(b), 22(1)(b)(i), 22(2), 27(2)(a), Regulations 27(2)(e), 28(1)(a)(i), 28(1)(a)(ii), 29(1)(a), 29(1)(b), Regulations 29(5)(a)(ii), 29(5)(b)(ii), 32, 36(1), 36(1)(a), 38(1)(c), Regulations 38(1)(d)(ii), 38(1)(e), 38(1)(g)(i), 38(1)(g)(ii), 38(1)(g)(iii), 43, Regulations 44, 46(2)(e), 46(2)(f)
Municipal Systems Act 32 of 2000	Sections 25(1), 26(a), 26(c), 26(h), 26(i), 29(1)(b)(ii), 29(3)(b), 34(a), 34(b), Sections 38(a), 41(1)(a), 41(1)(b), 41(1)(c)(ii), 42, 43(2), 56(a), 57(2)(a), Sections 57(4B), 57(6)(a), 66(1)(a), 66(1)(b), 67(1)(d), 74(1), 93J(1), 96(b)

15. CONCLUSION

The municipality is required by law to compile annual report and table to Council. The annual report is built from quarterly performance report submitted to council and internal audit as well as performance audit committee for oversight purposes and quality assurance.

The annual report is yet another step forward to increasing the principle of democratic and accountable (local) government as enshrined in Section 152(a) of the Constitution. It is in essence the management and implementation tool which sets in-year information such as quarterly service delivery and monthly budget targets and links each service delivery output to the budget of the municipality. It further indicates the responsibilities and outputs for each of the General Managers, the resources to be used and the deadlines set for the relevant activities. The annual report of the financial year under review, provide progress and serve as early warning mechanism to management in cases where there is underperformance by the municipality to take remedial action with immediate effect to improve performance.



KUTAMA N.Z
MUNICIPAL MANAGER

09/02/2024
DATE

APPENDIX A:

MUNICIPAL PUBLIC ACCOUNTS COMMITTEE (MPAC)

Councillors, Council Attendance; and Committee Allocation

MUNICIPAL PUBLIC ACCOUNTS COMMITTEE (MPAC)

NAME	GENDER	MUNICIPALITY	PARTY	CONTACTS
<u>CHAIRPERSON:</u> 1. CLLR MUHLOPE MIHLOTI ETHEL	F	VDM	ANC	079 521 1357
2. CLLR KOTANE ANDREW VONGI	M	VDM	ANC	079 590 3986
3. CLLR MACHETHE MAHLOMOLA SYLVIA	F	VDM	ANC	0825962018/082 0501980
4. CLLR MADZUNYA EDZISANI	M	VDM	PAC	072 372 0398
5. CLLR MATAMELA MUYANALO SOPHY	F	COLLINS CHAVANE	ANC	072 668 3559
6. CLLR MPASHE MASILO JOHANNES	M	MAKHADO	DA	0822126648/082493 8413
7. MAHOSI NDIVHUWO GRACE	F	THULAMELA	ANC	082 200 5768
8. CLLR SELAPYANA MAANO	M	MAKHADO	EFF	076 188 9222
9. CLLR NEMARANZHE KHUMELENI	F	THULAMELA	ANC	076 558 7405

SPECIAL PROGRAMMES

NAME	GENDER	MUNICIPALITY	PARTY	CONTACTS
<u>CHAIRPERSON:</u> 1. CLLR TSHIDAVHU ITANI ALBERTHINA	F	MAKHADO	ANC	079 722 6602
2. CLLR RAMABULANA RUDZANI GRACE	F	VDM	ANC	079 063 6830
3. CLLR RAMBUWANI LUTANANI RAPSON	M	VDM	ANC	082 680 4606
4. CLLR MUKOSI MPHOS	M	MAKHADO	ANC	065 946 7549
5. CLLR RAMULIFHO HUMBULANI BALDWIN	M	THULAMELA	ACDP	071 278 7409
6. CLLR MULIGWE MASHUDU	M	THULAMELA	ANC	076 328 6453

TECHNICAL SERVICES PORTFOLIO COMMITTEE

PORTFOLIO HEAD: CLLR CHAUKE MIYELANI GLADSTONE

NAME	GENDER	MUNICIPALITY	PARTY	CONTACTS
<u>CHAIRPERSON:</u> 1. CLLR MUKHAHA AZWIHANGWISI JULIA	F	VDM	ANC	082 523 5265
2. CLLR MHANGWANI CATHERINE	F	COLLINS CHAVANE	ANC	083 511 3711
3. CLLR MUEDI ESTHER TSHIFHUMULO	F	THULAMELA	ANC	076 050 5092
4. CLLR MABUDU HULISANI GERSHWIN	M	MAKHADO	ANC	072 134 9496
5. CLLR NKUNA MAGEZI JOHANNES	M	VDM	EFF	082 678 4951
6. CLLR MUAVHA SAMSON	M	VDM	DA	066 549 7132
7. CLLR NEKHUNGUNI AZWIHANGWISI EUNICE	F	THULAMELA	ANC	072 578 5747

FINANCE SERVICES PORTFOLIO COMMITTEE**PORTFOLIO HEAD: ADVOCATE CLLR MUDUNUNGU NKHUMELENI ANDERSON.**

SURNAME AND NAMES	GENDER	MUNICIPALITY	PARTY	CONTACTS
<u>CHAIRPERSON:</u> 1. CLLR NDHLOVU SIMON FREDDY LUTENDO	M	MUSINA	ANC	082 621 5533
2. CLLR MUKWEVHO NDITSHENI JOSEPHINAH	F	VDM	ANC	072 992 3197
3. CLLR MUNYAI RENDANI	F	VDM	EFF	066 368 3703
4. CLLR TSHAMANO CALVIN MBOFHENI	M	VDM	ANC	081 558 1988
5. CLLR YINGWANI TSHEMBANI	M	COLLINS CHABANE	AL	0766010504
6. CLLR MAKWALA MUHALI	M	MAKHADO	ANC	081 825 0068
7. CLLR MULOVHEDZI HUMBULANI PATRICIA	F	THULAMELA	ANC	076 636 3501

CORPORATE SERVICES PORTFOLIO COMMITTEE**PORTFOLIO HEAD: CLLR TSHIFHANGO AVHASHONI STEVEN****SECTION 79 COMMITTEES:**

SURNAME AND NAMES	GENDER	MUNICIPALITY	PARTY	CONTACTS
<u>CHAIRPERSON:</u> 1. CLLR KHOSI MAKUMBANE THIVHULAWI NORMAN	M	VDM	ANC	076 757 5232
2. CLLR MABUNDA MZAMANI CALVIN	M	COLLINS CHABANE	ANC	072 672 7198
3. CLLR MUNDALAMO RENDANI PORTIA	F	VDM	ANC	082 541 2984
4. CLLR SIMANGWE JOYCEN NTSAKO	M	MAKHADO	ANC	0832061364/079 058 1423
5. CLLR DAVHANA AZWIFANELI JOYCE.	F	THULAMELA	ANC	082 724 1895

SURNAME AND NAMES	GENDER	MUNICIPALITY	PARTY	CONTACTS
6. CLLR BEGWA FHATUWANI MILTON	M	THULAMELA	EFF	082 296 9314

DEVELOPMENT PLANNING PORTFOLIO COMMITTEE

PORTFOLIO HEAD: CLLR MATHUKHA ROSE

NAME	GENDER	MUNICIPALITY	PARTY	CONTACTS
<u>CHAIRPERSON:</u>	M	COLLINS CHAVANE	ANC	061 303 8264
1. CLLR DAVHANA LAWRENCE TSHOTELI				
2. CLLR MATSHOMO TINNY THIFHELIBILU	F	THULAMELA	ANC	079 647 5366
3. CLLR RIVOMBO TINTSWALO PERSEVERANCE	F	VDM	ANC	0609009977/ 073 073 6035
4. CLLR MAROLE MAFUNZWAINI REMBULUWANI THELMA	F	THULAMELA	DA	0835415417/ 072 753 4852
5. CLLR MASANGU GEZANI DANIEL	M	COLLINS CHABANE	ANC	0798907018/ 0730824258
6. CLLR RABAMBUKWA RABELANI	F	MUSINA	ANC	076 954 1493

COMMUNITY SERVICES PORTFOLIO COMMITTEE**PORTFOLIO HEAD: CLLR SINYOSI SHONISANI MILDRED****SECTION 79 COMMITTEES**

NAME	GENDER	MUNICIPALITY	PARTY	CONTACTS
<u>CHAIRPERSON:</u> 1. CLLR BILA TINTSWALO JOYCE	F	COLLINS CHAVANE	ANC	079 891 9340
2. CLLR HLABANGWANI THEMBANI LUCIA	F	COLLINS CHAVANE	EFF	0761174369
3. CLLR MATHALISE MARGARET LUFUNO	F	MAKHADO	ANC	0723638495/079 527 9623
4. CLLR MUKHUBA RUDZANI	M	MAKHADO	ANC	076 662 2050
5. CLLR MULAUDZI MASIA	M	MAKHADO	ANC	072 886 9967
6. CLLR DAU FREDERICK THINAWANGA	M	VDM	ANC	082 909 2424

PROGRAMMING COMMITTEE

Convenor: Speaker: Cllr Nkondo T.S.	
3.	Chief whip: Cllr Ludere Rudzani.
4.	Leader of Corporate: Cllr Tshifhango A.S.

OTHER COMMITTEES**RULES & ETHICS COMMITTEE****SECTION 79 COMMITTEES:**

NAME	GENDER	MUNICIPALITY	PARTY	CONTACTS
<u>CHAIRPERSON:</u> 1. CLLR NEKHUNGUNI AZWIHANGWISI EUNICE	F	THULAMELA	ANC	072 578 5747
2. CLLR RAMBUWANI LUTANANI RAPSON	M	VDM	ANC	082 680 4606
3. MUNDALAMO RENDANI PORTIA	F	VDM	ANC	082 541 2984
4. CLLR MUAVHA SAMSON	M	VDM	DA	066 549 7132
5. CLLR MHANGWANI CATHRINE	F	COLLINS CHAVANE	ANC	083 511 3711
6. CLLR MUKHUBA RUDZANI	M	MAKHADO	ANC	076 662 2050

MULTIPARTY WHIPERRY COMMITTEE

Convenor: Cllr Ludere Rudzani	
EFF	CLLR Nkuna Magezi Johannes
DA	CLLR Mpashe Masilo Johannes
AL	CLLR Yingwani Tshembani
PAC	CLLR Madzunya Edzisani
ACDP	CLLR Ramulifho Baldwin Johannes
APC	Cllr Mphaho Takalani Wilson

MUNICIPAL COUNCIL MEETINGS ATTENDANCE 2022/2023

NO:	Surname and Names	Municipality	Party	31 August 2022	06 December 2022	30 January 2023	30 March 2023	31 MAY 2023	30 June 2023
1.	CLLR DAU FREDERICK THINAMAANO	VDM	ANC	X	✓	✓	✓	✓	✓
2.	CLLR KOTANE ANDREW VONGI	VDM	ANC	X	✓	✓	X	✓	✓
3.	CLLR MACHETHE MAHLOMOLA SYLVIA	VDM	ANC	✓	✓	✓	✓	✓	X
4.	CLLR MADZUNYA EDZISANI	VDM	PAC	✓	✓	✓	X	✓	✓
5.	CLLR MAKUMBANE THIVHULAWI NORMAN	VDM	ANC	✓	X	✓	X	✓	✓
6.	CLLR MAMEDZI AVHAPFANI MARIA	VDM	ANC	X	✓	✓	✓	✓	✓
7.	CLLR MATHUKHA NTSUNDENI ROSE	VDM	ANC	X	✓	X	✓	X	✓
8.	CLLR MUAVHA SAMSON	VDM	DA	X	✓	✓	✓	✓	✓
9.	CLLR MUHLOPE MIHLOTI ETHEL	VDM	ANC	X	✓	✓	✓	✓	✓
10.	CLLR MUKHAHA AZWIHANGWISI JULIA	VDM	ANC	✓	✓	✓	✓	✓	✓
11.	CLLR MUKWEVHO NNDITSHENI JOSEPHINAH	VDM	ANC	✓	✓	✓	✓	X	X
12.	CLLR MUNDALAMO RENDANI PORTIA	VDM	ANC	✓	✓	✓	✓	X	X
13.	CLLR MUNDALAMO TAKALANI	VDM	ANC	✓	✓	X	X	✓	✓
14.	CLLR MUNYAI RENDANI	VDM	EFF	✓	✓	✓	✓	✓	✓
15.	CLLR NENGUDA DOWELANI ALTON	VDM	ANC	✓	✓	X	✓	✓	✓

NO:	Surname and Names	Municipality	Party	31 August 2022	06 December 2022	30 January 2023	30 March 2023	31 MAY 2023	30 June 2023
16.	CLLR NKANYANE RHULANI GRACE	VDM	ANC	✓	✓	✓	✓	✓	✓
17.	CLLR NKONDO TSAKANI FRED A	VDM	ANC	✓	✓	✓	✓	✓	✓
18.	CLLR NKUNA MAGEZI JOHANNES	VDM	EFF	✓	✓	✓	✓	✓	✓
19.	CLLR RAMABULANI RUDZANI GRACE	VDM	ANC	X	X	✓	X	✓	✓
20.	CLLR RAMBUWANA LUTANANI RAPSON	VDM	ANC	✓	✓	✓	✓	✓	✓
21.	CLLR RIKHOTSO FALAZA JOSEPH	VDM	ANC	✓	✓	✓	✓	✓	✓
22.	CLLR RIVOMBO TINTSWALO PERSEVERANCE	VDM	ANC	✓	✓	✓	✓	✓	✓
23.	CLLR SINYOSI SHONISANI MILDRED	VDM	ANC	✓	✓	✓	X	✓	X
24.	CLLR LUDERE RUDZANI	COLLINS CHABANE	ANC	✓	✓	✓	✓	✓	✓
25.	CLLR NDHLOVU SIMON FREDDY LUTENDO	MUSINA	ANC	✓	✓	✓	✓	X	✓
26.	CLLR RABAMBUKWA RABELANI	MUSINA	ANC	✓	✓	✓	✓	✓	✓
27.	CLLR BILA TINTSWALO JOYCE	COLLINS CHABANE	ANC	✓	✓	✓	✓	✓	✓
28.	CLLR CHAUKE MIYELANI GLADSTONE	COLLINS CHABANE	ANC	✓	✓		✓	✓	✓
29.	CLLR DAVHANA LAWRENCE TSHOTELI	COLLINS CHABANE	ANC	X	✓	✓	X	✓	✓

NO:	Surname and Names	Municipality	Party	31 August 2022	06 December 2022	30 January 2023	30 March 2023	31 MAY 2023	30 June 2023
30.	CLLR HLABANGWANI THEMBANI LUCIA	COLLINS CHABANE	EFF	✓	✓	✓	✓	✓	✓
31.	CLLR MABUNDA MZAMANI CALVIN	COLLINS CHABANE	ANC	✓	✓	✓	✓	✓	✓
32.	CLLR MASANGU GEZANI DANIEL	COLLINS CHABANE	ANC	✓	✓	✓	✓	✓	✓
33.	CLLR MATAMELA MUYANALO SOPHY	COLLINS CHABANE	ANC	✓	✓	✓	✓	✓	✓
34.	CLLR MHANGWANI CATHERINE	COLLINS CHABANE	ANC	✓	✓	✓	✓	✓	✓
35.	CLLR YINGWANI TSEMBANI	COLLINS CHABANE	AL	✓	✓	X	✓	X	✓
36.	CLLR MABUDU HULISANI GERSHWIN	MAKHADO	ANC	✓	✓	✓	✓	✓	✓
37.	CLLR MAKWALA MUHALI	MAKHADO	ANC	✓	✓	✓	✓	✓	✓
38.	CLLR MATHALISE MARGARET LUFUNO	MAKHADO	ANC	✓	✓	✓	✓	✓	✓
39.	CLLR MPASHE MASILO JOHANNES	MAKHADO	DA	✓	✓	✓	✓	X	✓
40.	CLLR ADV MUDUNUNGU NKHUMELENI ANDERSON	MAKHADO	ANC	X	X	✓	✓	✓	✓
41.	CLLR MUKHUBA RUDZANI	MAKHADO	ANC	✓	✓	✓	✓	✓	✓
42.	CLLR MUKOSI MPHOS	MAKHADO	ANC	✓	✓	✓	✓	✓	✓
43.	CLLR MULAUDZI MASIA	MAKHADO	ANC	✓	✓	✓	✓	✓	✓

NO:	Surname and Names	Municipality	Party	31 August 2022	06 December 2022	30 January 2023	30 March 2023	31 MAY 2023	30 June 2023
44.	CLLR SELAPYANA MAANO.	MAKHADO	EFF	X	✓	✓	✓	✓	✓
45.	CLLR SIMANGWE JOYCEN NTSAKO	MAKHADO	ANC	✓	✓	✓	✓	✓	✓
46.	CLLR TSHIDAVHU ITANI ALBERTHINA	MAKHADO	ANC	✓	X	✓	✓	✓	✓
47.	CLLR BEGWA FHATUWANI MILTON	THULAMELA	EFF	✓	X	✓	✓	✓	✓
48.	CLLR DAVHANA AZWIFANELI JOYCE	THULAMELA	ANC	✓	✓	✓	✓	✓	✓
49.	CLLR MAHOSI NDIVHUHO GRACE	THULAMELA	ANC	✓	✓	✓	✓	✓	✓
50.	CLLR MAROLE MAFUNZWAINI REMBULUWANI THELMA	THULAMELA	DA	✓	✓	✓	X	✓	✓
51.	CLLR MATSHOMO TINNY THIFHELIBILU	THULAMELA	ANC	✓	✓	✓	✓	✓	✓
52.	CLLR MUEDI ESTHER TSHIFHUMULO	THULAMELA	ANC	✓	✓	✓	✓	✓	✓
53.	CLLR MULIGWE MASHUDU	THULAMELA	ANC	✓	✓	✓	✓	✓	✓
54.	CLLR MULOVHEDZI HUMBULANI PATRICIA	THULAMELA	ANC	✓	✓	✓	✓	✓	✓
55.	CLLR NEKHUNGUNI AZWIHANGWISI EUNICE	THULAMELA	ANC	✓	✓	✓	X	✓	✓
56.	CLLR NEMARANZHE KHUMELENI	THULAMELA	ANC	✓	✓	✓	✓	✓	X
57.	CLLR PADELANE THINAWANGA STEVEN	THULAMELA	ANC	✓	✓	✓	✓	✓	✓
58.	CLLR RAMULIFHO HUMBULANI BALDWIN	THULAMELA	ACDP	✓	✓	✓	✓	✓	✓

NO:	Surname and Names	Municipality	Party	31 August 2022	06 December 2022	30 January 2023	30 March 2023	31 MAY 2023	30 June 2023
59.	CLLR TSHIFHANGO AVHASHONI STEPHEN	THULAMELA	ANC	✓	✓	✓	✓	✓	X

APPENDIX B:

COMMITTEES AND COMMITTEE PURPOSE

COMMITTEE	PURPOSE
Municipal Public Accounts Committee (MPAC)	- To promote good governance, transparency and accountability on the use of municipal resources - To consider and evaluate the content of the Annual Report and make recommendations to Council - To examine the financial statements and Audit reports of the municipality - To perform any other functions assigned to it through a resolution of Council within its responsibilities.
Rules and ethics Committee	To monitor and enforce adherence to codes of ethics and codes of conduct by councillors
Special Programmes Portfolio Committee	To oversee municipal activities with regard to moral regeneration, assistance to the disabled, the elderly, women and youth
Community Services Portfolio Committee	To exercise an oversight role over the functioning of Community Services Department
Development Planning Department	To exercise an oversight role over the functioning of Development Planning Department
Technical Services Portfolio Committee	To exercise an oversight role over the functioning of Technical Services Department
Corporate Services Portfolio Committee	To exercise an oversight role over the functioning Corporate Services Department
Finance Portfolio Committee	To exercise an oversight role over the functioning of Finance Department

APPENDIX C:**THIRD TIER ADMINISTRATIVE STRUCTURE**

No:	Official names	Designation	Departments	Gender
1.	Ndou Tshimangadzo	Municipal Manager	Municipal Manager office	Female
2.	Maluleke Witsman	General Manager: Technical services	Technical services	Male
3.	Ndou Tshimangadzo	General Manager: Corporate services	Corporate services	Female
4.	Tshivhinda Mufunwa	General Manager: Development planning	Development planning	Female
5.	Mulatwa Thangavhuelelo	Chief financial officer	Chief financial officer	Female
6.	Ramavhoya Manase	Manager: Assets	Finance	Male
7.	Mbulaheni Lavhelesani	Manager Revenue	Finance	Male
8.	Sigida Ntuweleni	Supply chain Manager	Finance	Female
9.	Mufamadi Thifhelimbilu	Manager: Expenditure	Finance	Male
10.	Mukundi Mushaphi	Manager LED	Development planning	Male
11.	Mapholi Constance	Manager Spatial Planning	Development planning	Female
12.	Nempumbuluni Thambeleni	Manager Transport planning	Development planning	Male
13.	Daswa Shumani	Manager GIS	Development planning	Male
14.	Ralushai Matodzi	Manager Communication	Mayor's offices	Male
15.	Mulaudzi Christopher	Manager Mayors offices	Mayor's offices	Male
16.	Netshisaulu Ntakuseni	Manager Strategic Management	Municipal Manager office	Male
17.	Nethaniani Ntshavheni	Manager office of the Municipal Manager	Municipal Manager office	Male
18.	Kharidzha Mukondi	Manager: Internal Audit	Municipal Manager office	Female
19.	Matloga Selokela	Manager IDP	Municipal Manager office	Male

No:	Official names	Designation	Departments	Gender
20.	Mahwasane Mutheiwana	Manager Water demand	Technical services	Male
21.	Phuthu Ailwei	Manager O&M	Technical services	Male
22.	Mulibana Avhaathu	Manager Water Quality	Technical services	Male
23.	Chauke Ferdinand	Manager PMU	Technical services	Male
24.	Masakona Tshifhiwa	Manager Planning	Technical services	Male
25.	Mphaphuli Kenneth	Manager Human resource	Corporate services	Male
26.	Rasimphi Thivhonalali	Manager Payroll	Corporate services	Female
27.	Matamba Mulimisi	Manager Council support	Corporate services	Male
28.	Mavhungu Kethrene	Manager: Facility Management	Community services	Male
29.	Budeli Maluta	Manager: Chief Fire and Rescue Officer	Community services	Male
30.	Mabasa Mafemani David	Manager: Sports and Culture	Community services	Male
31.	Mukwevho Nngodiseni	Manager: Environmental Health	Community services	Male
32.	Muthaphuli Nkanukeni	Manager: Disaster management: Response and Recovery	Community services	Male
33.	Ntambeleni Tshilidzi	Manager: Disaster Institutional Capacity	Community services	Female

Appendix D: Functions of Municipality.

POWERS AND FUNCTIONS OF VHEMBE DISTRICT MUNICIPALITY
The Vhembe District Municipality has the following powers and functions assigned to it in terms of the provisions of Section 84 (1) of the Municipal Structures Act, no 117 of 1998:
• Integrated development planning for the district municipality as a whole, including a framework for integrated development plans of all municipalities in the area of the district municipality
• Bulk supply of electricity that affects a significant proportion of municipalities in the district. This function is currently being rendered by ESKOM whilst the district is subsidizing free basic electricity and reticulations within four local municipalities
• Domestic waste – water and sewage disposal system
• Solid waste disposal sites serving the area of the district municipality as a whole
• Municipal roads which form an integral part of a transport system for the area of the district municipality as a whole
• Regulation of passenger transport services
• Municipal airports serving the area of the district municipality as a whole
• Municipal health services serving the area of the district municipality as a whole
• Firefighting services serving the area of the district municipality as a whole
• The establishment, conduct and control of fresh produce markets and abattoirs serving the area of a major proportion of the municipalities in the district
• The establishment, conduct and control of cemeteries and crematoria serving the area of a major proportion of the municipalities in the district
• Promotion of local tourism for the area of the district municipality
• Municipal public works relating to any of the above functions, or any other functions assigned to the district municipality
• The receipt, allocation and, if applicable, the distribution of grants made to the district municipality
• The imposition and collection of taxes, levies and duties as related to the above functions or as may be assigned to the district municipality in terms of national legislation.

Water Services is transferred to the district whilst service level agreements were signed with local municipalities to perform the function of water service providers.
It should be noted that Environmental/Municipal Health Services is transferred from Limpopo Department of Health and Social Development to Vhembe District Municipality

Appendix E: Ward Reporting

District municipality does not have wards

Appendix f: Ward Information

District municipality does not have wards

Appendix G:

RECOMMENDATIONS OF THE MUNICIPAL AUDIT COMMITTEE / AUDIT COMMITTEE RESOLUTIONS REGISTER – 2022-2023 FINANCIAL YEAR

APC RESOLUTION REGISTER 2023/2024 FINANCIAL YEAR				
Resolution No.	Item.	Resolution.	Status.	Responsible Official
APC MEETING RESOLUTIONS: 24 NOVEMBER 2023				
1.	4.1.1. IDP Process plan 2023/2024 (including corporate calendar) progress report.	a) All presentations must have written reports, in order for them to track the progress. b) That the report format must presented to the committee to see the strategic planning phases and the challenges that you are facing.	In Progress. See attached Items 4.1.1(a)(b)	Manager: IDP

APC RESOLUTION REGISTER 2023/2024 FINANCIAL YEAR				
Resolution No.	Item.	Resolution.	Status.	Responsible Official
		c) The report must be submitted to the committee and presented in the next meeting.		
3.	4.2.1. PMS 1 st Quarter Report 2023/2024	a) That since the committee has noticed some improvement on the performance that is being reported by Management. However, first quarter of 2023/2024 performance cannot be compared to prior year performance due to lack of baseline indicators on the report, b) The committee recommend that departments have to profile the root causes and put them together so that they can be able to understand one of the main reasons of not achieving their targets, c) The committee recommend consequence management to all departments in order for them to improve performance, and	In Progress Item 6.1.1. on the Agenda Performance assessment of SMS to be undertaken	Manager: Strategic Management

APC RESOLUTION REGISTER 2023/2024 FINANCIAL YEAR				
Resolution No.	Item.	Resolution.	Status.	Responsible Official
		d) General Managers must be the owners of the Key Performance Indicators (KPIs) and understand what is required as output.		
4.	4.3.1. Progress on Actual implementation of Projects during the 1 st Q. 2023/2024	a) Technical services must adhere to Occupational Health and safety regulations and safety measures implemented to avoid the risk of loss of lives, b) That all projects must be implemented within stipulated time and approved budget and project extensions must be adequately approved, c) That the General Manger: Technical Services' progress report must be incorporated on the progress report of the Revenue enhancement strategy	In Progress 2 nd & 3 rd Q. reports to be presented at the next Meeting incl. Revenue enhancement strategy	GM: Technical Services
5.	4.4.1. MFMA Sec. 52 Report – 4 th Quarter. (Incl. Sec. 71 Reports &	a) The budget must be aligned with the certificates that shows the percentage of completion of the project, b) That on findings of AGSA which are repeating for many years' managers and	In-Progress Included Agenda item 6.2.1.	CFO

APC RESOLUTION REGISTER 2023/2024 FINANCIAL YEAR				
Resolution No.	Item.	Resolution.	Status.	Responsible Official
	<i>progress: MIG project Register),</i>	general managers responsible must come on board to solve the issue and also share communication of those audit findings with the committee for assistance, and c) That CFO must check the areas that they overspend and make regulatory provisions to avoid unauthorised expenditure.		
6.	4.4.5. Progress report on Revenue enhancement strategy	a) Management should provide progress on the implementation of revenue enhancement strategy on collection, and b) The presentation on the revenue enhancement strategy should be a key performance indicator for the revenue manager.	In-Progress See agenda item 6.2.4.	CFO & GM: Technical Services
APC MEETING RESOLUTIONS: 28 NOVEMBER 2023				

APC RESOLUTION REGISTER 2023/2024 FINANCIAL YEAR				
Resolution No.	Item.	Resolution.	Status.	Responsible Official
1.	3.1.1.	a) The AGSA management report and management letter be discussed further between AGSA and management as presented within the prescribe date of 30 November 2023.	Implemented	AGSA: Senior Manager and Municipal Manager
APC MEETING RESOLUTIONS: 08 DECEMBER 2023				
1.	5.1.1. INTERNAL AUDIT: Internal Audit progress report 1 st & 2 nd Q. 2023/2024)	a) We should have a report that sits on this committee which relates to Performance information that verifies the performance that is being reported by managers and on all matters relating to Performance that have been raised by AGSA, and b) There must be an updated follow up on this specific actions that have been raised on performance information, addressed audit findings as well as reviewed findings.	In Progress 3 rd Q. Repot to be presented at the next APC meeting.	Manager: Internal Audit

APC RESOLUTION REGISTER 2023/2024 FINANCIAL YEAR				
Resolution No.	Item.	Resolution.	Status.	Responsible Official
2	6.1.1. RISK MANAGEMENT: Risk management committee Report-1 st Q 2023/2024	a) A detailed risk registers of the areas we need to cover, not only for the backups, and current systems, but also for the strategy that we are coming up to move to a paperless environment and for overall enterprise wide a system that enables for our communities to can utilize that, b) Load shedding should be considered an emerging risk, as such we can take advantage of solar system as a way of generating the renewable energy and an alternative to the power from Eskom as a form of electricity. c) ICT environment is posing to be a risk in terms of integration of information, that by year end we might find the system reporting incorrect information because of the new model that was activated. d) The issues of the blue/ green water green poses a real risk of a cholera. e) We need to push the systems vendors so that they can continue really addressing	In Progress 2 nd Q. Repot to be presented at the next APC meeting.	Manager: Risk Management

APC RESOLUTION REGISTER 2023/2024 FINANCIAL YEAR				
Resolution No.	Item.	Resolution.	Status.	Responsible Official
		the matters adequately, to avoid any fruitless expenditure from paying the system providers while we use the Excel assets register. f) The maintenance plan has been long outstanding and the audit committee also want to see it because we need to start measuring our progress against that and this will assist the CFO to budget for work that needs to be done to allocate funds adequately. g) The technical department team should make presentations on the meetings with the locals on the status of water in there in the district take them on board in terms of our water plans, and h) Comments from AGSA should be sort as a results of consultation with tem as role players in the combined assurance.		
3	6.2.1. LEGAL SERVICES: Analytical reports on litigations,	a) Risk management must assist Legal services to develop CRM piece	In Progress	Manager: Legal Services

APC RESOLUTION REGISTER 2023/2024 FINANCIAL YEAR				
Resolution No.	Item.	Resolution.	Status.	Responsible Official
	and progress report on compliance framework and assessment- 1 st Q. 2023/2024	(compliance risk management plans) with the universe of all the related legislations that will be provided by the audit committee member, legal must be able to identify those that are relevant to the Municipality and assess risks that informs us, and b) Legal services should provide an estimations of our exposure our liabilities, based on estimations based on their reasonability is of us winning the cases and those that we do not have information that will supplement us, because that also informs the provisions that the CFO needs to be able to a provide for in the financial statement.	2 nd & 3 rd Q. Repot to be presented at the next APC meeting.	
4	6.3.1. CORPORATE SERVICES: ICT steering committee report (1 st Q . 2023/2034)	a) The ICT steering committee also requires the commitment of the appointed members over and above the independent chairperson to be appointed, we need to urge the members of that	In Progress 2 nd & 3 rd Q. Repot to be presented at	GM: Corporate Services

APC RESOLUTION REGISTER 2023/2024 FINANCIAL YEAR				
Resolution No.	Item.	Resolution.	Status.	Responsible Official
		specific committee to also commit into ensuring that they attend those meetings.	the next APC meeting.	
5	6.4.1. FINANCE: AGSA-draft-post-Audit action plan update	a) A detailed action plan should be available so that the audit committee can also contribute in the plans, mitigations, all the other findings as well as those raised by the internal audit should be incorporated into the AG action, So that the audit committee can be able to address all findings, and b) Validation of evidence in terms of the matters that needed to be addressed by specific dates that relates to that quarter on the AG action plan which would have addressed all the other issues and the areas that needs to be substantiated.	See Item 5.1.1. For the PAAP. In Progress 2 nd & 3 rd Q. Repot to be presented at the next APC meeting.	CFO and Manager: Internal Audit

Appendix H: Long term Contracts and Public Private Partnership

Appendix I: Municipal /Service Provider Performance Schedule 2022-2023 financial year

APPENDIX J: Disclosure of Financial Interest

No:	Disclosures of Financial Interests		
1.	Municipal Manager	Mrs. Ndou T. S	Nil
2.	General Manager: Community services	Mr.Mukoma M	Nil
3.	General Manager: Technical services	Mr. Maluleke W	Nil
4.	General Manager: Corporate services	Mr. Tshikovha N.C	Nil
5.	General Manager: Economic Development and planning	Mrs. Tshivhinda M	Nil
6.	Chief financial officer	Mrs. Thanagavhuelelo Mulatwa	Nil

Appendix K: Revenue Collection Performance

ACTUAL REVENUE PER REVENUE SOURCE TABLE

DESCRIPTION	ADJUSTED BUDGET 2022/23	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4	TOTAL	VARIANCE	RECEIPTS / BILLED %
Municipal Infrastructure Grant	593,243,000.00	125,739,000.00	332,991,000.00	134,513,000.00	-	593,243,000.00	-	100%
Equitable Shares	1,276,805,000.00	497,953,000.00	411,648,000.00	357,507,000.00	-	1,267,108,000.00	9,697,000.00	99%
Department of Transport Grant (Rural Road Asset Management Grant)	2,407,000.00	1,684,000.00	-	723,000.00	-	2,407,000.00	-	100%
Local Governmernt Financial Management	3,000,000.00	3,000,000.00	-	-	-	3,000,000.00	-	100%
EPWP	4,754,000.00	1,189,000.00	2,140,000.00	1,425,000.00	-	4,754,000.00	-	100%
Department of Water Affairs -WSIG	60,000,000.00	-	20,000,000.00	40,000,000.00	-	60,000,000.00	-	100%
Third Party admin	25,000.00	-	-	-	-	-	25,000.00	0%
Development Engineering Service Contribution	250,000.00	-	-	-	-	-	250,000.00	0%
Gain and losses	-	-	-	-	-	-	-	#DIV/0!
Interest on Investment	16,000,000.00	4,670,102.51	4,495,862.73	8,477,101.12	10,959,167.14	28,602,233.50	(12,602,233.50)	179%
Interest on Debtors	70,435,000.00	16,909,166.87	18,848,802.10	22,803,289.56	25,919,520.26	84,480,778.79	(14,045,778.79)	120%
Rental of Property	-	-	-	-	-	-	-	#DIV/0!
Sale of Tender Documents	415,000.00	120,655.92	73,647.12	61,111.44	22,260.07	277,674.55	137,325.45	67%
Equipment Landing Deport	384,000.00	82,985.84	102,284.64	28,952.23	56,380.88	270,603.59	113,396.41	70%
Water Sales	623,064,000.00	101,331,939.32	263,458,822.00	591,312,152.09	481,154,961.57	1,437,257,874.98	(814,193,874.98)	231%
Other Income SETA	500,000.00	87,585.00	-	112,600.00	395,200.00	595,385.00	(95,385.00)	119%
Health Certificates	360,000.00	74,356.03	64,102.33	85,713.65	114,404.42	338,576.43	21,423.57	94%
Fire Service fee	107,000.00	35,935.69	16,380.98	5,663.96	246,065.78	304,046.41	(197,046.41)	284%
Sale of manure	15,000.00	6,422.67	1,616.55	621.75	5,042.61	13,703.58	1,296.42	91%
New connection	1,410,000.00	236,416.54	316,077.98	314,671.24	518,459.48	1,385,625.24	24,374.76	98%
TOTAL	2,653,174,000.00	753,120,566.39	1,054,156,596.43	1,157,369,877.04	519,391,462.21	3,484,038,502.07	(830,864,502.07)	131%

Appendix L: Conditional Grants Received

TRANSFER AND SUBSIDIES OPERATIONAL

Description	Amount	Type of grant
Equitable Share	R1,276,805,000.00	Operational
Finance Management Grant (FMG)	R3,000,000.00	Operational
Extended Public Works Programme (EPWP)	R4,754,000.00	Operational
Rural Roads Assets Management Systems Grant (RTSG)	R2,407,000.00	Operational
MIG Operational portion	R29,662,150.00	MIG Operational portion
WSIG Consultants fees	R8,400,000.00	WSIG Consultants fees
TOTAL	R 1,325,028,150.00	

CAPITAL TRANSFERS AND SUBSIDIES

Description	Amount (Vat Exclusive)	Type of grant
Municipal Infrastructure Grant (MIG)	R 490,070,305.00	Capital Portion
Water Services Infrastructure Grant (WSIG)	R44,869,565	Capital Portion
TOTAL	R534,939,870.00	

APPENDIX M: CAPITAL EXPENDITURE – NEW & UPGRADE/ RENEWAL PROGRAMMES: INCLUDING MIG 2022/2023 FINANCIAL YEAR

Appendix M (ii): Capital Expenditure – Upgrade/Renewal Programme WSIG Projects 2022/2023 financial year

MUNICIPAL INFRASTRUCTURE GRANT (MIG) 2022/2023				
Project name	Budget	Expenditure	Physical Progress	Comments
Construction of Bulk pipeline from Vuwani to Middle Letaba System (Disaster Project)	R 14,2m	R0m	92%	Project was stalled and contractors appointed
Xikundu/Mhinga water reticulation project	R 18,7m	R 7,3m	0%	Project was stalled and contractor appointed
Mutale upgrading of raw water dam	R 0,5m	R0m	88%	Project was stalled and consultant appointed
Vuwani to Vyeboom and construction of Reservoir (Makhado)	R 2,4m	R 2,1m	98%	Project was stalled due to budget maintenance, and it has been approved
Project name	Budget	Expenditure	Physical Progress	Comments

MUNICIPAL INFRASTRUCTURE GRANT (MIG) 2022/2023				
Project name	Budget	Expenditure	Physical Progress	Comments
Mutshedzi Regional Water Scheme	R 145,4m	R 62,3m	75%	Project progressing slowly due to budget maintenance
Increasing the Capacity of Vondo WTW & Upgrading of water related infrastructure in the area	R 67,8m	R 44,3m	97%	None
Malamulele west Rigional Water Scheme (RWS)	R 36,6m	R 4,6m	75%	Contractor was put on terms due to poor performance
Water Supply and Bulk Water Reticulation of Ngwenani Themeli, Ngulumbi, Ngovhela, Madamalala, Phindu	R 81,6m	R 11,4m	57%	Project progressing well
VONDO RWS: Murangoni, Maranzhe, Vondo la fhasi, Tshikunda, Matondoni water supply.	R 88,8m	R 11,5m	0%	Contractor delays due to construction permit
Mashau and surrounding villages BWS & Ret.	R 4,6m	R 0m	97%	Project progressing well
Block A (Miluwani and Tshidaulu) water reticulation	R 7,5m	R 0m	92%	Project progressing slowly due to budget
Chavani & Surrounding Villages Bulk Pipeline and Water Reticulation (Bulk pipeline to Shirley, Njhakajaka	R 98,5m	R 34,7m	37%	Project progressing well

Appendix N: capital programme by project current year 2023/2024

REPORT ON WATER SERVICES INFRASTRUCTURE GRANT(WSIG) 2022/2023				
Project name	Budget	Expenditure	Physical progress	Comments
Mukula water supply and storage	R3m	R2,2m	96%	Project progress well
Upgrading of sewer line at Matswale	R3,3m	R2,3m	69%	Project progress well
Replacement of Sewer pipeline at Musina	R3,2m	R2,9m	92%	Project progress well
Development of Borehole at Mbodi Village	R1,4m	R1,3m	98%	Project progress well
Development of borehole at Domboni la Folovhodwe	R1,4m	R1,3m	98%	Project progress well
Development of Borehole at Tshivhuyuni Lusaka	R1,3m	R1,0m	78%	Project progress well
Construction of VIP Thulamela	R3,6m	R3,4	96%	Project progressing well
Construction of VIP Makhado	R3,5m	R2,9m	85%	Project progressing well
Construction of VIP Collins Chabane	R2,8m	R2,7m	99%	Project progressing well
Construction of VIP Musina	R2,5m	R2,5m	100%	Project progressing well
Refurbishment of boreholes at Sinthumule/Kutama	R4m	R2,8m	71%	Project progressing well
Gwengoni (Tshikundamalema) Development of borehole and associated Infrastructure	R1,4m	R0,7m	48%	Project progressing well
Development of borehole and associated infrastructure in Mtititi	R1,4m	R0,7m	55%	Project progressing well
Construction of internal reticulation at Nngwekhulu	R10m	R9,5m	95%	Project progressing well

Appendix O: Capital Programme by project by Ward current year

District municipality does not have wards

Appendix P: Service Connection Backlogs at Schools and Clinics

Total No. of Schools in the District	No. of schools with water supply	No. of schools without water supply (Backlog)	No. of schools with electricity	No. of schools with no Electricity (Backlog)	No. of schools with Sanitation
938 schools (The number of schools has reduced due to merger of non-viable schools)	951	1	951	1	952
NB: The total number of schools public ordinary schools is fluctuating due to merger of schools and building of new school (currently is 938)					

Appendix Q: Service Backlogs Experienced by the Community where another Sphere of Government is Responsible for Service Provision

There are no service backlogs provided where another Sphere of Government is responsible for Service Provision

Appendix R: Declaration of Loans and Grants Made by the Municipality

Declaration of Loans and Grants made by the municipality: Year 0				
All Organisation or Person in receipt of Loans */Grants* provided by the municipality	Nature of project	Conditions attached to funding	Value Year 0 R' 000	Total Amount committed over previous and future years
None	None	None	0	0
* Loans/Grants - whether in cash or in kind				T R

Appendix S: Declaration of returns made under MFMA s71

This Appendix relates to all monthly budget statement is made on time as required by s71 of the MFMA. This information is critical for municipalities and oversight institutions so that early detection of problems can be corrected at early stage.

Appendix T: National and Provincial Outcome for local government

None

ANNEXTURE 1: Audited Annual Financial Statements

ANNEXTURE 2: Municipal Audit Action plan

ANNEXTURE 2: Report of the Auditor General of South Africa to Limpopo Provincial Legislature and the council on Vhembe District Municipality

ANNEXTURE 3: Audit and Performance Committee Report to the Council of Vhembe District Municipality for the financial year ended 30 June 2022